

World news

Business summary

## EEC sets limit on workplace noise

New limits on noise levels in factories and other workplaces are to be enforced throughout the EEC, after an agreement in Brussels which is likely to cover up to 15m workers.

The rules require employers in the noisiest plants to do "all that is reasonably practicable" to reduce the level of exposure to noise.

An average level of 85 decibels - about the level heard by passengers in subway trains - means that employers will have to provide ear protectors for workers who want them, as well as information and training on how to cope with the problem. If the level rises to 90 decibels, employers are required to take action to combat the noise, and wearing ear protectors becomes compulsory.

### Fälldin ousted

Former Swedish Prime Minister Thorbjörn Fälldin has been forced out of his post as leader of the Centre Party, in the wake of a disastrous performance in the Swedish general election in September.

### Wales summoned

Lech Walesa, leader of Poland's banned Solidarity trade union, was called to the prosecutor's office in Gdansk and asked to read a 1,000-page official report of investigations into accusations that he slandered electoral officials.

### Abbas 'spurns' terror

Palestine Liberation Front leader Abu Abbas, accused of masterminding the Achille Lauro liner hijacking last month, said in an interview that he was opposed to terrorism and described fighting Israel as a "holy confrontation".

### Union leader sacked

Tunisia's main trade union has sacked its veteran leader Habib Achour after government moves to defuse the country's labour crisis, the union's new chief, Sadok Allouche, said.

### Record expenses

Japanese companies spent a record ¥3,620bn (\$17.5bn) last year on business entertainment, according to a National Tax Agency report.

### Flights cancelled

Iberia, Spain's national airline, said it would cancel six European and 21 domestic flights today because of a strike by maintenance mechanics.

### French pilot held

An Air France co-pilot was arrested on charges of trying to smuggle heroin with a street value of \$1.1m into France after a flight from Bombay.

### Slippery slopes

Skiers who shunned pre-season exercise, drank alcohol and revelled into the early morning suffered fewer injuries than more conscientious people, in a study of 1,000 skiers carried out by a team of Dutch scientists.

### £105,000 wine

A bottle of Chateau Lafite 1787 claret sold at Christie's auction rooms in London for record £105,000 (\$155,000). The amount paid for the bottle - engraved with the initials of Thomas Jefferson, third President of the US - broke previous records of eight times over.

### Briefly

Britain confirmed that it was withdrawing from Unesco, Page 24.  
White House spokesman Larry Speakes predicted that President Reagan would veto a Bill imposing strict quotas on textiles and shoe imports.  
The US and Britain conducted an underground nuclear test in the Nevada desert.

## Texaco calls for limit on damages

TEXACO, ordered to pay Pennzoil \$10.5bn after its takeover of Getty Oil, argued in a Texas court that any damages that might eventually be awarded should be no higher than \$500m. Page 24

HONG KONG's third harbour crossing is to be built by a consortium led by Kumagai Gumi of Japan. The contract, worth HK\$3bn (\$384m), will be one of Asia's largest civil engineering projects. Page 24

WALL STREET: The Dow Jones industrial average closed down 1.49 at 1,482.91. Page 45

LONDON prices continued to fall but leaders staged a late rally. The FT Ordinary share index fell 5.4 to 1,110.4 and the FT-SE 100 ended 4.3 lower at 1,385.2. Page 45

TOKYO: Rice chips and biotechnology issues were popular boosting prices higher. The Nikkei average gained \$2.91 to 12,846.11. Page 48

DOLLAR was on the whole firmer in London, rising to FF 7.885 (FF 7.885), SF 2.095 (SF 2.095) and 22.90 (Y 22.90). It was unchanged at DM 2.519. On Bank of England figures the dollar's index rose to 127.1 from 126.7.

STERLING lost 65 points against the dollar in London to \$1.48. It also fell to DM 3.7275 (DM 3.745), FF 11.375 (FF 11.42), SF 3.1025 (SF 3.115) and ¥300.5 (¥301.25). The pound's exchange rate index fell to 81.0 from 81.2. Page 43

GOLD fell \$0.75 on the London bullion market to \$322.75 and lost \$1.70 in Zurich, also to \$322.75. In New York, the February Comex settlement was \$326.90. Page 42

SOUTH AFRICA is expected to announce a formal extension of the four-month standstill on capital repayment of debt. Page 6

CHEVRON, US oil company, is to pay \$44m to the Irish Government to free the group from a deal it signed last February to build the Whiddy Island oil terminal, destroyed by a tanker explosion in 1976 with the loss of 50 lives.

LAURA ASHLEY, UK fashion and design group, saw its shares exceed expectations by going to a 50p premium when dealing opened on the London Stock Exchange. They closed 53p up at 188p. Page 30

HANSON TRUST lifted full-year taxable profits from £165.1m (\$250.5m) to a record £252.5m, surpassing forecasts. Page 30; Lex, Page 25

DEE CORPORATION, UK retail group, reported pre-tax profits of £41.05m (\$61m) for the 26 weeks to November 9, against £27.52m. Page 30; Lex, Page 24

BASS, Britain's biggest brewer, raised pre-tax profits 17 per cent to £255.1m (\$379.5m) in 1984-85. Page 30; Lex, Page 24

SABCA, Belgian aerospace group and partner in the US F-16 fighter aircraft co-production programme, has won a contract to maintain and repair the US cruise nuclear missiles being deployed in Europe. The contract is said to be worth \$10m over three years.

VIAG, West German state-owned chemicals, energy and aluminium group, confirmed it would offer DM 232m (\$92.8m) - or 40 per cent - of its DM 580m nominal capital next June to private shareholders. Page 25

CLUB Mediterranée, French tourist operator, is joining forces in the holiday letting sector with Compagnie Internationale des Wagons-Lits, Belgian leisure activities and rail transport company. Page 25

INTERNATIONAL Tin Council advised its emergency meeting on the market's crisis until next Tuesday. Page 42

WE REGRET New York prices were not available for this edition because of computer problems.

## Why Friedrich Karl Flick is throwing in the towel

FOR as long as most people can recall, the Flick family has been good for a (not invariably pleasant) surprise, writes Jonathan Carr in Frankfurt.

Friedrich Karl Flick senior, iron-willed founder of the industrial group which bears his name, set the pattern. There was, for example, that memorable day in 1955 when he stunned the Daimler-Benz annual meeting by calmly announcing that he had acquired 40 per cent of the vehicles concern.

His son FKF junior (as he is known at Flick's Düsseldorf headquarters) caused a far greater stir with his "open letter to business friends" on Wednesday saying he was selling off almost the whole group. Even excluding its big mi-

nority interests the Flick concern earned a net profit last year of DM 206m (\$81.8m) on sales of DM 10.5bn and employed more than 43,000 people. That put it just behind AEG as West Germany's 20th largest company in terms of turnover.

Flick's sale, initially to the Deutsche Bank, which plans to pass on the acquisition soon to a broad circle of investors, is being valued at around DM 5bn, although this may turn out to be a low estimate. At any rate, the deal looks set to be the biggest of its kind in West German history. The key question is, why is FKF junior giving up the house his father built?

The immediate conclusion likely to be widely drawn is that Mr Flick,

aged 58, has become sick of - and perhaps demoralised by - negative publicity over the years. The name of Flick has become firmly associated in many minds not so much with diversified industrial activities, ranging from chemicals to weaponry, as with Germany's worst postwar political pay-offs scandal.

The "Flick affair" has already claimed several prominent victims and may well involve more. At present, two former economics ministers, Count Otto Lambdorski and Mr Hans Friderichs, are defending themselves in a Bonn court against charges that they gave Flick tax concessions in return for payment to benefit their liberal Free Democrat Party (FDP). But all main parties are involved in the scandal and

Mr Flick is often described in the press as an "ugly entrepreneur" or as displaying "the unacceptable face of capitalism".

On the face of it, that might seem cause enough for him finally to throw in the towel and retire. But Mr Flick has constantly rejected the notion that he has been involved in wrongdoing and has shown no signs at all of losing his nerve. He is a shy man, hates big gatherings - and looked particularly pained as he faced the flashing camera lights on his appearances before the parliamentary inquiry into the "Flick affair".

He stuck to his guns under questioning, stressing that it was the duty of companies to help to support

political parties and, to the fury of critics, said Flick would continue to do so.

Another reason advanced for the sale is that Mr Flick is stepping down in disappointment, realising at last that he has been unable to fill his father's shoes. Superficially this argument has some attraction too, for FKF senior was an entrepreneur of genius. He twice built himself an empire, once after the First World War and then again after the second. He even managed to turn the demands of the occupying allies to his advantage, using the funds from the compulsory sale of his mining interests in the early 1930s to buy into Daimler-Benz. He

Continued on Page 24

## Prices plunge as Singapore and Malaysian markets reopen

BY CHRIS SHERWELL IN SINGAPORE AND WONG SULONG IN KUALA LUMPUR

SHARE PRICES plunged on the Singapore and Kuala Lumpur stock exchanges yesterday when the two linked markets, Asia's largest after Tokyo and Hong Kong, reopened after an unprecedented three-day suspension of trading.

In Singapore, the OCBC index of 55 stocks - the broadest guide to market performance - fell 61.85 points to a 54-year low of 451.91 in busy dealings.

The more widely watched Straits Times index of 30 top industrial stocks fell 82.77 to 609.54, while its counterpart, the Kuala Lumpur Stock Exchange index, suffered its heaviest one-day fall down 37.36 points.

Many analysts had expected the decline to be even sharper than the average fall of about 12 per cent, although most agreed that yesterday was a "bloodbath". They differed on whether the shakeout was at an end.

Trading had been resumed after big banks in the two countries were persuaded to establish a standby credit in order to ensure that all stockbrokers' obligations were met. The closure was ordered last week because of fears of a chain of defaults after the decision to place in receivership Pan-Electric Industries, a quoted Singapore group.

Pan-Electric, a marine salvage, hotel and property company, collapsed because it was unable to meet commitments to purchase

SS140m (\$63.7m) worth of shares in Grand United Holdings and Supreme Corporation, two Malaysian companies controlled by Mr Tan Koon Swan, a Malaysian entrepreneur.

The affair has threatened to hurt Mr Tan, who recently won the leadership of the country's main Chinese political party.

A powerful group of Malaysian Chinese businessmen announced last night that they were considering participation in the management and equity of Grand United, Mr Tan's flagship company.

The planned participation would be made by the Association of Chinese Chambers of Commerce and Industry through its investment arm, known as Unico. Mr Tan said he would retain a stake in Grand United and Supreme.

Opposition political parties in both Malaysia and Singapore have called for an explanation of the Pan-Electric affair, which has convulsed the financial community in the two capitals. The Singapore Workers Party, which has the island state's only opposition member of parliament, said confidence in the country had been "gravely impaired".

In other developments yesterday:  
● Trading in the shares of Grand United resumed, Page 24  
● After the clean-up, Page 22  
● Stock market reports, Page 48

## Yeutter says \$ must fall further

By Quentin Peel in Brussels

A FURTHER 10 per cent decline in the value of the dollar would help to stabilise the US trade deficit, which is expected to peak at \$150bn this year, Dr Clayton Yeutter, the US special trade representative, said yesterday.

He warned, however, that the fall in the dollar was unlikely to have an "appreciable" effect on the trade deficit until 1987, and that the 1985 figures would generate "tremendous support for protectionism" in the US.

In a wide-ranging satellite press conference, Dr Yeutter underlined the aggressive direction of US trade policy, while insisting that the Reagan Administration would still try to resist the most extreme protectionist pressures from the Congress.

He warned the Japanese Government against taking measures to cushion its exporters hit by the rising value of the yen, and expressed disappointment with the market-opening efforts already made by Tokyo.

Dr Yeutter said that US trade policy was more aggressive than it had been in the past, a change that was "long overdue". He expressed disappointment that the General Agreement on Tariffs and Trade (GATT) had not provided greater leadership in removing trade restrictions.

Dr Yeutter welcomed the decline of some 20 per cent in the value of the dollar from its peak as "an excellent move in the right direction" that was "already beginning to have an effect on economic relationships".

"We probably ought to have the dollar come down at least another 10 per cent, or maybe a little bit more," he added.

Continued on Page 24

## UK to talk with Canberra over N-site clean-up

BY MICHAEL THOMPSON-NOEL IN CANBERRA AND ROBERT MAUTHNER IN LONDON

THE BRITISH Government yesterday agreed to talks with Australia on the recommendations of a Royal Commission report calling on the UK to pay for cleaning sites used for British nuclear tests in Australia over a 12-year period from 1952.

The UK Government's reaction came only hours after publication of the hard-hitting three-volume report, which was critical of both the British and Australian governments' involvement in the test programme.

The first official British reaction to the report came from Mr Norman Lamont, junior minister at the Defence Ministry, who said he welcomed it. "We shall, of course, study it carefully in detail."

Mr Lamont said that he had accepted the proposal by Sir Gareth Evans, the Australian Minister for Resources and Energy, for "preliminary discussions between officials on certain of the recommendations." They would open in Canberra as soon as possible.

It is clear, however, Britain will approach the issue of compensation, which could run into millions of pounds, with great caution. Any agreement to pay compensation to Australia could make the UK Government vulnerable to claims for damage to health from former British servicemen who took part in the tests.

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## UK unemployment falls again

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT, IN LONDON

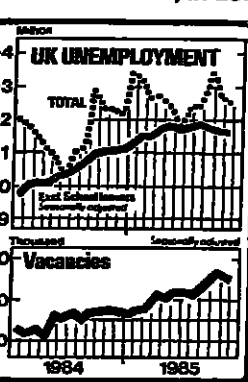
BRITAIN'S adult unemployment total fell in November for the third consecutive month, reinforcing the Conservative Government's hopes that the rising unemployment trend of the last six years has at last been halted.

The Department of Employment said that the seasonally adjusted total of adults claiming unemployment benefit fell by 8,100 last month to stand at 3,165m or 13.1 per cent of Britain's working population. The unadjusted total, including school-leavers, fell by 18,000 to 3,265m, or 13.5 per cent.

Over the six months to November there was an average monthly fall of 3,000 in the adjusted figure, provoking optimism among ministers that the underlying trend is now flat.

Lord Young, the Employment Secretary, said yesterday that it was too early to say that unemployment was now on a downward path. The performance since the spring, however, had been the best in any comparable period since 1979 and the figures "clearly add weight to the view that the underlying trend is now flat," he said.

The improvement is partly ex-



plained by the expansion of official job creation and training schemes and in particular the Community Programme since the March budget. Government statisticians estimate that this may have cut the unemployment total by a monthly average of about 5,000 since May.

Overall there are about 495,000 people on special schemes who would otherwise be on the official unemployment register.

Since the jobless total was rising by an average of 13,000 a month between December 1984 and May this

year, the latest figures also suggest a more fundamental improvement in the labour market in response to the pace of economic growth.

The Government has avoided giving any direct forecast of the unemployment over the next year. But there is growing optimism among ministers that buoyant economic growth next year, a further expansion of the special schemes and a slower pace of growth in the labour force could bring a modest fall in the number of people out of work.

Yesterday's figures, had a less than enthusiastic reception from the independent pressure group Charter for Jobs. Mr Jon Shields, its director, said that the recent flattening out in the trend was no reason for complacency.

"Growth in the economy is already slowing and there are no prospects for a substantial fall in unemployment unless more decisive action is taken," he said.

Separate figures released yesterday show that Britain's unemployment rate compares with a figure of about 7 per cent in the US, 9 per cent in West Germany, 10 per cent in France and just over 10 per cent in Italy.

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## EUROPEAN NEWS

## More controls on French oil products lifted

BY PAUL BETTS IN PARIS

THE French Government has deregulated the domestic petrol and oil products market further by lifting price controls on home heating fuel and postponing for a year the obligation of French petrol retailers to buy at least 80 per cent of their supplies from European refiners.

The move is part of the Socialist administration's efforts to deregulate important sectors of the economy and gradually free all industrial prices. The Government had already lifted price controls on petrol and a number of other petroleum products earlier this year.

Mr Pierre Bergey, the Economy and Finance Minister, has championed these liberalisation moves to inject greater competition in the market and, in turn, help hold down prices on consumer products like petrol. However, although the impact of price deregulation has been generally favourable for domestic petrol prices, this has been offset by the high level of taxation on oil products.

The decision to postpone for a

year's trial period the obligation for petrol retailers to buy at least 80 per cent of their supplies from European refiners was especially welcomed by independents like the Leclerc discount chain and the Carrefour hypermarket group. Independent retailers control about 20 per cent of the French petrol market.

Both Leclerc and Carrefour, which have led the recent discount war at French petrol pumps against the big oil companies, said yesterday they planned to cut the price at their pumps by a further 10 centimes in coming days.

Under regulations dating back to 1928, petrol retailers could only buy up to a fifth of their supplies outside Europe to ensure the overall security of French oil supplies. But in view of the current softness of the oil markets, the Government felt that this rule prevented independent retailers from taking full advantage of lower oil prices.

## Visit puts Fabius at odds with President

BY OUR PARIS STAFF

THE CONTROVERSIAL visit to France of General Wojciech Jaruzelski, the Polish leader, has opened deep scars in the ruling French Socialist party and inflamed the political debate on the chances of President Francois Mitterrand "cohabitating" with a right-wing majority in Parliament next year.

Socialist party leaders have openly acknowledged their embarrassment and expressed their concern yesterday over the

differences between Mr Mitterrand and Mr Laurent Fabius, the Prime Minister, over the visit.

Mr Fabius yesterday took the unprecedented step of telling the National Assembly that he had been "personally troubled" by the President's meeting with General Jaruzelski. He clearly sought to distance himself from the President and only tepidly defended the meeting by repeating to the National Assembly Mr Mitterrand's explanations.

In Martinique where he is on a state visit, President Mitterrand was visibly irritated when asked what he thought of Mr Fabius's statement and ignored questions on the issue.

The division between the two on this issue has been seized upon by the right-wing opposition parties. M Raymond Barre, the former Prime Minister and a leading opposition candidate for the Presidency, said that if Mr Fabius was troubled he

should resign.

The episode has also raised new questions about how Mr Mitterrand would live with a right wing parliamentary majority next year if the right, as widely expected, wins the general election next March.

The President has said he will stay in office until the end of his mandate in 1988. He has also defined his idea of "cohabitation" which would broadly split the tasks of the

President, who would be responsible for foreign and defence policy, and the Prime Minister, who would be in charge of domestic policy. In this respect, his independent and hotly contested decision to see the Polish leader appears consistent with this concept.

But many right-wing and Socialist politicians feel that Mr Fabius's remarks in the National Assembly have undermined both President Mitterrand and his prime minister.

## Fairground protest stakes its claim to a Paris pitch

BY DAVID MARSH IN PARIS

WOULD THE elephants or the riot police arrive first? That was the question yesterday on the minds of 300 French fairground stallholders camped out illegally under a 160 ft high Big Wheel in the sacrosanct Tuilleries gardens at the heart of Paris.

"We are not afraid of anyone," said a burly woman enthusiastically gathering signatures of support for the stallholders' wildcat action which started in the early hours of Sunday morning and is due to culminate in a "People's Fete" starting this afternoon.

In the past there were lots of fairs in the centre of Paris," said the equally solid-looking Mr Daniel Kornas, proprietor of a mammoth Big Dipper which his staff were labouring to erect next to a line of ghost trains, roundabouts, rollercoasters and dodgem cars. "We need a solution now."

The travelling entertainers, who have been campaigning for several years against a Government ban on fairs in the centre of the capital, took the Tuilleries by storm in a bid to attract public attention to their grievances.

In the December sunshine

quads of workers toiled to assemble amusements ready for today's start-up watched by a throng of curious Parisians and tourists. It formed a colourful counter-attraction to the nearby building site a few hundred yards away along the banks of the Seine where President Francois Mitterrand's costly and controversial glass pyramid is being constructed in the grounds of the Louvre.

The Ministry of Culture which owns the gardens—the site of jousting tournaments in the Middle Ages—has started court action to evict

the trespassers. Two elephants sent by a circus to reinforce the fairground troops were repelled by police on Tuesday. Although the forces of law and order were keeping a watchful eye yesterday, the squads of CBS riot police clogging the streets of the capital for General Jaruzelski's visit on Wednesday appeared to be playing a waiting game.

The Government claims that the ground of the Tuilleries is too soft to allow installation of heavy machines and the tread of hundreds of thousands of visitors' feet. It says it has already offered

adequate sites on the outskirts of Paris to the fairground entertainers—a profession of 50,000 family businesses across France.

Mr Kornas retorts that the Tuilleries was robust enough to stand up to an invasion of tanks brought in for a military show there a few years ago.

One of the entertainers' other main complaints is that government negotiations with the Blaisey camp over building a giant pleasure park east of Paris amount to "preferential treatment" for an "American multinational."

Andriana Ierodionou reports from Nicosia on a parliamentary election intended to undermine the Greek Cypriot leader

## Kyprianou fights his corner against Left and Right jabs

FOR THE past month, Mr Menelaus the grocer has been working overtime. But it's nothing to do with Christmas trade; every evening he conducts a self-appointed vigilante inspection of the Cyprus trees lining his street to make sure none but the political party he favours has its posters pinned up for Cyprus's parliamentary election on Sunday.

"Of course I respect the political views of all my customers," he says with a diplomatic smile—"in business hours."

With a sum total of voters not exceeding 346,450 elections on the island are bound to be a personal affair. Only Greek Cypriots will be voting on Sunday. The Turkish Cypriot community, about 18 per cent of the native population, has been segregated in the north-eastern

third of the island since 1974, when Turkish troops occupied part of Cyprus.

On the face of things, Sunday's vote will elect 56 deputies for five years to the 80-member House of Representatives (the balance of vacant seats is reserved for the Turkish Cypriots). In fact, the election, which is being held about 10 months early, is the latest twist in a raw domestic political plot in which the main Greek Cypriot opposition parties have been trying to unseat President Spyros Kyprianou for almost a year.

The contestants are the president's Democratic Party, which won 19.5 per cent of the vote in the 1981 general elections, the right-wing Democratic Rally led by Mr Glafkos Clerides (31.9 per cent), the pro-Moscow Communist Akel (82.5 per cent), and

the Socialist Edeke (8.2 per cent).

The President has been challenged by the Rally and AKEL in an unlikely tactical alliance ever since January, when he rejected a United Nations peace plan for Cyprus backed by Washington and London in summit talks with the Turkish Cypriots in New York.

Apart from their open disagreement with Mr Kyprianou about whether the plan should have been accepted, the two parties each of his own reasons for wanting to bring him down. Akel has been waging its campaign with all the fury of a former political ally scorned. The President dissolved in alliance of convenience with the Communists, which had secured him their backing in Parliament, just before the January talks.



Mr Kyprianou: detrimental to stay in office

Mr Clerides has harboured frustrated presidential ambitions since unsuccessfully challenging Mr Kyprianou in 1983. Private negotiations with the President, between January and

last summer, aimed at forming a new political alliance, with the Rally substituting for the Communists, failed when the two men could not agree a common platform on how to solve the Cyprus problem.

Both Akel and Rally say explicitly that they intend to try to force an early presidential election in the normal way due in 1988. If they achieve the required two-thirds of the seats in Parliament, they will try to amend Article 44 of the Constitution which specifies under what circumstances the President might leave office prematurely. If not, they intend to veto key Bills until Mr Kyprianou caves in.

Barring a disaster for his party, Mr Kyprianou says he is determined to stay in office until the end of his term. He resisted efforts to force his resignation all last winter,

arguing that under Cyprus's presidential system he was not bound by the decision of the majority in Parliament.

The President, a survivor of other similar attempted political manoeuvres since taking office after the death of Archbishop Makarios in 1977, has ironically had the easiest campaign since his position on the Cyprus problem has the greatest popular appeal. He insists that all the Turkish occupation troops must leave under any settlement; the Greek Cypriot refugees created by the Turkish invasion must all return to their homes; that, given the invasion, Turkey cannot be allowed to remain a guarantor power, as it was with Greece and Britain under the Cyprus independence agreement; and that Greek Cypriots must be free to move, settle and own property in all parts

of the island.

Akel and the Rally have had a more difficult time. As supporters of the January draft plan, they cast themselves by definition in the role of compromising realists. Since the campaign quickly showed that the role is unpopular—a November opinion poll showed that trends favoured Mr Kyprianou's party and the equally hard-line Socialists—they have ended up defending a "no Turkish troops, all refugees back to their homes" Cyprus settlement with a zeal which has surpassed the President's. This has left confused voters wondering, as they have often done since January, just what AKEL and the Rally are quarrelling with Mr Kyprianou about, if not just purely the prize of presidential power. They could have something there.

## Turkish current account improves

By David Barchard in Ankara

TURKEY'S current account balance is continuing to improve substantially, according to figures issued by the Treasury yesterday. These show the deficit falling to \$234m in the first nine months of the year, compared with \$388m a year earlier.

Officials expect the deficit to be around \$800m or less by the end of the year.

The trade deficit is also continuing to improve, narrowing by 12.6 per cent to \$1.7bn in the same period. Imports were up by 5 per cent, but exports grew by nearly 13 per cent.

The improvement in the current account is largely due to tourism which, until this year, has not been a significant net foreign exchange earner for Turkey. Net tourism revenues had reached \$362m by September compared to only \$177m in September last year.

The overall balance, however, was in deficit by \$20m in September compared to a \$104m surplus last year.

The current account improvement is of particular interest because Turkey is believed to be returning to the international money markets shortly for a further balance of payments loan to succeed the \$500m hybrid credit negotiated last winter.

Meanwhile, the Istanbul Chamber of Commerce has published figures suggesting that the inflation rate rose by 3 per cent in November.

## FINANCIAL TIMES

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## EUROPEAN NEWS

## Weinberger sees SDI ready by mid-1990s

BY RUPERT CORNWELL IN BONN

THE US Defence Secretary, Mr Caspar Weinberger, yesterday declared that Washington's controversial Strategic Defence Initiative (SDI) could be ready much sooner than expected, and that an anti-missile shield using ground-based lasers could be ready for deployment as soon as the mid-1990s.

Speaking at a West German-US Nato policy seminar here, he also urged the European allies of the US to join the SDI programme. "It's not too late. There are still billions of dollars left to go, and we would welcome participation in any form."

Mr Weinberger was in Bonn for a short visit on his way to London. After addressing the seminar, he met Chancellor Helmut Kohl for an hour, during which he is likely to have again impressed on the West German leader the keenness of Washington to see Bonn as closely involved as possible in the SDI.

Mr Kohl himself favours a formal understanding between the two governments on participation. But although he has repeatedly promised a decision before Christmas, enduring differences within his centre-right coalition make it uncertain.

Peugeot reforms, Page 4

## Commercial oil stocks in OECD fall to 1979 level

BY OUR FOREIGN STAFF

COMMERCIAL OIL stocks in the industrialised world were drawn down by 500,000 barrels a day in the third quarter of this year, according to the latest estimates of the International Energy Agency.

Inventories of companies in member states of the Organisation for Economic Co-operation and Development had fallen to 321m tons at the beginning of October, representing 74 days of forward consumption, according to the IEA's monthly market assessment. In terms of usage this is the lowest level since 1979, the year of the last oil supply crisis and price escalation, when the number of days was 68.

Preliminary indications are that private stocks held on land rose at the rate of 100,000 b/d.

says the Paris-based agency. They point to a level of company stocks of 321m tons at the beginning of 1986 representing 72 days of forward coverage.

The IEA reckons that oil consumption in OECD countries fell by 1.5 per cent in the third quarter compared with the same period of 1984. The declines were 2 per cent and 3.5 per cent respectively for the first and second quarters.

Overall, reduced consumption is attributed to a 15 per cent fall in demand by residual fuel oil which offset a rise in consumption of gasoline and middle distillates.

A marginal rise in oil consumption for the fourth quarter is estimated.

Opec wrestles with price fall, Page 8



## Faellidin deposed as party chief

By Kevin Done, Nordic Correspondent, in Stockholm

THE FORMER Swedish Prime Minister, Mr Thorbjörn Faellidin, has been forced out of his post as Centre Party leader, in the wake of a disastrous performance in September's general election.

He was Premier from 1976 to 1978, and again from 1979 to 1982, at the head of various non-Socialist coalitions. He was Sweden's first non-Socialist Prime Minister for 44 years.

His departure could upset the delicate balance in Parliament, where the minority Social Democratic Government is dependent on the Communists for a majority.

Mr Faellidin, a bitter personal adversary of Mr Olof Palme, the Social Democratic Prime Minister, has placed the Centre Party firmly in the non-Socialist camp. Key elements in the party, however, want to take it closer to the Social Democrats in order to play a balancing role in Parliament.

He warned yesterday that such a policy would "ensure a Social Democratic Government for the foreseeable future."

Mrs Karin Söder, deputy chairman and former Foreign Minister, had previously announced that she would not stand for re-election at the party's congress next year. Yesterday, however, she would not rule out standing for the leadership. She said Mr Faellidin should not be made a scapegoat.

The party's electoral committee, which ousted Mr Faellidin, last night put forward the more youthful Mr Olof Johansson, a former Energy Minister.

## FORMER CHANCELLOR JOUSTS WITH KOHL OVER SUMMIT

## Schmidt steps back in the limelight

BY RUPERT CORNWELL IN BONN

FOR THE first and possibly last time in the current Parliament, the past and present Chancellors of West Germany confronted each other in the Bundestag yesterday. And not just their styles but also their views differed—most sharply on the esoteric ground of European monetary policy.

The occasion was a formal statement on this week's European Community summit in Luxembourg by the current incumbent of the post, Helmut Kohl. But the occasion was understandably dominated by his predecessor, Helmut Schmidt, whose Bundestag swansong it might well prove to be.

It was only the third major parliamentary speech Mr Schmidt has made since the centre-right won the federal election of March 1983, and the first in which he has led in debate for the Social Democrat opposition. When the country

votes again, in early 1987, he has already made clear that he will not be seeking re-election.

Mr Kohl, yesterday, was dogged, thorough, and possessed of an optimism somewhat more measured than usual, in presenting his assessment of Luxembourg as a "small but decisive move forward" along the difficult path to European integration.

By the standard of some of his withering attacks on Mr Kohl before his fall from power in October 1982, the former Chancellor was distinctly conciliatory. Both men, after all, are convinced Europeans, differing only over means rather than ends. Mr Schmidt, too, called Luxembourg a "small step" in the right direction.

But Schmidt-watchers none the less had their money's worth. His hour-long speech was sweeping, peppered with references to great and famous

friends—plainly anxious to mark its author as a statesman amid a current field of modest political selling-platters.

There were the habitual quotations of foreign authors and politicians—this time ranging from Mark Twain (twice) to David Lloyd George, among others. The Financial Times, too, received its customary mention. If applause afterwards was any yardstick, Mr Schmidt won the duel with his successor.

To laughter from the SPD, he quoted Mr Kohl against himself, before warning to his favourite themes: the deterioration since his term of office in Franco-German relations, and the overriding need for Europe to break down barriers and pool its resources and draw advantage from the economies of scale offered by a Community now of more than 300m people.

One of the main ways of achieving this goal, Mr Schmidt

insisted, was monetary policy. And while Chancellor Kohl made clear that the inclusion of monetary affairs in the Treaty of Rome neither would nor should imply a diminution in the power of the Bundesbank, his predecessor begged to differ.

The European Monetary System, Mr Schmidt argued, could be developed without Treaty changes. The real obstacle however lay less in Britain's refusal to put sterling into the narrow margins agreed at the 1985 summit than in the stubborn hostility of "Frankfurt and Bonn"—in other words the Bundesbank and the finance ministry.

By blocking the growth of the Ecu (the European currency unit), you are only strengthening the quasi-monopoly of the dollar," he chided Mr Gerhard Stoltenberg, the Finance Minister, sitting nearby.

At the same time, the report suggests, EEC governments should provide short term stimulus for the industry by stepping up plant investment, subsidising intra-EEC trade and pushing more resources into encouraging industrial conversion to coal from other fuels.

"The Defence of Coal, by George Kereken and Richard Saville with Debra Percival, British Labour Group and Socialist Group of the European Parliament, Brussels.

## MEPs call for measures to boost coal use

BY PAUL CHEESBRIGHT IN BRUSSELS

IMMEDIATE STEPS to stimulate the consumption of coal and halve the level of imports should be taken by the European Community to save the coal industry, according to a report commissioned by Socialist members of the European Parliament.

Publication of the report is designed to bring pressure on the European Commission to change proposals for a closer control of subsidies to the industry. Phasing out subsidies would have a devastating effect on whole communities, said Mr Alf Lomas, leader of the British Labour group.

"The social costs are far in excess of savings in subsidies," he said yesterday.

The Commission dismissed

the report, however, claiming it started out from incorrect premises. Its proposals permitted the continued use of subsidies on a basis that would be only slightly different from that applied now, a spokesman commented. If the Ten agree, the Commission's proposals would come into effect next July.

The thrust of the report, accepted by Labour MEPs, is that the coal industry should be nursed through a short term trough in demand and that its continued development would rule out the need to follow the nuclear option.

For Mr Norman West, the South Yorkshire MEP sponsored by the National Union of Mineworkers, the report "is a

natural extension of work done to support the recent miners' dispute."

The two Scots academics, who have provided the Socialist MEPs with the background to combat simultaneously the Commission and the governments of the UK, West Germany, France and Belgium, all of whom are seen as wanting to shut coal capacity, argue for:

● An anti-dumping tax of up to \$10 a tonne to curtail the import of what is seen as artificially low priced coal.

● An anti-pollution tax, on a sliding scale related to sulphur content, designed to encourage the low sulphur coal output of areas like Wales and Scotland.

● A ban on South African coal imports.

● The formation of an EEC coal trading agency which would act as a buyer, stockholder and trader in the international markets.

At the same time, the report suggests, EEC governments should provide short term stimulus for the industry by stepping up plant investment, subsidising intra-EEC trade and pushing more resources into encouraging industrial conversion to coal from other fuels.

"The Defence of Coal, by George Kereken and Richard Saville with Debra Percival, British Labour Group and Socialist Group of the European Parliament, Brussels.

## Peugeot plans to cut 3,100 jobs next year

BY PAUL BETTS IN PARIS

Peugeot, the private French car-maker, plans to cut 3,100 of the 50,000 jobs in its domestic manufacturing operations next year as part of its efforts to improve productivity. However, it told workers' representatives that it did not envisage any compulsory redundancies.

The company hopes to per-

suade 1,800 immigrant workers at its Poissy, Sochaux and Mulhouse plants to accept incentives to return to their homelands. It has been very successful at this over the past year. The state-owned Renault motor group is also doing the same to reduce its workforce.

Peugeot, whose performance has been boosted by the com-

mercial success of its 205 supermini, hopes to lose the remaining 1,300 jobs through early retirements and natural wastage.

The group, which includes both Peugeot and Citroën, has said that it will need to reduce its total workforce by about 3-4 per cent a year if it is to continue making productivity

gains. Citroën is also expected to seek job cuts next year. After several years of heavy losses, the group is expected to return to the black this year.

Reflecting the company's more confident mood, Peugeot is understood to have told union representatives that the company could afford some slight excess labour next year.

## Gibraltar leader firm on sovereignty

By David White and Joe Garcia in Madrid

SIR JOSHUA HASSAN, Chief Minister of Gibraltar, yesterday reiterated his firm opposition to any concession concerning British sovereignty over the colony, as the UK and Spain started a two-day round of ministerial talks here.

Making his first visit to Madrid in more than 20 years, as part of the British delegation, he said there could be no deal on sovereignty but that the two sides could co-operate further in areas where there was no conflict.

These would include tourism and economic development, which have already been under discussion locally in the framework of last year's Anglo-Spanish agreement to open talks on Gibraltar.

The two sides agreed then to discuss all their differences, including the sovereignty question, but it was made clear nothing would be done against the Gibraltarians' wishes.

Sir Geoffrey Howe, the British Foreign Secretary, arrived here yesterday afternoon to talk first with King Juan Carlos, who is due to visit the UK next year, and later with his Spanish opposite number.

Spanish observers appeared resigned to the absence of any prospect of significant progress on the sovereignty issue. They thought that the British side would be hamstrung by concern not to do anything that might aggravate the controversy over the recent pact between London and Dublin over Northern Ireland.

Sir Geoffrey is due to meet Mr Felipe Gonzalez, the Spanish Prime Minister, today.

## Italy lifts curb on banks

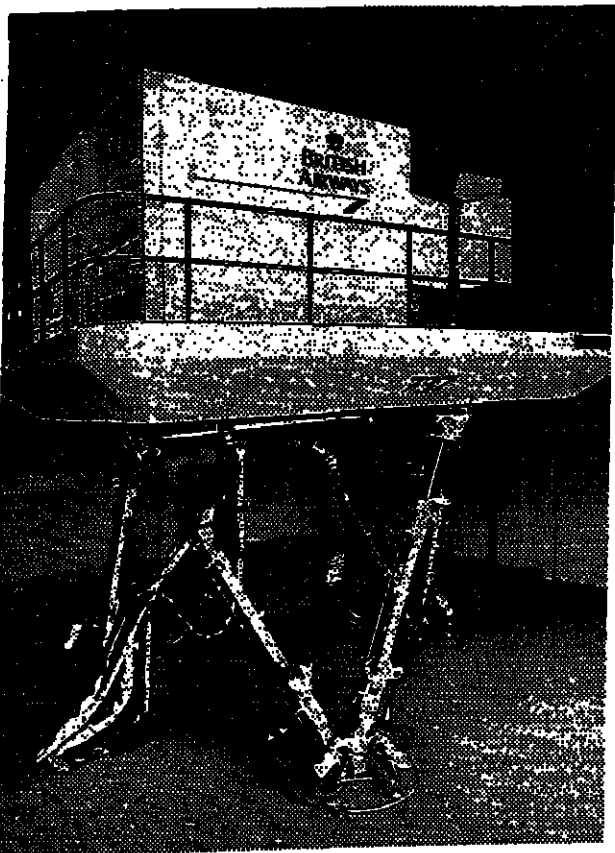
By James Buxton in Rome

ITALIAN BANKS yesterday became free to borrow abroad without limit, following the lifting of restrictions imposed by the Bank of Italy. They were ordered in July 1984, to hold their foreign indebtedness at the level of June 30 of that year because the central bank was alarmed at its rapid rise as it borrowed abroad to meet domestic demand for credit. Banks had to hold their collective foreign indebtedness "at L25,795m (£10bn).

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## AMERICAN NEWS

## O'Neill warns of rough passage for tax reform Bill

BY STEWART FLEMING IN WASHINGTON

THE DEMOCRATIC speaker of the House, Rep. Thomas P. O'Neill, warned yesterday that the tax reform Bill approved by the ways and means committee faces a rough test when the full House votes on it next week. House Democrats would need the support of at least 75 Republicans for the Bill in order to pass, he predicted.

Mr. O'Neill's comments came in the wake of a statement from President Reagan offering only muted support for the ways and means committee's Bill and a decision by the House Republican conference earlier in the week expressing its opposition to the proposal. The bill was prepared by the democratic majority on the ways and means committee.

In his statement President Reagan said the ways and means committee's proposals "represented substantial progress from the current law," but warned that "any legislation that ends up retarding economic growth... is not what we mean by tax reform."

The President's lukewarm support for the Bill and the official opposition registered by the 182 Republicans in the House leaves the outlook for the tax Bill cloudy.

The White House strategy seems to be aimed at avoiding a specific endorsement of the ways and means committee tax reform proposal while providing enough backing for tax reform in principle to ensure the Bill

passes the House so that it can be taken up next year in the Senate. The Administration hopes it will be able to fashion a tax reform Bill which is closer to the proposals outlined earlier this year by the Treasury.

For this strategy to succeed, however, many legislators argue the White House must lobby hard in private over the next few days to convince Congressmen in particular disaffected Republicans, to vote for the Bill.

The tax reform Bill is only one of several political battles which the White House will have to fight on Capitol Hill over the next week. Coming to a head also is the fiscal 1986 budget debate, the outlines of which have not yet been finalised even though the year is already two months old.

There was continued uncertainty too yesterday about the outlook for the major reform of the budget process which is also being worked on in Congress and which, because it is linked to legislation to raise the federal debt ceiling, is also facing a December 12 deadline for action.

Predictions abound that the House and the Senate will reach agreement shortly on a compromise budget reform Bill but some budget experts on Capitol Hill maintain divisions over the shape of the legislation are deeper than Congressmen are willing to concede in public.

## Canada to put minimum 24% tax on wealthy

BY BERNARD SIMON IN TORONTO

CANADA IS to impose a minimum tax on the wealthy next year, fulfilling a promise by the ruling Progressive Conservative Party during the 1984 election campaign to make the tax system more equitable.

Mr. Michael Wilson, Finance Minister, said the proposed minimum tax of 24 per cent will be applicable to individuals with taxable incomes of more than C\$45,000 (\$21,844). They

will pay either the new minimum tax or the amount owed using normal calculations, whichever is higher.

The top marginal tax rate for individuals is normally between 49 per cent and 60 per cent (depending on province of residence), but over 100,000 Canadians have been able to use various deductions, credits and other shelters to avoid paying any tax at all.



Joe Kennedy — carrying on the family tradition

## Kennedy clan's new star seeks a place in Congress

BY REGINALD DALE, US EDITOR IN WASHINGTON

THE FIRST of a new generation of Kennedy's is seeking a foothold on the bottom rung of the ladder that led his uncle, President John F. Kennedy, to the White House. Joseph P. Kennedy II, eldest son of the assassinated Bobby Kennedy, announced on Wednesday he would carry on the family tradition by running for the Boston seat of the retiring speaker of the House of Representatives, the Democrats' father figure Mr. Tip O'Neill.

Mr. O'Neill, who will be 73 on Monday, is finally giving up the coveted seat in Massachusetts after 17 consecutive two-year terms in the House. Announcing his candidature with a familiar toothy grin and a mop of unruly hair, the young Joe Kennedy was instantly reminiscent of his father, whose political heritage he also shares. He pledged to "stand up to the special interests that have so much power in this country and fight for the rights of the poor, the elderly and working people."

He was careful not to suggest that the seat was

somehow his right as a family fiefdom. He welcomed the support of anybody in his family, but he was not running as "a Kennedy" but as "Joe Kennedy," he told a crowded nationally televised Press conference.

Whether he likes it or not, however, his entry into the race ensures that it will be one of the most closely watched of all the contests in next November's mid-term congressional elections. To the envy of the eight rivals who have already thrown their hats in the ring, his

announcement was covered by over 100 reporters.

Earlier this year, Mr. Kennedy told the Boston Globe he was not interested in politics because "it's such a crummy system." That is what he now says he wants to change.

The Democrats, he acknowledges, are in need of new ideas. "The days of tax and spend, tax and spend are over. We must find innovative and creative ways to provide affordable housing, affordable health care, affordable food for families."

That is just the sort of thing that Mr. Kennedy has been working on for the past six years as founder of the Citizens' Energy Corporation, a successful non-profit-making company that supplies low-cost heating oil to the poor. But he also, like most of his family, has a skeleton in the closet. When he was 20, cupbored, he was the driver in an accident that paralyzed an 18-year-old woman from the waist down. He pleaded guilty to negligent driving, paid a \$100 fine and still helps to support her.

## Tension rises in Central America, Tim Coone reports

## Nicaraguan arms race escalates

AN INCREASING distance has opened up between the Contadora peace process and the daily reality of the war in Nicaragua. The Sandinistas have repeatedly stated that they will not cede an inch politically or militarily to their US-backed adversaries, but neither is the US going to ease the pressure.

The Reagan Administration is now campaigning in the US Congress for military rather than "humanitarian" funds for its guerrilla army in Nicaragua. Mr. Harry Bergold, the US Ambassador in Nicaragua, said recently: "I see no possible sign of a change in the (Reagan) Administration's policy towards Nicaragua for the next year at least."

This was underlined on Wednesday when President Reagan signed a Bill broadening US support for the Contras by allowing them unarmed aircraft and trucks, although it still prohibits military training or armaments.

Two significant events have happened in Nicaragua in the past weeks. Firstly, President Daniel Ortega announced that Nicaragua will not sign any arms limitation agreement in Central America whilst the US continues its proxy war in Nicaragua and threatens more direct military actions. This is the first time that the Nicaraguan Government has stated quite so firmly and publicly its negotiating stance in the Contadora peace process.

Secondly, the Defence Minister, Commander Humberto Ortega, the President's brother, announced a de facto end to a self-imposed moratorium on the acquisition of new weapons systems when he said the armed

Nicaragua is about to break ties with the government of Taiwan in order to establish formal diplomatic relations with the People's Republic of China according to the Nicaraguan Foreign Ministry. A formal announcement is expected to be made in Peking on Friday or Saturday.

A high level delegation left Nicaragua for Peking on Monday and includes Mr. Miguel d'Ezcedo, the Foreign Minister, and Mr. Henry Ruiz, the Minister for Foreign Co-operation.

It will be the first time Nicaragua, or indeed any Central American state, has established relations with mainland China since the revolution led by Mao Tse Tung in 1949.

Nicaragua has trading relations with both countries, but a break in relations with Taiwan could mean the loss of short term trade credits to Nicaragua worth some \$2 to \$3m a year, and a sizable reduction in total annual trade of about \$20-\$30m between the two countries.

forces plan to obtain "all the air, land and naval means necessary to throw back a possible US invasion."

The moratorium was announced in February of this year, at the same time as a reduction in the number of Cuban military advisors was announced as unilateral measures aimed at trying to revive direct talks with the US at Manzanillo in Mexico, and to give an impulse to the fading Contadora peace efforts in the region.

However, the war has continued and the US position has since hardened, with a trade embargo imposed in May, and the renewal of Congressional funding for the Contras in July.

An escalation of military tension in Central America is imminent, Commander Humberto Ortega claims that Honduras is about to receive the advanced F-5 jet fighter from the US, equivalent in performance to the Mig 21. US government officials have expressed confused, and con-

tradictory statements as to whether the F-5s are indeed to be delivered, but the Reagan Administration has made an unequivocal warning to Nicaragua that "surgical air strikes" would be carried out if Nicaragua were to obtain Mig-21s.

The guerrillas, under the weight of a sustained army offensive throughout 1985, have shifted their operations from the now well-defended northern mountains to the sparsely populated cattle-ranching regions in the centre of the country in Boaco, Chontales and Zelaya Central. The main guerrilla unit, "Task Force Jorge Salazar," depends on air drops of ammunition supplies to continue fighting, because of the distance from its supply points in Honduras.

Thus the Nicaraguan air defences are becoming a key factor in the Government's ability to push home its advantage, having driven the Contras out of the important coffee zones in the north of the

country and into "an irreversible decline," according to the Defence Minister.

The use of the low-level Sam 7 missile has been effective in shooting down some of the Contra supply flights from Honduras, but it has a limited range and is more effective in defending set positions rather than pursuing elusive flights in the night.

The acquisition of the high-altitude Sam 6 missile by Nicaragua, which is being strongly rumoured at present, would on the other hand make the supply drops and even the U-2 spyflights extremely perilous for the US pilots carrying them out.

The Contadora process has almost reached its useful limit for Nicaragua. The Sandinistas say they are still willing to discuss arms limitations, but any agreement will now be firmly conditional on the US putting a complete end to its military and economic pressures against Nicaragua.

With new and better arms and further enlistment of troops, the future of the Contras is strictly limited. Commander Ortega predicts their "total defeat" within 18 months. By then, if the US is still intent on shaking the Sandinistas from power, direct military action will be even more costly to carry out.

A negotiated end to the war in Nicaragua is therefore remote, and the widely predicted defeat of the Contras must now lead either to the US's eventual abandonment of its guerrilla army, or to an escalation of direct US military involvement in the war.

## Navy eases contract ban on General Dynamics

BY PAUL TAYLOR IN NEW YORK

THE US Navy has "extended indefinitely" a Friday deadline for bids to build four Los Angeles-class nuclear attack submarines in an apparent attempt to keep General Dynamics, one of the nation's largest defence contractors, in the contract race.

The move came less than 24 hours after the Pentagon imposed a temporary ban on General Dynamics bidding for any new federal government contracts. This followed a grand jury indictment of the company and four current or former employees on criminal fraud charges and improperly charging the Pentagon \$7.5m (\$5m) in cost overruns on the ill-fated Sergeant York anti-aircraft gun.

The navy said it was extending the deadline in order to protect competition for the nuclear submarine contract which otherwise would have

been awarded to the only other bidder, Tenessee's Newport News shipbuilding and drydock subsidiary.

The Navy's action is certain to fuel political controversy over relationships between the Pentagon and major defence contractors and strengthen the belief of Pentagon critics who have argued that the US military fails to effectively discipline its largest suppliers.

The decision is also likely to reaffirm the widespread view among Wall Street analysts that once again General Dynamics is likely to emerge virtually unscathed financially by its latest brush with the Pentagon.

Wall Street analysts said the Navy's move confirms the Pentagon will continue to make every effort to ensure that General Dynamics remains available for bidding on key contracts — despite the latest temporary ban.

## Weinberger won over to need for Pentagon reforms

BY OUR U.S. EDITOR IN WASHINGTON

MR. CASPAR WEINBERGER, the US Defence Secretary, has been won round to the idea that significant improvements are needed in the US military command structure, after initially resisting proposals for reform.

In a letter to the Senate Armed Services Committee, Mr. Weinberger says he can now accept some of the changes that have been strongly endorsed by the House of Representatives and are now a

watered-down compromise under consideration in the Senate.

The main provision which Mr. Weinberger has now accepted, is that the chairman of the joint chiefs of staff, not the group as a whole, should be designated as the principal military adviser to the President and the Secretary of Defence. The chairman would be authorised to provide alternatives submitted by the individual services, rather than a

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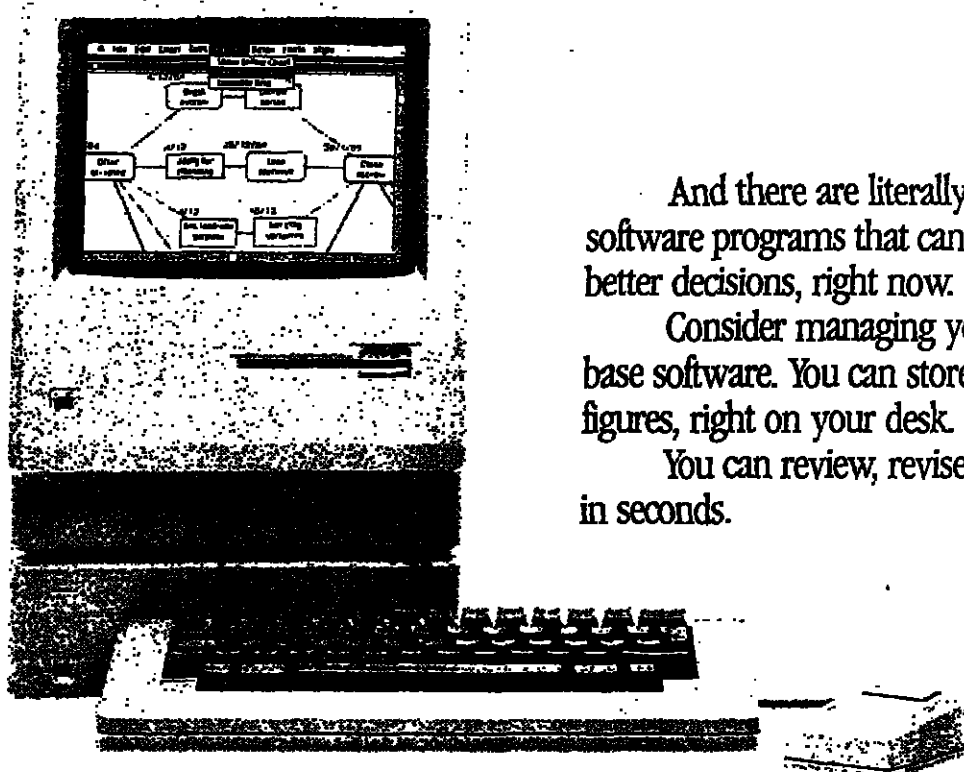
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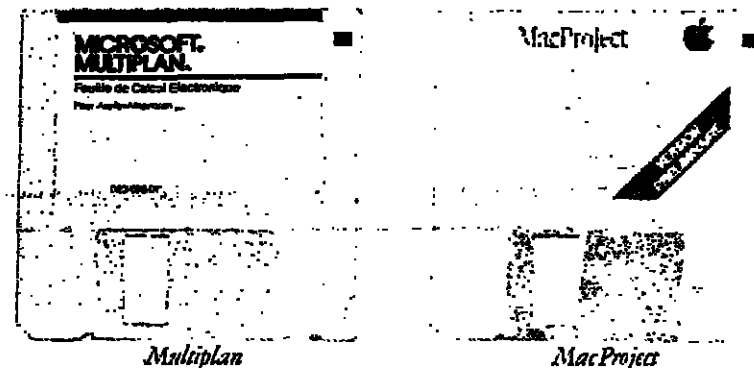
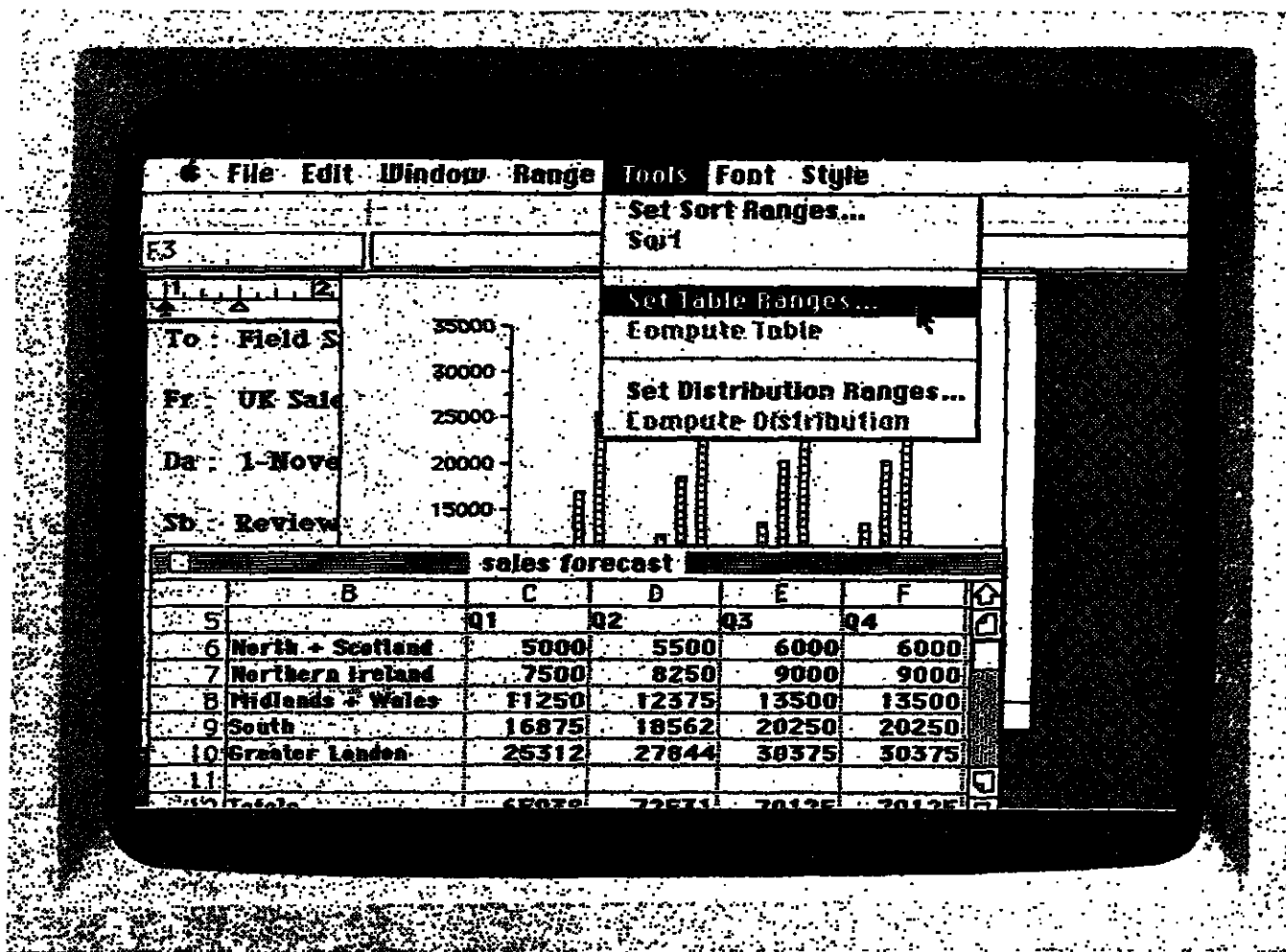
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## OVERSEAS NEWS

## Pretoria expected to extend capital repayment standstill

BY ANTHONY ROBINSON IN JOHANNESBURG

THE South African Government is expected to announce a formal extension of the four-month capital repayment standstill introduced on September 1 either today or early next week but is not expected to extend the scope of the restrictions to the \$10.3bn of public sector debt.

According to senior officials the unilateral extension of the repayment standstill covering \$1.4bn of private sector debt will be accompanied by a clarification of technical details referring to bankers' acceptances and a clearer definition of documentary credits.

The standstill, originally intended to end on December 31 is expected to be extended for between three and six months to allow negotiations with creditor banks through the good offices of Dr Fritz Leutwiler to continue on the basis of formal proposals already sent to him. South African officials stress that the main aim of the South African proposals is to "normalise" credit arrangements and reactivate the flow of credits to South Africa.

Foreign creditor banks, both directly and through Dr Leutwiler, have made clear that progress along these lines will only be forthcoming if South Africa gives convincing evidence of its intention fundamentally to reform the apartheid system.

Last week Dr Gerhard de Kock, governor of the Reserve Bank said that he "confidently expected the Government to introduce political and constitutional reforms which would win the support of moderate black and white opinion" during the next parliamentary

South Africa's electricity supply corporation (Escom) yesterday announced a 15.5 per cent tariff rise for 1986, and blamed higher domestic interest charges caused by the difficulties in obtaining foreign loans as one factor behind the increase.

Escom chairman, Mr John Maree, said that major cost-cutting and a R1.5bn (\$390m) cut in capital expenditure planned over the next four years had helped to keep the increase below the current rate of inflation. But higher interest rates, lower sales because of the recession, and the effect of rand depreciation, coupled with the 10 per cent import surcharge introduced in October, had raised the cost of imported components and were major cost factors which had to be recouped.

session which begins in January. On Wednesday Mr Chris Heunis, Minister of Constitutional Development, indicated that part of the reform package would be legislation allowing qualified blacks to buy their homes on a freehold basis in designated black townships.

The Standstill Co-ordinating Committee (SCC), headed by Dr Chris Stals, director general of the Department of Finance, has been under pressure from creditor banks to extend the debt standstill to the \$10.3bn of public debt hitherto excluded from the standstill net.

A fierce internal debate is

also taking place between "free marketisers" headed by Governor De Kock and the Reserve Bank, who argue that currency controls, a pegged physical currency allocations and other restrictions would be highly damaging, and influential Afrikaner banking and business circles, with growing support in the administration, who argue that they are needed in view of the political nature of the financial crisis.

The fact that the rand has failed to strengthen, despite introduction of the standstill and the two-tier financial and commercial rand system, but is currently bumping along at around 36 US cents and even weaker against European currencies, has strengthened the hand of the interventionists.

Exchange market dealers believe the main reason for the currency's weakness—despite a current account surplus on a customs clearance basis running at an annualised R600m—is trade leads and lags with importers forced to pay cash and exporters delaying repatriation, coupled with the well-known political factors.

The latest gold and currency reserve figures released yesterday show that total gold and foreign assets at the end of November totalled R4,818m with foreign assets dropping R101m over the month to R4,717m and gold R110m higher at R4,818m, reflecting the increase in gold valuation from R751 per fine ounce to R795.

The failure of the reserves to benefit from the current account surplus is a major source of concern which reflects the leakage of the current standstill net.

## Tensions run high in Cape Town

By Our Johannesburg Correspondent

TENSIONS ran high in the Cape Town coloured suburbs of Athlone and Bellville yesterday after overnight incidents in which a church was firebombed and a church meeting and beat up people attending a candlelight service for those detained under security laws and emergency regulations.

The service in the Dutch Reformed Church in Bellville was addressed by the Rev Allan Boesak, a leading clerical opponent of apartheid race laws and patron of the United Democratic Front.

According to eyewitness reports a policeman who was riding with troops in the back of an armoured car allegedly scattered stones in the road outside the church after the teargassing incident.

The police reported that tear gas had been fired at the estimated 700 strong crowd leaving the church after the teargassing incident.

Heavy-handed police action was also reported from Athlone, where a hate and suspicion of the police was fuelled one month ago by the "trojan horse" incident where police hidden in crates emerged from the back of a delivery lorry and fired into a crowd which had stoned their vehicle killing three youths.

Police reportedly moved through the streets tearing crates out of the hands of people taking part in a candle light procession also in support of detainees and whipped many present with sjamboks (long leather whips).

Mrs Winnie Mandela, the black nationalist leader, was in a South African hospital yesterday where a news blackout was clamped on her first husband, Revler Ndlovu, who is under reports from Johannesburg. Mrs Mandela, the wife of jailed black leader Nelson Mandela, was taken to the Florence Nightingale Nursing Home in Johannesburg on Wednesday night.

## UNIDENTIFIED REMITTANCES DEPOSITED IN BANKS

## Dollars flow in for Philippine poll

BY SAMUEL SENOREN IN MANILA

AN UNUSUALLY large amount of unidentified US dollar remittances has been flowing into the Philippine banking system in recent months in what is widely believed to be an attempt by supporters of President Ferdinand Marcos to build up a war chest to finance his bid for another six-year term in elections scheduled for February 7.

The remittances from unknown sources have been booked by the central bank since the start of the second quarter. By the end of the third quarter such fund inflow reached \$721m.

Local press reports had speculated that the remittances might be part of capital kept abroad by Mr Marcos's close associates and was being repatriated to bankroll his election campaign.

The governor of the Central Bank, Mr Jose Fernandez, confirmed during an open forum at a breakfast club recently that remittances of unknown origin had indeed been deposited with the banking system.

"During the third quarter," Mr Fernandez said, "the capital inflow that was not explicable through the normal balance of payments terminology amounted to \$516m." During the second quarter, a similar inflow of \$205m was recorded by the Central Bank.

The unexplained remittances are booked by the Central Bank as "non-merchandise trade under 'errors and omissions,'

Mrs Corason Aquino, who this week declared that she would stand for the presidency, yesterday said she hoped to raise 250m pesos (\$14m) for a nationwide election campaign and that she believes she has the unspoken support of the Roman Catholic Church.

Mrs Aquino told the Associated Press that her advisers estimate that she will need between 250m and 500m pesos. She was optimistic of raising at least the lesser amount from opposition businessmen and others.

"President Marcos has definitely the best organisation ever," she said. "Certain it has been well-oiled over the past 20 years. He has certainly all the funds necessary and more than that."

which is normally used as a statistical tool to reconcile figures.

This was the first time in years that a huge amount has been booked under such heading which usually as a cash outflow rather than an inflow.

Normally, funds remitted to the Philippine banking system come under definite categories in the balance of payments. If the funds are earned abroad, they are either classified as export receipts under merchandise trade or invisible income under non-merchandise trade such as services. If they are

I guess compared to the majority of Filipino women, you would call me wealthy, but compared to Imelda (the President's wife) I'd be poor."

Mrs Aquino, who accuses Mr Marcos of masterminding the 1983 assassination of her husband, opposition leader Benigno Aquino, said she had increased her own security arrangements but would not accept protection from the Government. She said she was "fatalistic" about her own possible assassination.

Mr Salvador Laurel, the former Senator who has declared his own interest in standing as an opposition candidate, yesterday told Renteria that he and Mrs Aquino would jointly announce "the official candidate of the united opposition" on Sunday.

Mr Fernandez said there would be no Central Bank funding for election purposes since it is committed to keeping money supply at levels pledged to the IMF.

There is a great deal of secrecy about the identity of banks in which the remittances were deposited. But the Marcos family is known to have links with at least four commercial banks where immediate members or close relatives are known to hold key positions.

Mr Marcos and his wife, previously charged that his cronies and close business associates illegally exported capital abroad over the years. In July, US newspapers reported that senior members of his Cabinet as well as close friends had heavily invested in the US and Europe.

Mr Marcos and his wife, Imelda, were mentioned in the reports as among the top Filipino investors in the US but both denied the accusation.

Under pressure, Mr Marcos ordered Mr Estelito Mendoza, the Justice Minister, to look into the reports and to report to him on the matter.

The manner of the Manila factory and two senior officials were arrested on charges of

cial resources of the Government because of stiff monitoring by the International Monetary Fund.

In the parliamentary elections last year the Central Bank advanced money to the Government totalling pesos 30m (\$270m) during the election period.

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## Delhi factory closed after gas leak death

BY K. K. SHARMA IN NEW DELHI

DELHI'S CITY administration has ordered the closure of Shriram Food and Fertiliser factory and is considering shifting all factories which use hazardous chemicals and processes out of New Delhi. This follows Wednesday's leakage of isocyanate (MIC) leaked from a Union Carbide pesticides factory. The Union Carbide factory has been closed down in

Charanjit Singh, a lawyer, He was among 350 people taken to hospital after the gas leak which caused panic in Delhi following recent publicity given to the Bhopal tragedy just a year ago in which more than 2,000 people died after methyl isocyanate (MIC) leaked from a Union Carbide pesticides factory. The Union Carbide factory has been closed down in

Bhopal. The demand was also made by agitated Members of Parliament yesterday when they unsuccessfully tried to table a censure motion against the Government for failing to protect the people of Delhi against industrial dangers. The manager of the Delhi factory and two senior officials were arrested on charges of

negligence and were released on bail yesterday. The clean gas leaked after the collapse of a tank containing sulphuric acid. A mob of militant Sikh students fought a two-hour battle with police in Fuzil yesterday after they had stormed into a college defying their strike call. United News of India reported, AP writes.

## Countries of South Asia hold first ever summit

BY JOHN ELLIOTT IN DHAKA

A FIRST step towards building economic and social co-operation among the seven countries of the Indian sub-continent will take place here this weekend, when the countries' leaders hold their first ever summit. The summit is being held in Dhaka, Bangladesh, to create a South Asian Association of Regional Co-operation (SAARC).

But progress will be slow because the countries are divided over a considerable number of issues, including the bilateral issues. "It is a great achievement that we are meeting together," President Ershad of Bangladesh, the summit host, said earlier this week.

The six smaller countries of Bangladesh, Bhutan, Nepal, Pakistan and Sri Lanka also fear domination by India, with which they all share borders or straits, and which has 740m of the countries' total 1bn population.

The mood in the region, however, has begun to change since Mr Rajiv Gandhi, who arrived in Dhaka today, became Prime Minister of India 13 months ago. Even though longstanding jealousies and irritations with India remain, the region, all the countries believe the time is ripe for co-operation to be improved, and for a first step to be taken towards a link with Asean in the neighbouring region of South-east Asia.

SAARC involves economic and social co-operation and is leaving out those areas that are

contentious. There is no security or ideological or military connotation," Mr Abdul Ahsan, the summit spokesman, who is Bangladesh ambassador to Pakistan, said yesterday. The countries set up an informal forum in 1981 called South Asian Regional Co-operation, whose activities have been limited—apart from occasional ministerial meetings—to exchanges between officials and experts on subjects such as telecommunications, transport, postal services and meteorology.

This work will now be expanded but will not yet venture into potentially more contentious economic areas, such as free trade, and industrial and energy co-operation.

Yesterday, at a preliminary meeting of foreign ministers, it was agreed to set up committees of experts on drug trafficking, which is a major problem in India and Pakistan, and on international terrorism.

The foreign ministers appeared last night to have avoided a clash over Afghanistan, which was raised at an informal ministerial dinner on Wednesday night. India resisted a bid by some other countries, including Pakistan, to demand the withdrawal of Soviet troops from Afghanistan in the summit's official declaration to be issued on Sunday. Mr Ahsan said the issue had not been formally discussed and was not in the draft declaration.

## Land fraud surfaces in Israel

By Lynne Richardson in Tel Aviv

THREE MEN are in police custody in Israel charged with involvement in fraudulent land sales in the Israeli-occupied West Bank.

The first to be arrested was Mr Avraham Gindi, a building contractor, who is suspected of selling plots for homes at two new settlements, neither of which had been approved as a settlement site. Mr Gindi's remand has been extended because his two brothers, partners in his firm and also believed to be involved in the case, have left the country.

Two former Government officials have been arrested on the suspicion of forging documents, which Mr Gindi purchased to convince clients of his title to the land. Mr Avi Tsur and Mr Claude Malka were both aides to former Deputy Agriculture Minister, Mr Michael Dekel, whose department was responsible for the allocation of building land.

Rumours of a large-scale land fraud have abounded in Israel for more than two years, since the Justice Ministry was alerted by advertisements offering plots for sale at an unauthorised site.

Meanwhile, on the West Bank, two Palestinians were served with expulsion orders by the Israeli military administration. There have now been 30 such orders issued.

## Taiwan considers proposals for radical financial reforms

BY ROBERT KING IN TAIPEI

THE GOVERNMENT of Taiwan has begun consideration of proposals for radical financial reform which if implemented in full would entirely change the way business is run in Taiwan.

The Economic Renovation Committee (ERC), set up by the Government last May in the wake of a general economic slowdown and the country's worst financial scandal, delivered the last of its proposals last month at the end of its six month mandate.

No details of the proposed changes have been announced, however, prompting some sceptics to suggest that lack of clarity offered it: Government an easy way out would it decide to simply shelve the proposals.

Kuo-shu Liang, chairman of the Chang Hwa Commercial Bank and head of the ERC financial sub-committee, however, discussed the main economic and financial proposals in a paper delivered at an economic conference in the US recently.

According to Mr Liang the proposals include: new personal income taxes; simplification of the tax laws; and reduction of the nominal average tariff rates to 15-20 per

cent by 1991. Simplification of import and investment procedures; abolition of minimum export and local content requirements for foreign investors; and elimination of a controversial retroactive clause regarding pensions in the recent Labour Standards Law.

Better bank examination and regulations; higher capital requirements; and improved disclosure and reporting requirements.

An ultimate revision of the banking laws to effect a complete de-regulation of deposits and lending rates; minimal state interference and bureaucracy in government banks; one set of regulations to cover both government and private banks; and allowing the establishment of new private banks, as well as an expansion of foreign bank branches' scope for business here.

Diversification of credit instruments in the money markets; better valuations of credit ratings of companies issuing commercial paper and bankers' acceptances; permitting new finance companies to set up; improvement of inter-bank market functions; a clearer definition of the responsibilities of the Securities Exchange Com-

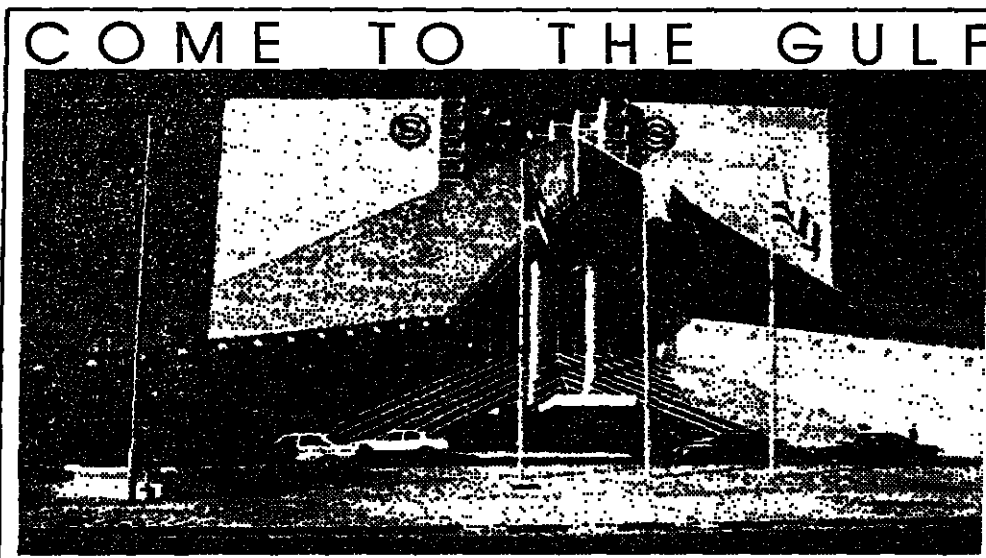
mission and the stock market, as well as what constitutes fair trading; stronger inspections of broking and trading houses, and a better monitoring of market behaviour for irregularities; an improved accounting and disclosure requirements for listed companies.

Freer transactions in gold and a substitution of an import duty on bullion for current import reporting requirements.

Establishment of a reporting system for imports and exports of commodities to replace the current higher licensing and approval system.

Implementation of these changes which appear to mirror closely some suggestions made by the Taipei American Chamber of Commerce to the committee at the end of August, could well eliminate many of the economic and financial irregularities and bottlenecks that have plagued both Taiwanese and foreign businessmen and bankers over the past two years.

Many of the shortcomings of the current system have become apparent over the past three years, as one supposedly sound company after another has defaulted on loans and later collapsed. Such "problem loans" have cost foreign banks alone about \$600m so far



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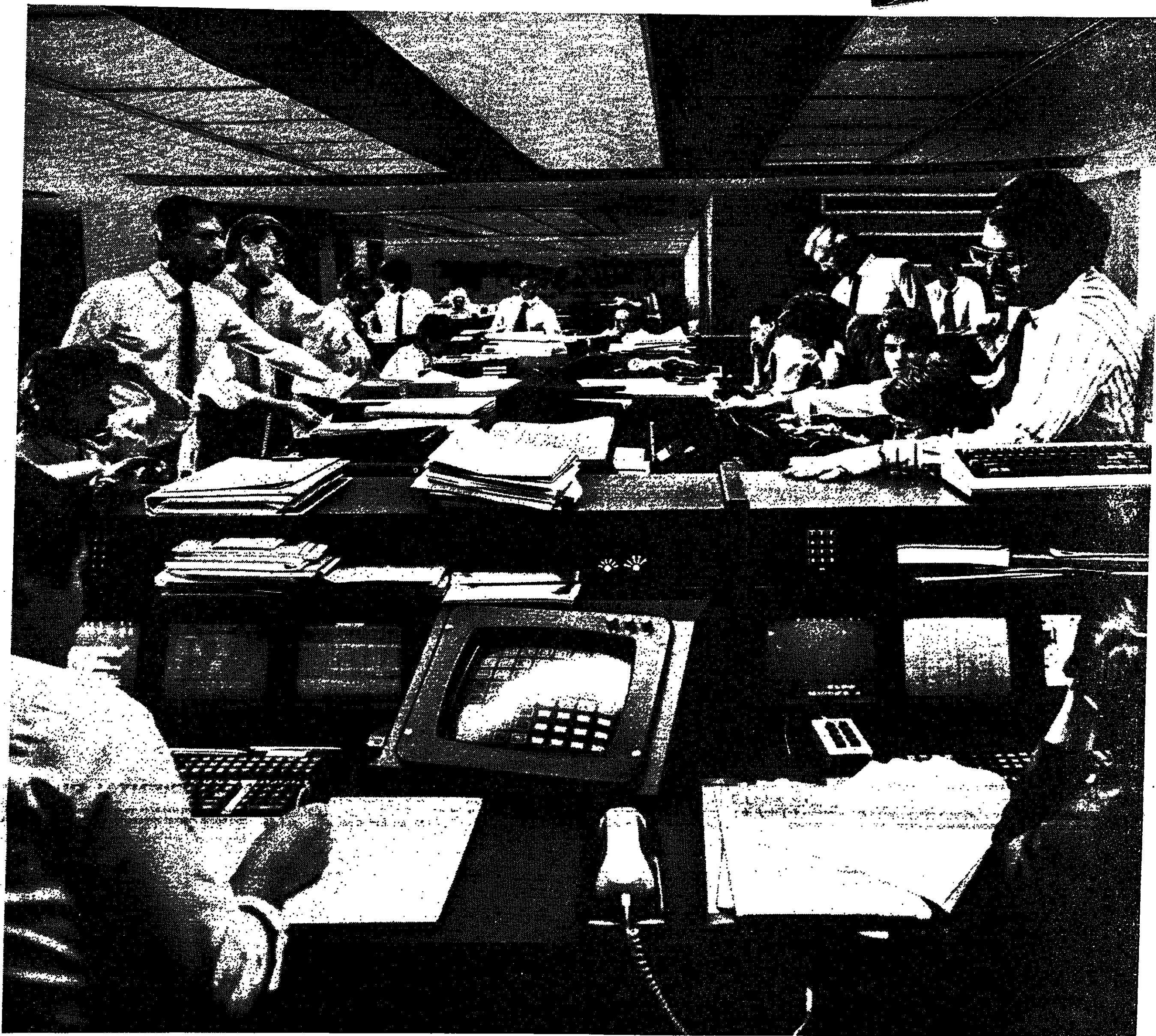
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## WORLD TRADE NEWS

## Opec wrestles with sudden price downturn

BY RICHARD JOHNS

MEMBERS OF the Organisation of Petroleum Exporting Countries can have few illusions that the strength of the spot market until late November amounted to a change in their fortunes.

When the ministerial conference convenes in Geneva tomorrow, the slide in prices over the past fortnight should have convinced them that their output since the summer at a level far above their agreed ceiling was made possible only by short-term factors and must now be curtailed.

But despite the prospect of a cascading free-fall and a potentially disastrous drop in income the prospects of their agreeing to assert even minimal discipline seems small.

Since Opec last met in Vienna two months ago it has badly squandered an opportunity to tighten up supplies and so ease the acute, belt-tightening strain all forecasters, including its own experts, regard as inevitable in four or five months' when consumption is bound to fall.

The 13 producers responded to a demand higher than they dared hope and considerably exceeded the limit of 18m barrels a day on collective production agreed 18 months ago. Opec output in October and November rose to an average of about 17m b/d, according to the latest estimates of the International Energy Agency—a level dangerously in excess of the agreed ceiling of 16m b/d. In the third quarter, Opec

output had dropped to a 20-year low of 14.9m b/d as Saudi Arabian production sank to an average of only 2.6m b/d or about 2.6m b/d including its share of the Neutral Zone.

The increase since then is largely accounted for by the kingdom's decision to end its traditional role of "swing producer," absorbing any fall in demand and to cease its rigid adherence to official prices.

As a result of offering crakers supplies on a "net-back" price—calculated on market realisations for products less transportation and refining costs—Saudi Arabia is now more or less fulfilling its 4.35m b/d quota under Opec's production pact.

Indonesia has exceeded its allocation while the United Arab Emirates and Libya have increasingly failed to observe the pact.

Iraq has, as it said it would, pumped as much as it could sell through the extra export capacity made available to it by the completion of the pipeline link to Saudi Arabia's trans-penninsula system.

It raised its output to about 1.6m b/d compared with a quota of 1.2m b/d. Nigeria has increased its output to as much as 1.7m b/d capitalising on the frantic build-up of stocks and the short-term rise in demand for light crude in the Atlantic Basin, as well as offering better terms to its equity partners. Despite continued raids on its Kharg Island terminal, Iran has sought to implement its threat

## OPEC CRUDE OIL PRODUCTION JULY-OCTOBER 1985 (thousand barrels daily)

Opec	3rd quarter	Oct.
Algeria	663	675
Ecuador	183	290
Gabon	137	160
Indonesia	1,189	1,189
Iran	2,300	2,460
Iraq	1,200	1,295
Kuwait	900	942
Libya	990	1,110
Nigeria	1,300	1,110
Qatar	22	320
Saudi Arabia	4,353	2,500
UAE	950	1,100
Venezuela	1,535	1,555
Neutral Zone*	300	350
Total	16,000	14,907

\* Shared equally by Saudi Arabia and Kuwait (Neutral Zone).

Source: Middle East Economic Digest

to match every incremental Israeli barrel, and managed an additional 100,000 b/d over and above its quota.

Two months ago, the IEA projected demand for Opec oil—assuming no build-up or run-down of stocks—was 16.2-16.3m b/d. The surge to a much higher level derived immediately from the rock-bottom level of inventories reached this summer.

Commercial stocks were reckoned to have been reduced in the third quarter at the rate of 500,000 b/d to the lowest point in member-states of the Organisation for Economic Co-operation and Development, since 1974.

Demand was further stimulated by the correspond-

ing improvement in product realisations and refinery margins. An early bout of cold weather and a shortfall in Soviet supplies were other factors.

More fundamentally, the transient bubble originated from the market's profound scepticism about Opec's ability to defend prices and the consequent expectation of lower ones which resulted in the run-down of stocks. Now it has well and truly burst.

Precisely two weeks ago, the buyer-seller rate for Brent Blend reached a peak of \$30.65/\$30.70 a barrel and a day previously, Nigeria's Forcados crude had reached a peak of \$30.30/\$30.60 compared with an official selling rate of \$28.07.

Yesterday morning following a two-week slide, with the market still awash with surplus supplies and many traders with badly-burnt fingers, Brent was traded at \$27.55.

When Saudi Arabia's "net-back" deals were confirmed in September, Sheikh Ahmed Zaki Yamani, its oil minister made it clear that, as well as being a means of regaining market share in the face of other members' indiscipline, they were also warning them to restrain their output.

The implication was that the switch in policy could be of limited duration and the kingdom might revert to official selling prices if market stability was restored by effective control of production by the end of 1985.

That possibility can now more or less be ruled out. Meanwhile, the proliferation of Saudi "net-back" deals now involving 2m b/d can only stimulate market discounting within Opec and downward pressure on the market in the critical months ahead.

The outcome in prospect, as in Vienna in October, is likely to amount to no more than a ritual call for production discipline, a despairing appeal to non-Opec producers to co-operate, and a hollow re-affirmation of the 16m b/d ceiling.

The scenario of prices dropping evoked again last week by Sheikh Yamani and a market crash in the spring will probably be in sharper focus by the time delegates disperse.

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## Mitsui seeks UK telecom deal

BY JASON CRISP IN LONDON AND CARLA RAPOPORT IN TOKYO

BRITISH TELECOM looks set to sell its sophisticated communications system to dealers in Japan. Its subsidiary BT Teletrade is expected to sign a deal with Mitsui, one of Japan's largest trading companies, in January or February.

Mitsui wants to import BT's City Business System to sell to foreign exchange dealers. The system was developed by BT's City area over four years ago to replace the old and cumbersome dealer boards and has been sold in a number of financial centres including New York and Hong Kong.

"This system has not been developed yet in Japan. That is why we would like to import it," Mitsui said yesterday. The Japanese company said the deal would be the first step

towards establishing longer term links with BT.

The City Business System gives a dealer automatic dialling, immediate access to tied lines and data bases using a touch sensitive screen.

The computer-controlled system means a dealer does not have to have dozens of switches and lights and does away with the hundreds of wires used on old dealer boards.

Canon, one of Japan's largest camera and office equipment makers, yesterday said it intends to augment its plans to boost overseas production in Europe and the US.

The company now says it plans to build component plants in the countries where it is increasing its production in order to ease trade friction and reduce its exports.

"It is our management policy to support local production facilities with high-quality component support," a Canon official said. Such facilities would aim to sell its components to European as well as Japanese equipment-makers.

● Northern Telecom said it had received a contract to supply its digital SL-1 private branch exchange system to Shougang Beijing Capital Steel Factory, one of the largest steel factories in China. Reuters reports from Toronto. Value of the contract was not disclosed.

Northern Telecom said the 4640 Line SL-1XN, which provides voice and data communications, is the largest system the company has sold in the Pacific region and is scheduled for installation during the second quarter of 1986.

## BASF to build chemical production plants in China

BY JOHN DAVIES IN FRANKFURT

BASF, the West German chemical group, is to build two production plants for the Chinese under contract.

Although the deal is worth only DM 60m (£15.3m), it is the latest concrete result of the West German chemical industry's cultivation of links with China.

BASF will build two plants each with an annual capacity to produce 40,000 tonnes of phthalic anhydride and 2,000 tonnes of maleic anhydride—substances used in making such materials as polyester resins.

One of the complexes is expected to be built in Nanjing in Jiangsu Province and the other in Zibo in Shandong Province.

BASF will be responsible for the planning, delivery of equipment, and supervising construction.

The latest deal was signed by BASF and Chinese representatives during meetings in Brussels this week, marking the 10th anniversary of co-operation arrangements between the European Community and China.

● Robert Bosch, the West German automotive components and electronics group, is discussing with Mitsubishi Electric of Japan the possibility of entering into a joint venture to make electronic fuel injection systems in Japan. But Bosch said it was too early to give further details.

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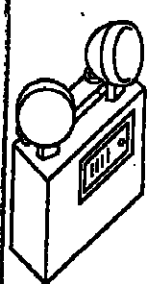
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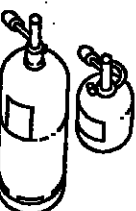
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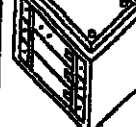
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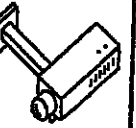
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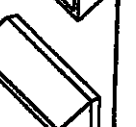
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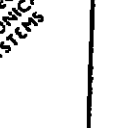
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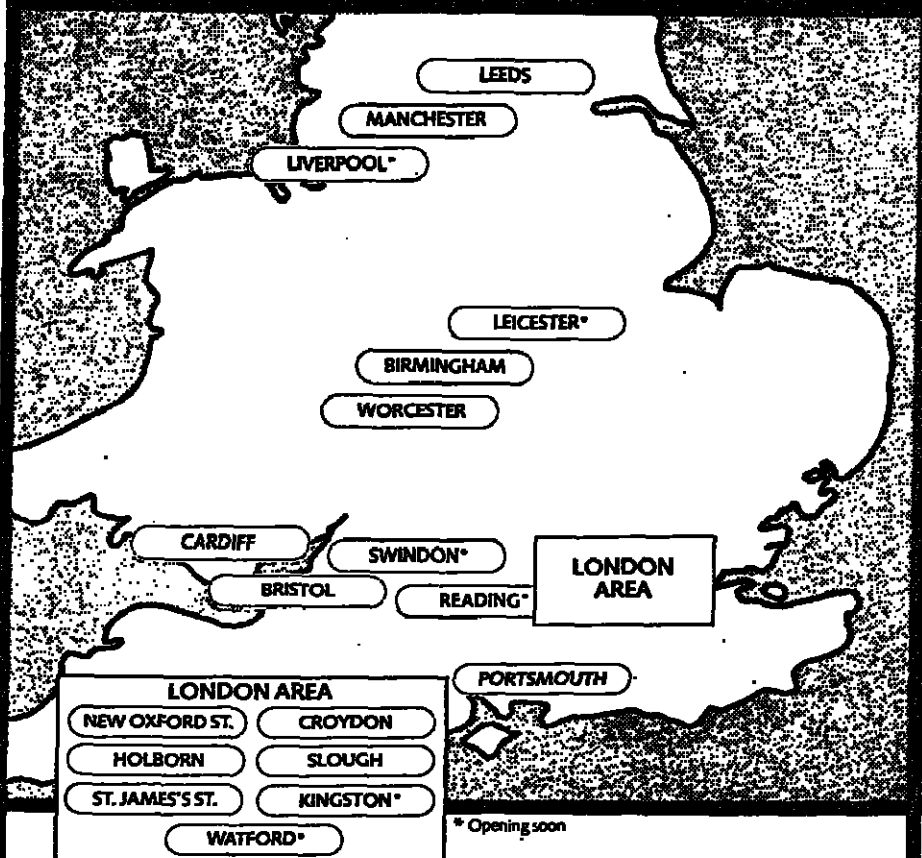


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## Invisible trade boosts current account surplus

BY MICHAEL PROWSE

A STRONG performance on invisible trade pushed Britain's current account into a surplus of £1.2bn in the third quarter of this year, the Central Statistical Office (CSO) said yesterday.

The CSO said the overall surplus on invisible transactions - tourism, banking and remitted profits on overseas investment - was £1.7bn in the third quarter.

This represents a significant upward revision from its earlier assumption of a £1.2bn surplus. The invisibles surplus was more than sufficient to outweigh the £500m deficit on visible trade.

Within the invisibles account, the surplus on trade in services has improved markedly in the latest two quarters.

Most of the improvement reflects the UK's growing surplus on tourism but the surplus on financial and other business services has also risen.

The surplus on travel of £248m in the third quarter compared with a deficit of £50m for the whole of 1984.

Britain's surplus on financial and other business services was £1.9bn in the third quarter compared with £1.5bn in the same period last year and £1.3bn for the whole of 1984.

The upward revision of the overall invisibles surplus in yesterday's figures suggests that the Treasury's forecast of an overall current account surplus of £3bn for the whole of 1985 could prove too pessimistic.

The CSO also released figures on investment and capital transactions which do not appear in the current account.

Overseas direct investment in the UK recovered slightly from a low level in the second quarter, officials said. There was a more pronounced recovery in British direct investment overseas.

A big change occurred in the net foreign currency borrowing and lending of UK banks: an inflow of £900m in the second quarter turned into an outflow of £2.1bn in the third.

Statisticians at the Bank of England admitted they were baffled by the change and could offer no explanation.

CURRENT ACCOUNT OF THE BALANCE OF PAYMENTS (£m, seasonally adjusted)									
	1982	1984	1984	Q3	Q4	Q1	1985	Q2	Q3
Visible balance	-535	-4,191	-1,615	-1,313	-1,283	-222	-545		
Invisible balance	3,882	5,222	1,814	1,772	875	1,857	1,705		
of which: Services	3,871	4,188	1,128	1,070	1,104	1,643	1,763		
Interest, profit & dividends	1,621	3,362	877	893	749	719	881		
Transfers	-2,140	-2,304	-732	-232	-1,623	-705	-638		
Current balance	3,347	+1,031	-801	-541	-408	1,435	1,160		

Source: Central Statistical Office.

## UK NEWS

### Minister says auditors should report fraud

BY CHARLES BATCHELOR

AUDITORS who fear that directors may destroy vital evidence of fraud should report to the regulatory authorities without first informing their clients, Mr Michael Howard, Minister for Consumer and Corporate Affairs, said yesterday.

This proposal, if implemented, would represent a significant further extension of the auditor's role in the reporting of fraud and comes at a time when the accountancy profession is still engaged in heated debate over the issue.

Mr Howard's suggestion, made at a conference on fraud organised by the Institute of Chartered Accountants in England and Wales (ICAEW) and the Law Society, differs radically from the view taken in the Benson report on financial fraud published on Wednesday.

Lord Benson's report, compiled at the request of the ICA, said that the suggestion that an auditor could go behind his client's back without his knowledge was unacceptable.

Mr Howard said: "There is little or no point in reporting management fraud to the perpetrators

themselves. In such circumstances I hope it can be generally accepted that there is a clear duty on the auditor to report the matter to the regulatory authorities.

"This has not always been the practice of the profession in the past. But I hope that it becomes the practice in the future.

"In many, perhaps most, cases it will be appropriate to inform the client of the reporting action which the auditor proposes to take.

"But there will be some cases, where for instance the continued existence of vital documents may be in question or there is a real danger of directors running off with large amounts of public money, when giving the client advance warning will amount to nothing less than a tip-off.

"In such cases I am quite clear that the public interest requires the auditor to report to the regulatory authorities without informing his client that that is what he is about to do."

The minister said the Government preferred not to legislate but

hoped the accountancy profession would give guidance to its members on the lines of the Benson and other reports and his own comments.

Mr Dolan Williams, controller of the fraud investigation group at the Director of Public Prosecutions Office, said that guidelines might not be adequate.

Speaking in a personal capacity, he said: "We may have to look at legislation. This would not be a wholly retrograde step. A statutory duty to report would override an auditor's duty of confidentiality."

The council of the ICA will spend the next month reviewing the question of the accountant's role in reporting fraud.

The ICA is looking at the possibility of putting a limit on auditor's liability, as is the case in West Germany, and of apportioning responsibility for damages over, for example, directors as well as auditors. Auditors are seen as an easy target to carry professional liability insurance.

### Talks on export credits expected

BRITAIN'S lending banks are about to start talks aimed at renegotiating with the Export Credits Guarantee Department (ECGD) the margins they charge in connection with their administrative costs and profits for providing subsidised fixed-rate export finance, Frank Gray writes.

It is understood that the leading lenders, led by the main clearing and managing banks, have exchanged correspondence with the ECGD in the run-up to formal talks, which could begin before Christmas.

At the same time several export finance officials expressed concern yesterday at suggestions that the margins they charged the ECGD before July 1982 were excessive in comparison with the margins charged since, and should be subject to retrospective renegotiation.

The margins issue was one element in a UK House of Commons public account committee report, which called for a full investigation of the change in the rate of margins.

Under the fixed rate export finance scheme, the ECGD reimburses the lending banks the difference between fixed and market rates of interest. In addition, it pays them a margin to cover administrative costs and profits.

The report implied that the margins existing before 1982 - which ranged between 0.625 and 1.25 on medium-to-long-term sterling loans - were too high and should have been renegotiated.

Mr Bryan Gould, Labour's trade spokesman, said the Government had failed to develop any coherent policy. There could scarcely be a single boardroom which was not now nervously boosting its short-term performance in order to ward off unwelcome attentions from predators.

Mergers wave, Page 11

THE ANGLICAN-AMERICAN agreement for British participation in the controversial Star Wars research programme has been delayed, apparently for both political and technical reasons.

Mr Michael Heseltine, Defence Secretary, and Mr Casper Weinberger, his US counterpart, had been expected to sign the outline agreement in London today, but a hitch developed following Cabinet discussions yesterday.

HORIZON, Britain's third largest tour operator, has launched another cut-price package tour programme, using its Broadway label, and promised that it has no plans "at this point in time" to raise previously announced prices in spite of rising fuel costs.

BRITISH AIRWAYS is reducing some of the cheaper fares available on its flights from Heathrow, London, to Amsterdam from January 6, although the normal Club Class single rate remains unchanged at £81.

THE CITY OF London Corporation has embarked upon a detailed investigation which could lead to a refurbishment and partial redevelopment of the historic Smithfield meat market, which has seen a drastic decline in business over the last 20 years.

THE GENERAL COUNCIL of British Shipping has warned that tax concessions in the next budget are essential to halt the decline in the British merchant fleet. The latest figures show that there are 640 ships weighing 10m tonnes in the UK owned and registered fleet, against 1,614 vessels at 50m tonnes 10 years ago.

### Reprieve for state pensions scheme

BY ROBIN PAULEY

MRS MARGARET THATCHER, Prime Minister, has finally agreed that the state earnings-related pensions scheme (Serps) will have to be reprieved, clearing the way for a White Paper (policy document) on social security reform on December 16.

Serps has involved a series of retreats by ministers since first decided to abolish it on the ground that it would become too great a burden on contributors in the early part of the next century. Mr Norman Fowler, Social Services Secretary, was strongly supported by Mrs Thatcher who does not believe the state should play a role in providing wealth-related, rather than safety net, benefits.

Instead, they wanted to open up the pensions market and make people

more responsible for their own pensions. By the time he published a discussion paper on the proposals in June Mr Fowler had already been forced by the Treasury to modify his plan because of the huge extra cost to the Exchequer which would have been caused by the tax reliefs for all the new private pensions taken out, so Mr Fowler proposed to phase out Serps over 15 years, safeguarding the rights of all who had already contributed.

The outcry over even this slow abolition has now resulted in a decision to keep Serps but to cut its cost by curtailing benefits to widows and changing the basis on which Serps entitlement is calculated.

Blow for critics, Page 12

### British Gas payments to Exchequer halved

BY DOMINIC LAWSON

THE GOVERNMENT has halved the contribution that British Gas Corporation will make to the Exchequer from its cash surplus this financial year.

In November 1984 the corporation agreed a negative external financing limit of £352m for 1985/86. But Mr Peter Walker, the Energy Secretary, told MPs yesterday that British Gas would now have to pay only £176m.

The cost of British Gas supplies in the first part of 1985 was much higher than had been expected, because of the decline of the pound against the dollar. About 20 per cent of British Gas supplies come from the Norwegian Frigg field, and are dollar denominated. It is thought that last year British Gas paid about 30p a therm for its contracted Frigg supplies, and actually made a loss in selling the gas to industrial customers.

On Monday, the Government is expected to publish the terms of the licences governing British Gas sales to industrial and domestic customers, after privatisation. This will contain a regulatory formula which will allow British Gas to pass on automatically any increase in the cost of its gas supplies to the domestic consumer.

Yesterday's announcement by Mr Walker is likely to increase the concern of consumer bodies at the freedom given to a privatised British Gas to pass on automatically to the domestic consumer such a fluctuation.

Earlier this week Mr Michael Montague, chairman of the National Consumer Council, said: "The new company must not be allowed simply to pass on the cost of the gas they buy to the customer. If they make a bad deal with gas suppliers, the shareholders and not the consumers should foot the bill."

### Channel Tunnel Group backed

BY ANDREW TAYLOR

PLANS to build a twin bore rail tunnel under the English Channel are supported by an all-party House of Commons transport committee because the proposals were cheaper than its nearest rivals, were more likely to be finished on time and within budget and would have a lesser effect on the environment.

A report by the committee published yesterday recommended: "If the governments (UK and French) decide to go ahead with a fixed Channel link, their choice should lie with the Channel Tunnel Group. Only if the governments consider a fixed road link to be indefensible should the choice fall on EuroRoute."

A recommendation that the committee should support EuroRoute's proposals for a road and rail scheme, involving a combination of bridges, artificial islands and tunnels, was defeated only on the casting vote of the chairman, Mr Gordon Bagrie, a Labour MP.

The committee said that it could not recommend schemes from Channel Expressway (proposing separate road and rail tunnels) or from Eurobridge (proposing a road bridge and a rail tunnel) because it was not convinced that the technologies in both schemes were sufficiently proven.

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## UK NEWS

Brokers  
'conspired  
to poach  
clients'By Raymond Hughes,  
Law Courts Correspondent

MERRILL LYNCH, the international securities dealers, complained to the UK Court of Appeal yesterday about a "well planned and large-scale conspiracy" to poach its clients.

But it failed to persuade the court to reinstate an injunction stopping two former employees, Mr. Fazel Besman and Mr. Bruce Berkowitz, and the company they have recently joined, Shearson Lehman Brothers, from poaching clients of Merrill Lynch.

The two appeal judges expressed sympathy with Merrill Lynch but said the order would stop "innocent third parties" dealing with the brokers of their choice.

Miss Hilary Heilbron, for Merrill Lynch, had told the court that Mr. Besman and Mr. Berkowitz were highly successful investment consultants. Between them they had serviced about 650 clients and in the first 10 months of this year earned more than \$2m commission for Merrill Lynch.

In admitted breach of their employment contracts, they had set about enticing clients from Merrill Lynch to Shearson Lehman, which they joined last week.

The evidence was of a well planned and large-scale conspiracy, Miss Heilbron said, describing Mr. Besman and Mr. Berkowitz's behaviour as "deceitful and monstrous."

Merrill Lynch had obtained High Court injunctions banning the soliciting of its clients and the disclosure of its confidential information, but last Tuesday part of the order had been cancelled.

Lord Justice Lloyd said that on the day Mr. Besman and Mr. Berkowitz were dismissed by Merrill Lynch they joined Shearson Lehman and contacted about 250 of their former clients.

He said he felt considerable distaste in allowing them to rely on the interests of "innocent third parties" when their own case appeared to have so little merit.

Lord Justice Nourse said the decisive factor was that the clients should be allowed to exercise their right to go to the brokers of their choice. He agreed, with considerable reluctance, that Merrill Lynch's appeal must be dismissed.

## SHAPING THE GOVERNMENT'S TAKEOVER POLICY

Complications abound in  
a wave of mergers

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

MR LEON BRITTON, Trade and Industry Secretary, will in the next few days have to decide whether the £1.8bn takeover bid by the Australian group Elders for Allied-Lyons, the food and drink company, should be referred to the Monopolies and Mergers Commission.

It is the sort of decision Mr. Britton will increasingly have to take over the next few weeks, after the multi-billion-pound wave of mergers and acquisitions in recent months.

What makes his job all the harder is that, unlike many of the 200 or so mergers initially scrutinised each year by the Office of Fair Trading (OFT), this latest crop of mergers either involves substantial increases in corporate concentration or thorny issues such as control of a big British company going overseas.

Although the Elders/Allied-Lyons decision is imminent, Mr. Britton will have a few weeks yet before having to make up his mind on the other big deals pending.

These include the Habitat-Mothercare retailing groups agreed merger with British Home Stores and the contested takeover attempt of Distillers, the drinks company, by Mr. James Gulliver's Argyle Group.

The initial scrutiny of the merger by the Office of Fair Trading takes about three weeks from the time it receives the official details of the deal. OFT officials can start preliminary work on its advice to the Secretary of State, but it does not start officially until the formal offer documents have been received.

For most of the current crop of deals, therefore, Mr. Britton will probably not receive the OFT's advice until just before Christmas.

His subsequent decisions on whether to refer those mergers will largely determine the shape of the Government's policy on mergers for the rest of this parliamentary session.

If most of the mergers are let through without reference to the commission, the green light for other multi-billion-pound deals will be given to companies that have largely been held back by fear of a lengthy commission inquiry.

Given the Government's firm be-

Companies involved	Value of deal
Allied-Lyons/Elders DLI	£1.8bn
Habitat-Mothercare/BHS	£1.5bn
Imperial Group/United Biscuits	£1.2bn
Argyll Group/Distillers	£1.9bn
GEC/Plessey	£1.2bn

lief that mergers should be scrutinised only if they are likely to harm competition, it seems likely that most of the big deals will be let through.

The most probable exception is Elders's bid for Allied-Lyons, since one consistent feature of UK merger policy has been dislike of the control of large British companies going overseas.

Most UK companies are content to use that defence against unwelcome approaches from foreign companies, but are less happy with the approach shown by the Government since Mrs. Margaret Thatcher took office in 1979.

The main complaint is that of inconsistent official policy on mergers - both in determining which mergers to refer and in the outcome of the commission's deliberations.

Without some idea of the rules of the merger game, groups such as the Confederation of British Industry have complained, companies find it difficult to plan growth by acquisition.

Tory attitudes on mergers have changed considerably since Sir Geoffrey Howe, then Minister for Trade and Consumer Affairs, expressed concern in 1973 when he drew attention to risks that a few large companies might control a big share of UK output.

Subsequently, Mr. John Nott, then Secretary of State for Trade in Mrs. Thatcher's first Government, spoke in favour of a mergers policy helping to maintain a vigorous small and medium-sized corporate sector in Britain.

He was dubious about the acquisition of a successful company by a large and unrelated group which was merely "shopping around when flush with funds."

The onset of the recession lessened official concern with increased concentration in the business world. In addition, some of the con-

glomerate empires built up in the 1960s and 1970s have proved to be fragile.

Companies involved in badly conceived and executed mergers have suffered and "de-merging" has entered into the business vocabulary of the 1980s.

In the past five years, most companies have been upset not so much by this rather vague approach to mergers but by the succession of changes at the top of the Trade Department, which led to different ministers taking inconsistent decisions about individual cases.

Lord Cockfield, when Trade Secretary, particularly created concern with a series of puzzling decisions about which mergers should be referred - sometimes taking the unusual step of overruling the advice from the OFT.

The OFT plays a crucial role in advising companies at a pre-acquisition stage about whether a potential deal faces being referred. That advice is confidential and does not preclude the parties going ahead with a bid, even if the OFT advises that a reference would probably follow.

The OFT found it increasingly difficult to give firm advice when its eventual recommendation to the Secretary of State was overruled.

The criteria concerning which mergers should be referred were detailed last year by Mr. Norman Tebbit, when Trade Secretary, and reinforced recently by Mr. Michael Howard, the new Corporate and Consumer Affairs Minister.

Mr. Tebbit said his policy had always been to make references primarily on competition grounds. He said he would have regard to the international context - to competition in the home market from non-UK sources and to the competitive position of UK companies in overseas markets.

The exceptions to that were stated recently by Mr. Howard, who said investigation on other grounds might take place "where the destiny of a vital national capability is at issue."

Whether Allied-Lyons's share of the UK drinks and grocery markets is a "vital national capability" is something Mr. Britton will have to decide shortly.

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- Workable competition in Asia and the Pacific Region

- Airport developments in the region; infrastructural implications of continued growth; aviation safety
- The role the major aerospace manufacturers can play in promoting civil aviation developments
- Developments in the People's Republic of China

## Speakers taking part include:

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Singapore Airlines Limited

Mr Peter Sutch  
Cathay Pacific Airways Limited

Mr James B. Leslie  
Qantas Airways Limited

YB Dato Abdul Aziz Abdul Rahman  
Malaysian Airlines System Bhd

Mr Colin Marshall  
British Airways

Mr William H. Draper III  
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Mr Jean Pierson  
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Mr Lim Hock San  
Civil Aviation Authority of Singapore

## Date and Venue:

13 &amp; 14 January, 1986. Shangri-La Hotel, Singapore

This conference precedes the major Aerospace '86 Exhibition at Changi International Airport.

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## Europe's success story

Panavia Aircraft GmbH is the tri-national company formed by British Aerospace in the United Kingdom, Messerschmitt-Bölkow-Blohm GmbH of Germany and Aeritalia of Italy for management and coordination of design, development, production and in-service support of over 800 Tornado all-weather combat aircraft ordered by the three nations. With nearly 500 aircraft now delivered to the Royal Air Force, German Navy and Air Force, and Italian Air Force, Panavia has proved itself a model for the successful industrial management, within strict performance and cost-control disciplines, of major multi-national defence programmes.

## Successful aircraft and weapon system

Tornado IDS has successfully met the low-level requirements of the four launching Services and for the past 2 years in succession has proved itself the Western World's premier strike aircraft with its spectacular successes in the USAF Strategic Air Command Bombing Competition. The Air Defence Variant is fully meeting the RAF and NATO requirement for long-range all-weather air defence.

## Successful multi-national concept

During series production, 99% of the money provided for the programme by the participating governments has flowed into the industries of the respective countries and thus ensured that taxpayers' money has been turned into national employment.

## Successful cost control

Over the 10-year period embracing prototype development through to operational squadron service, real costs have risen less than 10%. Final fixed price of production batches has averaged 6% less than the maximum price agreed with the customer.

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With Panavia, one authority was established for selection and procurement of systems and equipment, ensuring unanimous decisions and applying common contractual procedures. A central computer system, linked with main industrial partners and customer agencies and the operating Services, has enabled a streamlined organisation to operate with a manpower of only 200 employees in control of a tri-national programme involving up to 70,000 people.

## Successful experience

Excellent communication, with full visibility, has been built up between the key national aircraft companies, with industrial consortia for Tornado's avionics and engine, and with a large number of leading industries in the equipment field. In this, Panavia has earned the confidence of the three customer governments and four NATO air arms. Not without good reason have the highly developed Omani and Saudi Arabian air forces now also chosen to put their trust in Panavia and will soon be flying 80 Tornados.



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PANAVIA

Our success is Europe's defence

## Redemption Notice

## Hamersley Holdings Limited

9½% Debentures Due 1992

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of January 1, 1977 under which the above-described Debentures are issued, Citibank, N.A., as Trustee, has selected for redemption on January 1, 1986, (the "Redemption Date") at the principal amount thereof (the "Redemption Price"), through the operation of the Sinking Fund provided for in the said Indenture, \$400,000 principal amount of Debentures of the said issue of the following distinctive numbers:

## COUPON DEBENTURES OF \$1,000 PRINCIPAL AMOUNT OUTSTANDING

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400 4025	4025	1155	1155	1508	1508	2144	2144	2599	2599	3054	3054	3574	3574

The Debentures specified above are to be presented for the said Sinking Fund at the option of the holder (a) at the Receiver and Deliver Windows of Citibank, N.A., Trustee under the Indenture referred to above, 111 Wall Street—5 floor, New York, New York 10043 or (b) subject to any laws or regulations applicable thereto, at the main offices of Citibank, N.A. in Amsterdam, Brussels, Frankfurt (Main), Geneva, London (Citibank House), Paris, Tokyo, Swiss Bank Corporation in Basle and the main office of Banque Générale de Luxembourg S.A. in Luxembourg, the Company's Paying Agents. Payment at the offices referred to in (b) above will be made by check drawn on, or transfer to a dollar account maintained by the Holder with, a bank in The City of New York. On the Redemption Date such Debentures shall become due and payable at the Redemption Price and on and after such date, interest on the said Debentures will cease to accrue and the coupons for such interest shall be void.

The Debentures specified above should be presented and surrendered at the offices set forth in the preceding paragraph on the said date together with all interest coupons maturing subsequent to the Redemption Date. Coupons due January 1, 1986 should be detached and presented for payment in the usual manner.

For HAMERSLEY HOLDINGS LIMITED  
By CITIBANK, N.A.  
Trustee

November 28th, 1985

Withholding of 20% of gross redemption proceeds of any payment made within the United States may be required by the Interest and Dividend Tax Compliance Act of 1983 unless the Paying Agent has the correct taxpayer identification number (social security or employer identification number) or exemption certificate of the Payee. If Debentures are presented in the United States, please furnish a properly completed Form W-9 or exemption certificate or equivalent when presenting your securities.

## UK NEWS

Social security changes will go ahead says Robin Pauley

## Blow for Fowler reform critics

MANY in the great army of critics of the Government's proposals to reform Britain's £40bn a year social security system are going to be very disappointed when Mr Norman Fowler, Social Services Secretary, publishes his white paper (Policy Document) on December 18.

The final and reluctant agreement of Mrs Margaret Thatcher, Prime Minister, that the state earnings related pension scheme (Serps) cannot for the time being be abolished (even by slowly phasing it out) is a retreat from the proposals contained in a government discussion paper published in June.

The fact that Mr Fowler and his ministers have been severely shaken by the overwhelming hostility of nearly all 6,000 responses to the discussion paper, uniting the poverty lobby, the traders unions, the church, the pensions industry and politicians including a sizeable chunk of the Conservative Party, has led to some speculation that the entire plan is suicidal politically and will have to be dropped.

That is an error. Mr Fowler has spent two years on this reform and it is inconceivable that either he or the Prime Minister would allow it to be shelved. A commitment has already been given and a bill is expected to follow quickly after the white paper.

Objectors have secured important changes, however. The future over the plan to phase out Serps over 15 years, already a compromise from the original plan to abolish it quickly, has forced ministers to conclude that a further compromise is needed. The Government remains adamant that Serps cannot continue as it now is without becoming a financial burden in the next century.

Mrs Thatcher and several of her colleagues are also ideologically opposed to the idea of the state providing wealth-related income for

the retired as opposed to a basic safety-net income. But as the Treasury had earlier insisted that the reforms must be a zero-cost basis (or, better, a substantial savings basis) the option of substantially raising the basic pension was not available even though it would have muted much of the protest over ending Serps.

So the basic pension will not be enhanced and Serps will be modified rather than phased out. The key modifications, aimed at reducing its long-term cost, are likely to involve limiting benefits for widows of beneficiaries and altering the basis for calculating payments.

The present calculations are based on the best 20 earning years: this could be lengthened to 30 years or to average earnings of the entire working life.

Mr Fowler remains committed to the principle of private personal pensions and is still planning to introduce proposals, alongside the Serps plans, to encourage people to organise their own pensions — even though this raises the unresolved complexities of how to administer portable pensions, which could be transferred from job to job.

The second expected concession is over plans to cut housing benefit by £500m which aroused fierce criticism among backbench Tory MPs because it would mean many of the 6m pensioners on housing benefit losing some or all of it.

Coupled with the new rule that everybody on benefit must in future pay 20 per cent of their own domestic rate (property tax) bill, the cut in housing benefit could mean many people being substantially worse off, and unlike poor families with children, pensioners will have no new benefits in the reform to compensate. Although the domestic rates rule is certain to stay Mr Fowler now seems likely not to be



Mr Norman Fowler: forced to retreat, but not defeated

looking for such swinging cuts in housing benefit in his white paper. Research by the Policy Studies Institute and the Institute for Fiscal Studies has shown that there could be a substantial transfer of benefits from the needy to the less needy, leaving some poor people poorer than now.

Mr Fowler will need to be able to stand on the head of a pin to present this as a step forward although he can argue that all his reforms still provide a safety net which will catch all cases of extreme hardship.

What has been lost in the arguments over the discussion paper, mainly because since its publication ministers have been remarkably weak at defending it, is Mr Fowler's attempt to simplify and streamline the present complex and contradictory social security system.

He remains determined to push on with this, abolishing supplementary benefit and family income supplement and replacing both with a single benefit, Income Support,

which will eliminate the distinction between householders and non-householders.

There will be extra for families with children and the disabled, but Mr Fowler is expected to change his mind about paying a lower rate to people under 25 as many of these are married and live in poor circumstances with children, the very group he is trying to help most. The reduced rate may be confined to people under 25 without children and still living at home.

Mr Fowler has entangled himself in controversy in one area for which he might have expected some praise. A glaring gap in his proposals is the lack of any attempt to work towards an integrated taxation and benefit system. This concept appears just once — the Family Credit which will be a means-tester benefit for poor families to offset the effects of tax and national insurance contributions.

But this is not a true tax-benefit integration and responsibility for its effective administration will lie with employers rather than the inland revenue or the social security department, an aspect which has aroused employer hostility.

The poverty lobby is also incensed not only because they oppose means-testing as both inefficient and stigmatised, but also because it will mean paying a family benefit into the pay packet of the main earner, usually the male, rather than to the mother.

The argument that women will find it difficult or impossible to get their spouses to hand over the benefit every week in addition to money for household expenses is cutting no ice with Fowler — principally because the civil servant advising him, most closely on this subject happens to be a woman who thinks the protests and the protesters are feeble.

## Scientists find drug to combat clotting

By David Fishlock, Science Editor

BRITISH biotechnologists believe they have discovered a drug capable of finding and dissolving blood clots in the heart and circulatory system.

Their method uses a natural enzyme called tissue plasminogen activator (TPA) but is thought to avoid problems which may arise with other sources of TPA, which are worrying the drug regulatory agencies.

Plans are being drawn up which could put the British version of TPA on the market by 1988.

TPA is expected to be one of the first big money-spinners from the new wave of biotechnology, because of the prevalence of coronary heart disease in affluent countries.

At least 10 drug companies are believed to be developing biotechnology processes for making and purifying this complex protein in commercially useful quantities.

The regulatory bodies, worried by the fact that most of the processes start by cultivating cancer (melanoma) cell in large quantities.

The British process uses healthy skin cells, which contain a more potent form of TPA than is found in the blood itself. This form is capable of dissolving completely sealed off blood clots, so that its action continues until the clot is completely biodegraded.

A blood vessel which has become clogged carries a thick deposit of old tissue which, if not fully removed, encourages the growth of fresh deposits.

The British process originated in the laboratories of University College Hospital Medical School, London, in research by Professor Pat Riley and Dr Peter Sutton.

In 1981, the research moved to the Centre for Applied Microbiology and Research, part of the Public Health Laboratory Service of the Department of Health. Dr Sutton had become the centre's director.

The Centre and University College continued to develop and patent the process jointly and sponsored animal trials of their TPA at the University of Leiden in the Netherlands.

These trials suggest the British TPA looks extremely promising, said Professor Tony Atkinson, director of the centre's biotechnology laboratory. The trials demonstrated good clearance of blood clots and little effect on normal blood constituents, Prof Atkinson said.

Under a recent agreement with the Government, the biotechnology group Porton International has first rights to the commercial development of the centre's processes, including TPA.

The company is formally bringing the British process to the attention of the US Food and Drug Administration this week.

A development plan drawn up by the company and the centre, covering the next three years, includes launching a bigger animal trial and the first clinical trial next year. It also includes process development to increase production to commercial quantities.

Prof Atkinson believes the drug shows promise as a way of monitoring patients susceptible to heart disease. They would be given small quantities of TPA, which would adhere to any areas of incipient blood clotting, so that these could be clearly seen in a wholebody scan of the patient. The patient could then be treated locally with larger doses of TPA to dissolve any clots.

## Thatcher sees EEC 'benefits'

By Kevin Brown in London

THE EEC reform package negotiated by Community leaders at the Luxembourg summit will bring significant benefits for British business, Mrs Margaret Thatcher, the Prime Minister, told the House of Commons yesterday.

In a low key report to MPs, Mrs Thatcher went out of her way to underline Britain's position in the centre of Community opinion on reform, contrasting the British Government's willingness to compromise with the reservations of Italy and Denmark.

She complained repeatedly that there was a gap between the rhetoric of some Community governments and what they were prepared to do in practice.

Britain was ahead of some of the leading supporters of European integration in observing the provisions of the Treaty of Rome, particularly on financial and monetary matters.

"Part of our task has been to diminish their expectations and bring them down to practical matters," she told MPs.

Mrs Thatcher made clear that she believed most of the reforms agreed in Luxembourg could have been achieved without revision of the Treaty of Rome.

The Government had been ready in June to take the necessary steps to complete the internal Common Market, formalise foreign policy cooperation, and improve procedures for consulting the European Assembly.

## FT TELECOMMUNICATIONS CONFERENCE

## Call for PTTs to provide users with 'basic' networks



## FINANCIAL TIMES SURVEY

Friday December 6 1985

## Tampa Bay

Tampa Bay is one of the fastest-growing areas in the US. A warm climate and sound business outlook play an important part in its campaign to become America's next great city

## Towards a megatrend city

By WILLIAM HALL

THERE may still be a few businessmen in America who have escaped reading John Naisbitt's best-selling book, *Megatrends*, but it is most unlikely that any of them live in the Tampa Bay area.

Mr Naisbitt is a social forecaster who has been described as "one of the shrewdest observers of the changes sweeping America today," and he and Tampa have fallen in love with each other. Tampa caught Mr Naisbitt's eye because it is one of the fastest-growing cities in the US and Mr Naisbitt caught Tampa's attention after he concluded that "There are 10 great cities of opportunity in the US: Tampa and nine cities in the southwest."

Ever since then Tampa and Mr Naisbitt have been patting each other on the back. Local civic leaders proudly tell newcomers to the area that Tampa is the only "Megatrend city" east of the Mississippi River. Meanwhile, Mr Naisbitt has given the city another boost by announcing, in his latest book, that it is one of the ten best places in America to start a business, along with cities like

Ann Arbor, Michigan; San Diego, California; San Antonio, Texas; and Minneapolis-St Paul. Mr Naisbitt cites factors such as outstanding quality-of-life advantages, a warm climate, an excellent economic outlook, a diverse and abundant labour supply and fast and convenient access to major markets, for a "terrific place" to start a business.

He says that "a downtown resurgence unequalled in Florida" is turning Tampa into a "24-hour city," its new Performing Arts Center will give it a much-needed cultural clout, and with a rich supply of firms in science and technological industries, Tampa is emerging as a "major research and development centre."

His conclusion must be music in the ears of local development officials. "Tampa plans to be a vital, economically sound member of the global economic community in the twenty-first century. It's well on its way. Although controlling growth has become Florida's number-one legislative objective, Tampa is not likely to slow its development pace—only temper it with some carefully laid plans."

Tampa has lapped up Mr Naisbitt's words of praise and has launched an aggressive advertising campaign by billing

itself "America's next great city." The Greater Tampa Chamber of Commerce has adopted a set of "goals for greatness" and the plan is that by 1987 Tampa will be calling itself "America's new great city."

The praise which Mr Naisbitt has lavished on Tampa has irked some of the neighbouring communities in the Tampa Bay area. St Petersburg, Clearwater, Bradenton and Sarasota are also growing quickly and have recruited their own list of admirers.

Tampa itself is not a particularly large city. It boasts a population of less than 300,000 compared with 2.5m in the six county area—Hillsborough, Manatee, Pasco, Pinellas, Polk and Sarasota—which is generally regarded as the Tampa Bay region.

## Migration

Almost a third of the more than 300,000 people a year migrating to Florida move into the Tampa Bay area, making it one of the fastest growing major markets in the US. In terms of Metropolitan Statistical Areas (MSA), the 1.8m people in the Tampa-St Petersburg-Clearwater conurbation still lag well behind the 2.8m found in the Miami-Fort Lauderdale area, some 250 miles to the south, and the 2.2m in Atlanta, Georgia, 450 miles to the north.

The numbers are growing quickly. In the 10 years to 1980, Tampa-St Petersburg's population grew 46 per cent, a rate of growth which was bettered only by Phoenix, Arizona, and neighbouring Orlando, according to US census bureau figures.

First Florida banks, whose prosperity has been built on the back of Tampa's growth, says that by the year 2000 Florida's current population of just under 11m is expected to have grown by 50 per cent, making it the third biggest state after California and Texas and ahead of New York. Of the 5m extra people expected to move into the state, the majority will settle in the central and west coast areas. This is a major break with the past when cities such as Miami and Fort Lauderdale in South Florida, captured the lion's share of the newcomers.

According to the National Planning Association, a Washington-based research firm, Tampa Bay will lead the state of Florida in terms of numbers of new jobs by the year 2000 and in terms of the US it will rank 12th. In the south-east it is running

a close second to Atlanta, and its 457,200 new jobs put it slightly ahead of Fort Lauderdale and a long way ahead of Miami and Orlando, both of which are expected to add around 325,000 jobs between now and the end of the century.

Tampa has staked out its claim as the business hub on Florida's west coast, a 120-mile corridor which stretches across Florida. Miami will remain a more important financial centre because of its international links, and Atlanta will retain its position as the business capital of the south east, mainly because of its transportation links, but central Florida, Tampa has an obvious challenger.

## Fine airport

The eastern end of the corridor is anchored by the high-tech and space related businesses of Cape Canaveral and in the middle lies Orlando, less than an hour and a half's drive from Tampa. Orlando is also experiencing spectacular growth but its economy is less diversified than Tampa's.

Tampa's physical advantages have been well rehearsed. It has one of the finest airports in the country, a major harbour which has been recently

deepened and the final link in its interstate highway system should be complete early next year.

The University of South Florida, less than ten miles from downtown Tampa, is proving to be a major magnet for new high-tech industries. One of the biggest performing arts centres in the US is already half constructed and plans for a major new convention centre and a World Trade Centre in downtown Tampa, are well advanced.

Judging by the pace of construction activity which is transforming the local skyline, Tampa will soon have most of the paraphernalia associated with a major US city and to date it has escaped many of the problems which go with such rapid growth. It does not have the racial tension of cities like Miami and although the local transportation infrastructure is showing signs of strain, it is coping.

Mr Bob Martinez, Tampa's 51-year-old Republican mayor, who has set his sights on becoming the next Governor of the State of Florida, is widely credited with helping boost the quality of local services and he presides over a city council which appears remarkably keen to attract business to the region. He has managed to cut costs.

When talking about the rebuilding of downtown Tampa, Mr Martinez sounds just like one of the many big developers who have been attracted to this booming city. He tells of how he contacted Mr H. L. Culbreth, the chairman of Teco Energy, a leading local company, and outlined his plans for the new performing arts centre.

"I said neither one of us knows much about the performing arts centre. We have just got to build one. Both of us know how to raise money so let's go ahead and do it," Mr Martinez recalls. As a result of this conversation Tampa will shortly have what it believes is the finest performing arts centre, south of Washington's Kennedy Centre.

## Close ties

While modesty is not a politician's best known trait, local business leaders all say that the close ties between the public and private sector have given Tampa a distinct advantage. Mr Parke Wright III, a senior executive of Lykes Brothers and a long time business leader, says that he does not know of a chief executive officer of any major company who is not on first name terms with others in the area. He believes that this is an

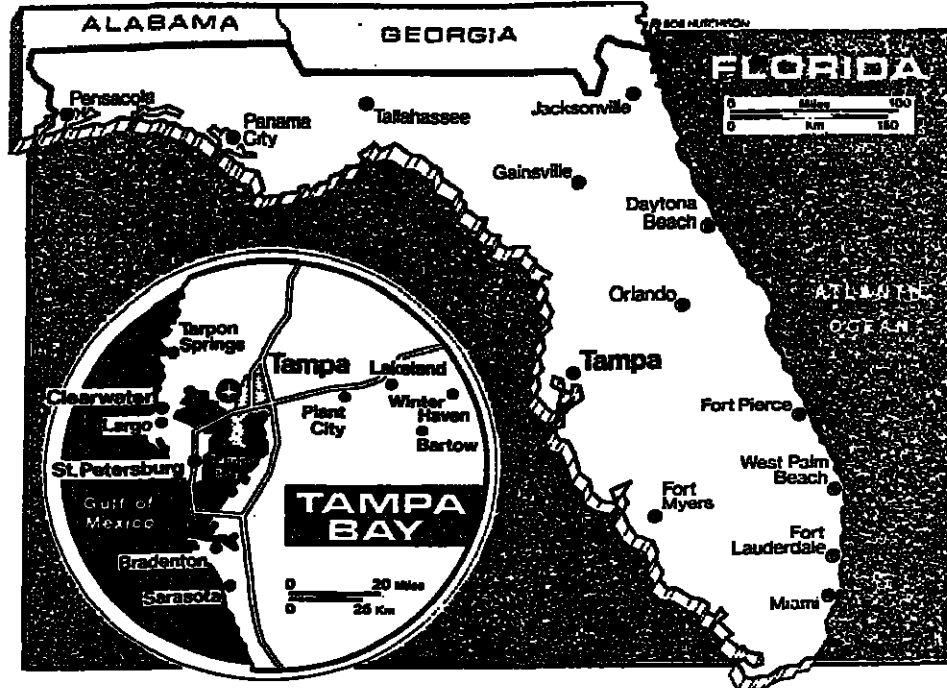
ingredient which will not be found in most other US cities. "We may compete like cats and dogs in our everyday business, but when we go out after a medical school or a major out-of-state employer, the whole gang gets together and it is pretty formidable." He can cite a long list of newcomers ranging from Metropolitan Insurance to the Tampa Bay Buccaneers football team, the 1-75 highway extension and the Hyatt Regency Hotel, whose arrival in Tampa owes a lot to this business partnership.

Local businessmen such as the late Chester Ferguson of Lykes Brothers, Mr George Gage, the former head of CTE in Tampa, and Mr William MacInnes, the former chairman of Teco Energy, are just a few of the local business leaders who have helped build Tampa's image over the years.

"Any city that is going to be a good city over the long run must have a mixture of all that goes to make a city viable, be it sports, arts and entertainment, as well as business," says Mr Culbreth of Teco Energy. Although the Tampa Bay region contains a string of communities all of which are within an hour's drive of each other, Tampa is the glue which holds it all together.



Mr Bob Martinez, Mayor of Tampa: helping to boost the quality of local services



Some of Britain's finest castles are on the Pinellas Suncoast.

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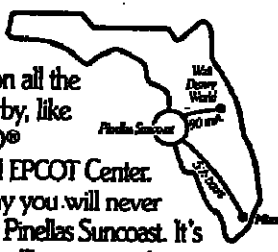
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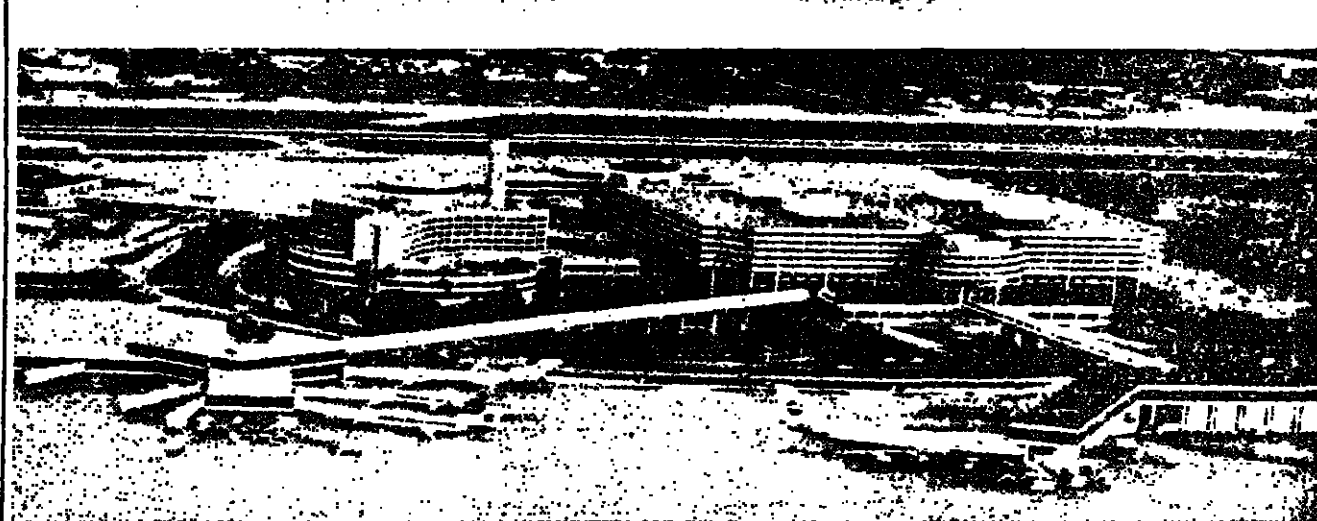
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## Tampa Bay 2

## Six counties form super task force

## Economy

THERE IS a certain amount of confusion over what should and should not be included in the local economy of Tampa Bay. Depending on who one talks to, the Tampa Bay region embraces anywhere between three and eleven of the surrounding counties.

Tampa, St Petersburg and Clearwater, located in Hillsborough and Pinellas counties on either side of the Tampa Bay, lies at the core of the local economy but the local metropolitan statistical area (MSA) also includes Pasco and Hernando counties to the north.

Some analysts argue that the area stretches even further north to Inverness in Citrus county and as far south as Arcadia in DeSoto county. However, most analysts accept that the Tampa Bay region covers six counties — Pinellas, Hillsborough, Pasco, Polk, Manatee and Sarasota.

## Financial hub

Traditionally, the economy of the area has been based on agriculture, tourism and servicing the growing number of retired people who have flocked to the area. A quarter of the population of Pinellas county, for example, consists of senior citizens and in Sarasota and Pasco counties the proportion rises to around a third. By contrast the dominant age group in Tampa's Hillsborough county is in the 24 to 44-year-old bracket.

As a rough guide, Tampa is regarded as the commercial and financial hub of the region, while St Petersburg and Clearwater are regarded as more residential, and Sarasota and Bradenton are regarded as

beach-resorts and retirement communities.

But generalisations can be dangerous. Siemens, the German electrical giant, has just finished building a \$50m "heavy high-tech" plant near Bradenton, and more people are employed in manufacturing industry, for example, in Pinellas county than in Hillsborough county although the latter has the bigger labour force.

Leisure boatbuilding is an important local industry and Fairchild Weston Systems, part of the Schlumberger group, has a sizable presence in Sarasota, 80 miles south of Tampa, where it specialises in data processing equipment and control systems.

Although there are good grounds for arguing that Tampa Bay's fledgling "high-tech" industry will gravitate eastwards towards east Tampa and the University of South Florida's campus, anecdotal evidence suggests that Pinellas county is far more important in this area than Tampa.

Honeywell Avionics and Sperry Electronics Systems, based in Clearwater, and General Electric in Largo are some of the major US corporations that have established a substantial presence in Pinellas county.

Florida Progress, the second biggest utility in Florida and the biggest local company is based in St Petersburg. Jack Eckerd, the drugstore chain, is headquartered in Largo as is Paradyne, the electronics group.

Tampa has its share of home-grown success stories such as Jim Walter, the home builder, and Teco Energy, the electric utility, but it is by no means the sole corporate base on Florida's fast-growing west coast.

Although agriculture, in particular citrus growing, and basic industries such as shipbuilding in Tampa and phosphate mining around the lakeland area remain very visible, their recent problems have only had a marginal impact on the regional economy. It is much more broadly based than it was 10 years ago, and this is one of its great strengths.

Mr H. L. Culbreath, the chief executive of Teco Energy, notes that at the start of the 1970s

over 40 per cent of local electricity consumption was being consumed by industrial customers. Today the proportion is down to a quarter and the growth in electricity consumption, which is expected to average 4.5 per cent a year, is being fuelled by the growth of the service industries.

Mr Robert Cromwell, public affairs chief for the General Telephone Company of Florida, the largest employer in the region, is even more bullish about the region's growth prospects and says that his company expects the Tampa Bay area to grow twice as fast as the US economy over the next five years. Translated into figures, this projects a 6 per cent per annum growth rate for the Tampa Bay region.

GTE expects to invest \$1.5bn in its Tampa Bay telephone operations over the next five years to service a customer base which is forecast to rise by a quarter. "I see no slowing of growth for the rest of this century," Mr Cromwell says.

## Growth rate slows

At the University of South Florida, Mr Joseph Desalvo and Mr Noel Espinola, of the Centre for Economic and Management Research, are more restrained in their growth forecasts. They have constructed a bay area business index which measures the growth of the Tampa Bay MSA. In 1984, they estimate that the bay area grew by 6.8 per cent and for the first half of 1985 it has been growing at an annual rate of 5.9 per cent, more than double the national rate of growth.

Over the last few months, however, they have noted a slowing in the pace of Tampa Bay's growth. They see this as temporary but over the longer term they do see some constraints to the above average growth rates of Tampa Bay.

"As more people move here, the cost of living will rise, wages will rise and business will find it is not as attractive area as it was 10 years ago," says Mr Desalvo. "This slow-down to the sunbelt is not forever."

## Tampa Bay's major public companies

Company	Market capitalisation \$m	Revenue \$m	Net income \$m	Headquarters	Business	No. of employees
Florida Progress	1,314.5	1,349.5	115.8	St Petersburg	Utility	7,018
Jack Eckerd	1,071.0	2,832.5	85.4	Largo	Retail	36,300
Teco Energy	917.5	716.6	97.7	Tampa	Utility	3,300
Jim Walter	811.3	2,287.8	97.0	Tampa	Building products	17,700
First Florida Banks	467.4	n.a.*	51.3	Tampa	Bank Holding Company	2,356
Scott's	197.2	434.5	18.1	Wotr Haven	Building materials	5,350
Florida Federal	172.0	n.m.	16.6	St Petersburg	S and L	1,558
Paradyne	160.9	290.0	11.0	Largo	Data Communications	4,043
Florida Steel	113.5	286.1	6.7	Tampa	Steel	2,000
Home Federal	70.6	n.m.	3.1	St Petersburg	S and L	550
American Shipbuilding	69.6	117.3	4.8	Tampa	Shipbuilding	3,500
Fortune Financial	63.4	n.a.*	4.1	Clearwater	S and L	600

\* Not available

Research associate: Rivka Nachman.

## Bigger role in financial services

## Banking

BARNETT BANKS has nearly completed a 42-storey office tower in downtown Tampa and NCNB Corporation has just broken ground on its new 30-storey Florida headquarters a few blocks away. Both moves symbolise Tampa's increasingly important role in the financial services industry.

Tampa has always had a strong banking community which has grown up to service the port and the area's commerce but the pace of expansion and competition in the local banking business has accelerated of late.

All Florida's major banks have an important presence in the Tampa Bay area and an increasing number of out-of-state banks and even a few foreign banks like Lloyds Bank International and Bank of Credit and Commerce International are now flexing their muscles in the local market.

Mr Ben Atkins, director of International Commerce at Hillsborough County Aviation Authority, estimates that there are more than 80 savings and loans and 85 banks competing for \$25bn of bank deposits and savings deposits. The flow of wealthy retired people to the area has led to increasing competition for their savings and the growing number of new businesses has led to a rising demand for quality corporate lending.

According to the Tampa Tribune, the top five financial advertisers in order of importance in its area in 1984 were

us, the fourth largest bank in the state, which is not bad going in two and a half years," says Mr Buchanan, the architect of NCNB's Florida growth strategy which he is directing from his Tampa headquarters. "In our first year we increased our commercial loans by 58 per cent in the second year it was 45 per cent and the third year it is 30 per cent," he says.

Compared with NCNB, the Tampa-based First Florida Bank is very much the elder statesman in the local banking community. It started life as the First National Bank of Tampa over 100 years ago and its fortunes have been tied to the city's economic success. Despite its age First Florida

is one of the most profitable banks in the US and has a sizeable 13 per cent share of the market in those markets in which it is involved. It has avoided the pitfalls of international lending and is working to improve its competitive position in the central Florida corridor.

Mr John Wulbern, president of First Florida, notes that in terms of its 1.21 per cent return on assets it is Florida's most profitable bank.

Mr Wulbern says that he has noticed some reduction in the pricing of certain commercial credits which he attributes to the increased competition of new banks like NCNB but says that First Florida's overall margins have remained steady. Unlike some of his rivals, he is not overly dismayed by the out-of-state competition which his bank faces.

First Florida has a strong customer base which has led to

speculation that at some stage it might be the target of a takeover. After the announcement of takeover talks between Barnett Banks and Southeast Bank, First Florida is the last remaining major bank not to have formed an alliance with a bigger bank.

If, and when, it chooses to do so, will depend very much on the Lykes family which controls more than a third of its equity. First Florida is not the only local financial institution to attract the interest of predators. Florida, the biggest local savings bank which in terms of assets is bigger than First Florida, has also been the subject of takeover rumours. Several big investors have taken sizeable positions in its shares and unlike First Florida, Florida Federal's management cannot point to a sterling financial performance over the years to justify its continuing independence.

## PROFILE: SIEMENS

## Plant cost \$50m

SIEMENS, the German electrical engineering giant, is the sort of foreign investor that most local economic development officials can only dream of attracting to their area. It is one of the biggest single employers ever to move into Florida and its decision to transfer a large part of its business from the "rust bowl" to the "sunbelt" is a wonderful free advert for the Tampa Bay area.

Siemens-Allis, which is majority-owned by Siemens, has just finished building a \$50m plant to produce huge electric motors and generators on a greenfield site on the north side of the Manatee river about 25 miles south of Tampa.

The new plant, which has just shipped its first generator, employs 380 people and expects to increase its workforce to 550 by mid-1986.

The choice of Tampa Bay was not completely accidental. Utility Power Corporation, a sister company owned by Siemens' Kraftwerk Union, has been involved in the area for many years and in late 1977 bought a 280-acre site with the intention of manufacturing large steam turbines for the US electric utility industry. But the market collapsed before the plant was ever built and Siemens-Allis, a joint venture between Siemens and Milwaukee's Allis Chalmers, stepped in and transferred its large generator and hydro-generator operations from Milwaukee to the new site.

Mr Robert Monaghan, manager of employee and community relations at the new plant, says that his company combed many sites throughout the south east, including Atlanta, the home of Siemens' US corporate headquarters, before picking the current location, across the river from Bradenton.

Several factors swayed Siemens' executives, Mr Monaghan says, including good transportation links, a very co-operative attitude by both state and local officials and an attractive location for the employees who were being transferred from Milwaukee.

Official help with the cost of training and fast approval of potentially troublesome bits of red tape, such as pollution control permits, are praised by Siemens.

Concerns about education facilities and the cost of real estate were the major worries among the staff. Mr Monaghan says, but Manatee county was able to make a convincing case for itself and some 87 per cent of those who were asked to relocate to Florida, took up the offer.

Siemens has no regrets about its choice and local officials were overjoyed by the move. "Siemens is the 23rd largest company in the world and its move has attracted attention to the area," Mr Robert Barrie, president of the Manatee chamber of commerce, says.

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## Europe provides bulk of success stories

## Foreign Investment

FOR FOREIGN investors, Tampa Bay is still something of a frontier area. Some individuals and companies have done very well by investing in the area. Others have not been so lucky.

While Tampa is growing quickly and working hard to educate overseas investors, the region is still not as well known as places like Miami, Atlanta and Dallas. Mr Parke Wright, a senior executive of Lykes Brothers who has worked long and hard to put Tampa on the map, admits that considerable work still needs to be done to get Tampa's message across overseas.

"We realised about six years ago that the whole international game in Florida was in the south east. Over 100 multinationals were located down there, they had a great air service and we were fast asleep in international business."

To remedy this, Parke Wright, along with other businessmen, set up the "super task force" to internationalise the Tampa Bay area. From the beginning they accepted that if their efforts were to bear fruit, they had to sell the whole region to the world at large and not just Tampa.

## Sales missions

Business leaders from St. Petersburg, Clearwater, Sarasota and Bradenton were invited to join the sales missions overseas. More recently, they have joined forces to establish the Tampa Bay International Trade Council.

Tampa's first efforts to sell itself overseas were quite a shock. "The average European felt that Florida was Miami and Disneyworld was in the suburbs of Miami," Parke Wright says with a smile. To when the task force sets foot in Europe

it no longer needs to spend a lot of time explaining where it is on a map of Florida.

"You can go anywhere in financial circles in Europe these days, and they can tell you the absorption rate is on property on Tampa's west shore, or what is happening out near the university," Mr Wright says.

One of Tampa's first foreign success stories was Taylor Woodrow, the big UK construction business. It has been building homes in Sarasota for some years and more recently has been expanding its property development operations in the Tampa area.

Mr Nick Shackleton, the president of Taylor Woodrow Property Company (Florida), says that his company was attracted by Tampa's "pro-business attitude" and its openness to outsiders. While he does not hide the cut-throat nature of the local property business, Mr Shackleton says there was a "genuine welcome" when Taylor Woodrow opened for business in Tampa.

There were several other reasons why Taylor Woodrow came to the Tampa Bay area. "There is still federal money coming into the area; they are still building freeways and improving the infrastructure," says Mr Shackleton.

In addition, Tampa has an excellent airport and is a relatively inexpensive place to live. "For \$130,000 you can buy a very nice home here," he notes. The climate is far more acceptable than in a city like Houston, and Tampa does not have the potentially difficult racial problems of a city like Miami, which is dominated by its Hispanic community.

Figures on the flow of foreign investment into the Tampa Bay region are impossible to find, but there is already more foreign participation in the local economy than is sometimes appreciated. At an individual level, Florida's west coast has always been a popular area for Canadian and European tourists and some foreign money has been channelled into buying apartments. Overseas institutional invest-

ments have also been active in the local real estate market. "We have done deals with the British Coal Board and the Church of England," says Mr Michael Hogan, the Tampa-based partner of Lincoln Property, one of the area's biggest and most successful developers.

Mr Ben Atkins, director of International Commerce at Hillsborough County Aviation Authority and a key figure in selling Tampa Bay overseas, notes that Dutch pension fund money helped finance the new Ashley Tower in downtown Tampa, and Scandinavian and Dutch investors are financing a new shopping centre in the heart of Sarasota.

## Sizeable stakes

While Siemens' new manufacturing facility some 25 miles south of Tampa is the most talked-about recent foreign investment in the Tampa Bay region, a number of other foreign investors have long held sizeable stakes in the local community. Several well-known UK companies, such as Smiths Industries and Chloride, have important local operations, and GB-Inno-BM, a Belgian group, has a substantial stake in Scott's which operates a chain of 124 building materials and hardware stores.

To date, Japanese investors have not been as visible in the Tampa Bay region as they have in other parts of the US south-east. Apart from the Japanese interest in the phosphate industry, there are a couple of notable exceptions. Japan's Showa Research Institute has an operation in St Petersburg and Konishiroku Photo Industry, a Japanese group, came to the rescue of Fotomat, the St Petersburg photofinishing company which operates 2,200 retail outlets across the US.

The bulk of the foreign investment in the area has come from Europe. "We have not made the progress in Japan that we have in Europe," admits Mr Atkins, but he believes that this will change as Tampa gets its message across.



## University of South Florida plays key role

IF CALIFORNIA has its silicon valley, then Florida has its silicon girdle, which is anchored in the west by Tampa/St. Petersburg and stretches across the state to Orlando and Cape Canaveral space complex, some 200 miles to the east.

Opinions vary as to the importance of the high-tech industry to the Tampa Bay region. Several well known companies, such as General Electric, Sperry, Honeywell, and E-Systems are major employers in the area and intent on expanding.

Honeywell, for example, has three local divisions making strategic guidance systems for weapons and control systems for satellites, the space shuttle and military aircraft. It employs 4,500 people in Pinellas County and although it has one million square feet of manufacturing space is said to be looking for more so that it can meet its growing defence order book.

The Tampa-based General Telephone & Florida is investing heavily, installing fibre optic cable and experimenting in St. Petersburg with a fibre optic distribution cable going into the neighbourhood and being converted to electronic signals by a switch located in a house.

There are a number of local companies such as Paradyne Corporation, which produces data communications equipment, and Reflectone which makes flight simulators, which have already made their mark at a national level. In the area of medical high-tech, Johnson and Johnson's Critikon operation is headquartered in Tampa and Medical Technology Development (Medtech), an interesting US-Soviet joint venture to manufacture and sell eye-surgery equipment, recently opened for business on the other side of the bay.

It will manufacture products developed at the Moscow Research Institute for eye microsurgery, and is an interesting example of the sort of high-tech companies being attracted to Tampa Bay. Mr Arnold Lipman, Medtech's chief executive, expects to be employing 250 people within 18 months time.

After looking at possible sites in more than half-a-dozen states, Medtech chose Pinellas County because of its proximity to Tampa International airport, the repeal of Florida's unitary tax, the relatively low cost of living and the lack of a state income tax.

Notwithstanding the above examples, Tampa Bay's high-tech industry is still in its infancy but local officials are working hard to develop what they believe is a great potential.

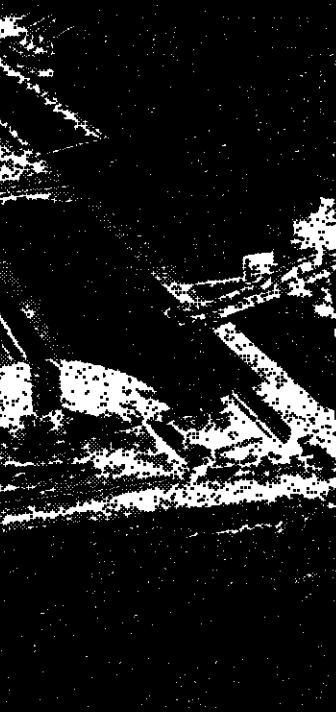
The region may not be as close to the space related businesses on Florida's west coast as Orlando, say, but Tampa Bay is a pleasant place to live, argue officials.

A key element in Tampa's high-tech ambitions is the University of South Florida (USF), which has been growing rapidly and has been investing heavily in areas such as medicine and engineering.

Dr Tom Wade, the newly appointed associate dean for research at USF's college of engineering, says that when he left in 1976 USF had 9,000 students. Today it has 28,000 students and unlike some of Florida's other universities, it has the advantage of having a considerable amount of high-tech industry in its backyard.

"High-tech industries are definitely moving to Florida and the Tampa/St. Petersburg area," says Dr Wade who heads CEDAR, which is short for Centers for Engineering Development and Research.

"We have five technology parks within five miles of the campus," Dr Wade says. He is convinced that the corridor along the nearly completed I-75 highway, will develop into Tampa's answer to California's Silicon Valley or Boston's Route 128, home of some of America's most successful high-tech companies.



Loading rock phosphate at Tampa port, the seventh largest in the country

## Area is major supplier for making fertilisers

GIVEN TAMPA'S efforts to boost its international image, it is easy to overlook the fact that a third of the world's supply of phosphate rock, which is used to make fertilisers, is mined within a 75-mile radius of Tampa.

With two of the major local producers sheltering in chapter XL of the US bankruptcy code and most of the others cutting back production, the local phosphate industry does not fit in with Tampa Bay's energetic projected growth image. Phosphate rock mining is a dirty and unsightly business. Nevertheless, it is a major economic force in the local economy and will remain so for many years to come.

Mr Gil Lytch, a vice president of the Tampa-based Phosphate Rock Export Association, says: "Florida will dominate the supply of phosphate well into the next century." Based on present prices and technology it has exploitable reserves of 700m tonnes, and the US Bureau of Mines has estimated that it has a potential reserve base of 2.4bn tonnes. Over 80m has been invested in Florida's phosphate business and despite the industry's short-term problems, the major layers are not going to walk away.

Phosphate rock has been

### Phosphates

scooped out of the open east mines in central Florida for almost 100 years and is the main reason why the port of Tampa can boast today that it is the seventh biggest port in the country—phosphate-related products accounted for 84 per cent of all of Tampa's outbound cargo last year. About half of the rock is turned into fertiliser in Florida and a third is exported to more than 80 countries round the world.

The bulk of the production is concentrated in open country, south of Lakeland and mainly in Polk County, although expansion is planned for north and south Florida. Typically, a phosphate mine is spread over 20,000 acres and local producers control over 1,000 square miles of land. The biggest producer is International Minerals and Chemicals Corporation and there are several well known multinational companies, such as Amstar, W. R. Grace and Mobil.

The industry has attracted some foreign investors. Gardiner, a French group, took over a struggling phosphate mine in Polk County in 1973 and built it into the sixth biggest US producer. However, it has run into financial difficulties and earlier this year it filed for protection under Chapter XL of the US Bankruptcy Code and in late October Gardiner, the privately-held agricultural conglomerate, announced that it had signed an agreement in principle to take an 80 per cent stake in the group.

Zen-Noh, which is owned by Japanese farm co-operatives, has bought a two-thirds interest in the local Watson mine in a move designed to ensure a stable supply of fertiliser. Employment in Florida's phosphate industry peaked at 14,600 in 1980 when 43m metric tonnes of phosphate rock was produced. Last year output slipped to 37.9m tonnes and the numbers employed had fallen to 12,000 with another 60,000 jobs estimated to be dependent on the local industry.

Gil Lytch does not deny that the local industry is under a cloud at present. Despite its dominant position in the world phosphate industry, Florida is suffering from a proliferation of competition in its major export markets which is being fuelled by excess supply, and the problems of US agriculture which have hit local demand. A strong dollar and weak world prices are taking a heavy toll on one of Tampa Bay's traditional industries.

### Cattle fortune

Dr Howell Tyson Lykes, the founder of the clan, moved into Tampa just before the end of the last century and built his first fortune in the cattle business. The outbreak of the Spanish-American war led to a shortage of meat in Cuba and soon Dr Lykes and his seven sons had moved into the shipping business, transporting cattle from the family ranches, north of Tampa, to Havana.

In 1910 the seven sons established Lykes Brothers which remains today the cornerstone of what is probably Florida's biggest privately owned group, and certainly one of the most secretive. Its empire ranges from banking (First Florida Bank), to meat packing and citrus (Lykes-Pasco Packing) real estate and insurance.

The family remains a big cattle rancher, owning several hundred thousand acres of land around Lake Okechobee in south Florida as well as having substantial property in Texas. Forbes Magazine, which once a year counts America's family fortunes, estimates that more than 200 members of the Lykes family govern an empire worth "at least \$1.1bn." As with most wealthy dynasties, the Lykes family has had its share of the good and bad times.

In the 1950s the family decided to spin off its shipping business into a public company, in which it retained a sizeable stake, and by the 1960s it had embarked on the takeover trail, acquiring Youngstown Sheet and Tube, a company six times its size some 1,000 miles to the north.

By 1974, Lykes Corporation was earning over \$130m a year on sales of \$1.8bn. But this was the highpoint in the group's public fortunes and after the slump in the US steel industry, Lykes merged with LTV Corporation, in 1978, in a bid to strengthen the two groups' ailing steel operations.

Although Lykes was a third the size of LTV, its shareholders ended up with a majority of the shares in LTV and Charles Lykes, the chief executive of the privately-owned Lykes Brothers, and A. Bronson Thayer, another member of the family, still sit on the LTV board.

One of the family's most visible crown jewels is First Florida Bank, a highly profitable and well-managed institution, which is one of the last banks in the state remaining independent. If the family members were to sell their stake of more than one-third, they could expect to raise close to \$200m.

Mr Charles P. Lykes, chairman and chief executive of Lykes Bros., the family is part of Tampa's success story

### PROFILE:

#### LYKES BROTHERS

## Family empire of \$1bn

LYKES BROTHERS, has been a fixture of the Tampa Bay business community for close to a century and over the years a succession of its senior executives have played a key role in the revitalisation of the city of Tampa and the region's economic progress. No chronicle of Tampa's success story would be complete without mention of the Lykes family, whose power and influence in the local community is considerable.

Ask any of the old timers in Tampa, who helped put the city on the map, and the name of the late Chester Ferguson, who headed the Lykes Brothers empire for many years, will almost certainly be mentioned. Chester Ferguson married the daughter of one of the original Lykes brothers and for more than two decades, until his death in 1983, presided over the ups and downs of the family business, as well as being one of Tampa's most forceful civic leaders.

The rebuilding of downtown Tampa, the city's new performing arts centre and rapid growth of the University of South Florida, which now holds the key to Tampa's dream of becoming a "high-tech" centre, are due in large part to the energetic efforts of Mr Ferguson. Today, his nephew, Mr Tom Rankin, and his son-in-law Mr A. Bronson Thayer, have inherited much of his power in the Lykes family empire and his daughter, Mrs Stella Ferguson Thayer, a powerful figure in one of Tampa's most prominent law firms, Macfarlane Ferguson, Allison and Kelly.

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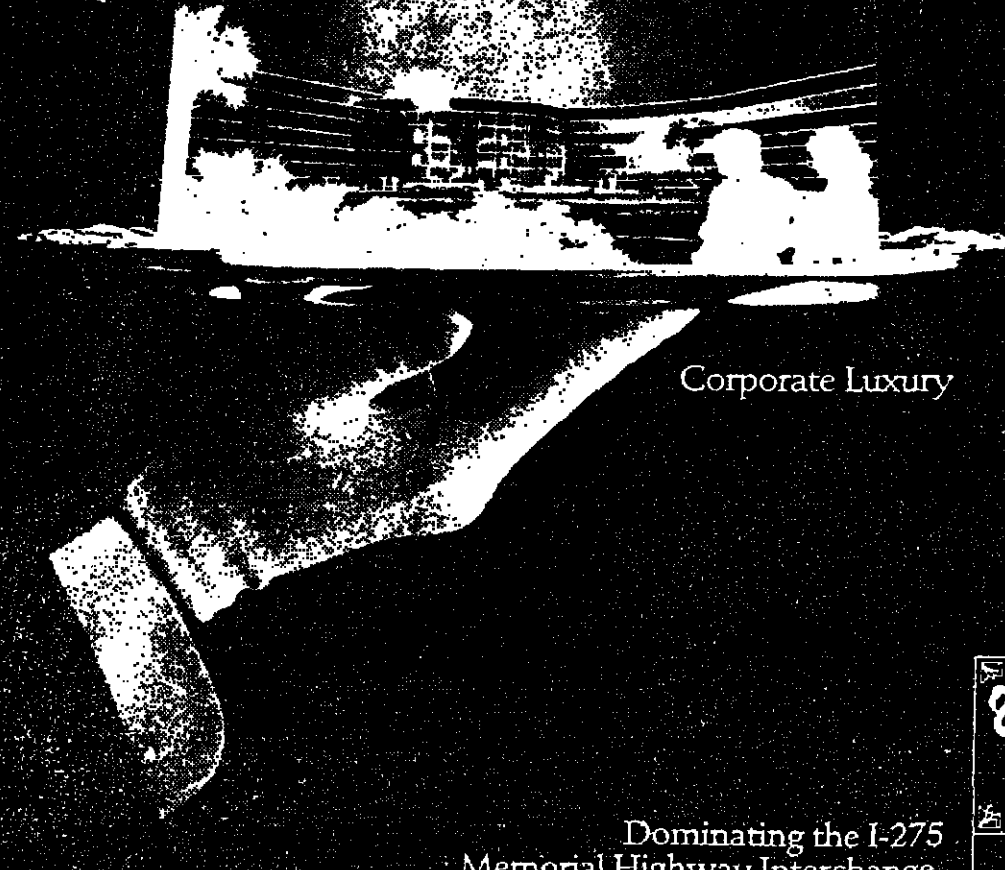
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## Tampa Bay 4

## Boom needs high absorption rate

## Real Estate

**TAMPA'S ECONOMIC** success has been reflected in a real estate boom which has attracted many of the country's leading developers and radically altered the local skyline. Lincoln Property, Paragon and Trammell Crow are among the best-known developers leading the charge into Florida's second biggest property market.

The most dramatic sign of the real estate boom which has been under way in downtown Tampa for several years is the \$1bn Harbour Island development. Three years ago, it was a 17-acre eyesore and home of a disused railroad shipping terminal. Today, there is a 300-room luxury hotel, a 196,000 sq ft office building and 108,000 sq ft of small shops and restaurants all of which are

connected to downtown Tampa by a sophisticated "people-mover."

The first phase of a planned 4,600 apartments is nearing completion and eventually about 14,000 people are expected to make their home on the island. Another 3,000 are expected to work in the 1m sq ft of corporate office space which will be built over the next decade.

With an eye to the success of projects, such as Boston's Faneuil Hall, Harbour Island's developers are hoping that their festive marketplace will attract people from the suburbs and prevent downtown Tampa from going to sleep after the close of the business day.

The pace of activity on Harbour Island is mirrored all around the Tampa Bay area. New office buildings and industrial parks are sprouting up everywhere. The biggest performing arts centre, south of Washington's Kennedy Centre,

is already half constructed and plans for a new convention centre and a world trade centre are well advanced.

Mr Ken Good, one of the most aggressive of the developers to enter the Tampa market, recently bought the 5,400-acre Tampa Palms, which is located near the University of South Florida — an area billed as one of the hottest development spots in the local market. He plans to build 13,500 homes plus offices and a golf course.

According to Mr Ben Atkins of the Hillsborough County Aviation Authority, at least 3.9m sq ft of new office space is under construction in Hillsborough County and another 1.1m sq ft of new space is under way in Pinellas County. Of the total existing office space of around 15m sq ft, roughly two-thirds is in Hillsborough County.

Warning lights are beginning to flash, however, in the offices

of some of Tampa's more enthusiastic developers. The surge in new building has exceeded demand and vacancy rates are above the national average. According to Coldwell Banker, a real estate broker, 27 per cent of the office space in Tampa's suburbs, including Pinellas County, was empty in the third quarter of 1985. This compares with a national average of 21.3 per cent vacancy rate for suburban offices.

In downtown Tampa, 16.8 per cent of offices are empty which is also above the national average. This overall vacancy rate for Tampa and its suburbs was 24.8 per cent, compared to a national rate of 19.5 per cent, says Coldwell Banker.

The only cities with higher vacancy rates are Denver, Fort Lauderdale, Houston, Orlando, Phoenix and Sacramento. Meanwhile in downtown St Petersburg, 29 per cent of the 1.9m sq ft of office space in the central business district is empty.

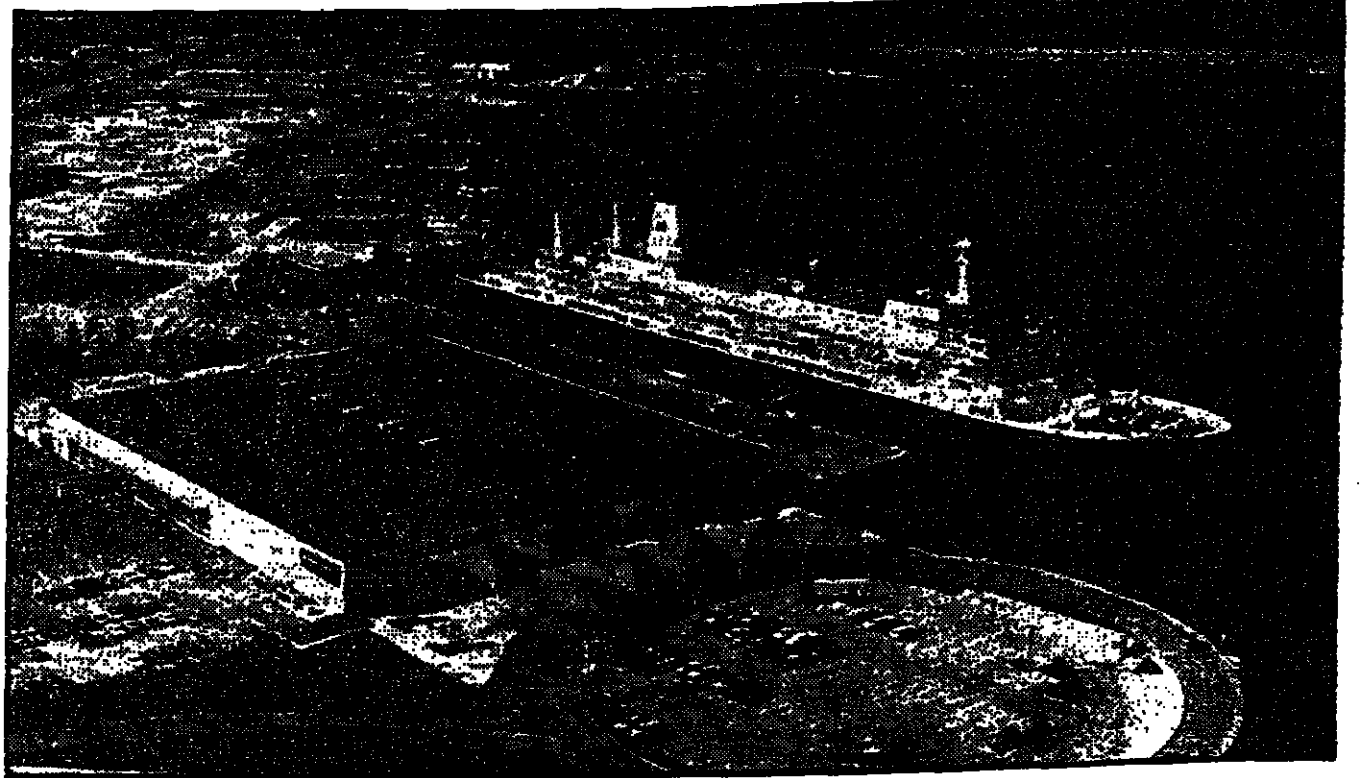
Mr Mike Hogan, who heads Lincoln Property's Tampa operation, admits that excess supply is a problem at the moment. "But Tampa, unlike some Florida markets, continues to have a very strong absorption rate," he says. He estimates that the rate of absorption of new property in the Tampa area has quadrupled to 1.2m sq ft a year over the past eight years.

Mr Hogan estimates that it will take one-and-a-half to two years to absorb the recent new additions to office space in the Tampa area and quickly dismisses the argument that Tampa is about to follow in the footsteps of former highflying US office markets like Houston, and suffer a serious office slump.

"The big difference is that Houston was extremely dependent on the energy part of the economy," Tampa has an extremely diversified economy," he says.

Mr Nick Shackleton, president of Taylor Woodrow's Florida operations, agrees with Mr Hogan that while vacancy rates in Tampa are approaching the 30 per cent level, the problem is manageable.

"Houston has got about 40m sq ft of vacant space. Tampa has perhaps 3m sq ft and absorption rates continue to climb. Five years ago this city was absorbing 250,000 sq ft a year. Now, Westshore alone will probably absorb 1m sq ft this year," Mr Shackleton says.



Tampa's new cruise ship terminal

## \$52m Performing Arts Center

Of all the construction going on in downtown Tampa, the city's proudest project is its \$52m Performing Arts Center which is being built on a nine-acre site on the Tampa waterfront.

Mr H L Calbreath, the chief executive of Tampa Electric who is chairman of the board of trustees of the new centre, says that it will be the finest performing arts centre south of the Kennedy Centre in Washington. "It is a wonderful combination of private money and effort and public money," Mr Calbreath says. "It is going to add a wholly different dimension to Tampa."

When plans for the new arts centre were first being drawn up in 1980, its trustees set themselves the ambitious objective of building a "first-class performing arts centre of landmark quality that will meet the existing and growing artistic, cultural and educational needs" of the citizens of the Tampa Bay area well into the 21st century.

On completion, the 290,000 square foot building will house three separate halls. The festival hall will be cap-



Mr H L Calbreath: Arts Center is a wonderful combination of private money and effort and public money

able of seating 2,400 people, and will be used for performances of symphony orchestras and Broadway musicals, for example. There will also be a 900-seat play-

house and a smaller 300-seat studio theatre.

In the first few years of operation the centre expects to average 500 performances a year with the potential for up to 1,000 performances a year.

Local business leaders agree that support for the Tampa Bay Performing Arts Centre features a community spirit unmatched in Tampa before, and argue that Tampa's successful mixture of public and private sector partnership helps explain why the city has become such a magnet for new investment.

The city of Tampa has raised \$41m for the centre by issuing two revenue bonds and the balance has come from the private sector with an average \$150,000 per month of new money continuing to pour in according to Mr Calbreath.

Mr Calbreath is fairly typical of the local business leaders who are working to get Tampa's message across to the world at large. He has spent most of his working life at Teco Energy, the holding company for Tampa Electric, and has been the group's chief executive for over a decade.

## Where sunshine is bankable

## Tourism

the sunning figures since this is what has always sold the suncoast. While the local tourist business has been overshadowed by the spectacular growth of the tourist complex of Disney World just over 100 miles to the east, the local tourist industry has a loyal following and the sunshine keeps bringing people back.

Slightly over three million visitors come to the Pinellas suncoast every year and spend upwards of \$1.6bn. The biggest contingent comes from the mid-west, followed by the northeast and then Canada. The citizens of Toronto and Montreal have long had a soft spot for the west coast of Florida and Canadians account for close to a fifth of the suncoast's visitors.

European visitors, accounted for less than 10 per cent of the total in 1984, but their numbers are volatile. They come and go depending on the exchange rate.

Last June there were a third fewer European visitors than the year before and in July the number was some 50 per cent down. But then the value of the dollar began to crumble and foreign tourists, led by the British, flocked back.

The Pinellas suncoast has maintained an office in the UK for several years, and the British, followed by the Germans are frequent return visitors to the area. The more wealthy maintain homes in the area.

There are three distinct seasons for the local industry. The prime and the most expensive tourist period, runs between January and April. This is when the hotels and motels of resorts like Dunedin, Indian Rocks, Tarpon Springs and Treasure Island, are filled with older and more affluent Americans and Canadians who come south to escape the winter snow.

April tends to be the peak month for visitors with over half a million visitors pouring into Pinellas county alone.

The May to August period is regarded as a shoulder period when families tend to come to the area. Prices for hotel and motel rooms drop by around a fifth from their winter peak. The off-season is from September to December. This is when many European visitors arrive attracted by average room rates which can be upwards of 25 per cent cheaper than peak season rates.

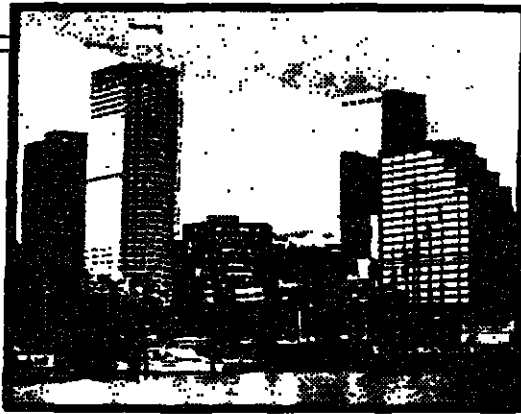
According to Pinellas tourist officials lodging costs range from \$20 to \$110 per night with an average room rate of \$37.45 throughout the year.

The bulk of the local tourist industry is concentrated in Pinellas county which boasts over 20,000 hotel and motel rooms. Hillsborough county has another 12,000 rooms but demand for accommodation is less cyclical than in the case of Pinellas and most of the new hotels are being built to service the commercial sector. Sarasota has just under 4,000 rooms and Manatee county has another 2,000 rooms.

The number of tourists coming to Pinellas has hovered around the 3m mark for several years and although the tourist industry is more mature than some of the businesses being attracted to the region, local officials see scope for piggy-backing off the phenomenal success of Orlando's Disneyworld.

They are working to attract tourists who will stay in Pinellas and take advantage of its beaches while visiting Disneyworld, which is about an hour and a half along the freeway.

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## TAMPA

# AMERICA'S NEXT GREAT CITY

July 10 1986



## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

MOST British multinational companies lack the necessary vision and drive to be successful in the tough new world of global competition. They are too small by international standards, and too many of them are in exposed industries with uncertain growth prospects. They tend to be poorly structured and excessively reliant on growth by acquisition rather than by internal innovation. Their belief in the superiority of their technology is, for the most part, an illusion.

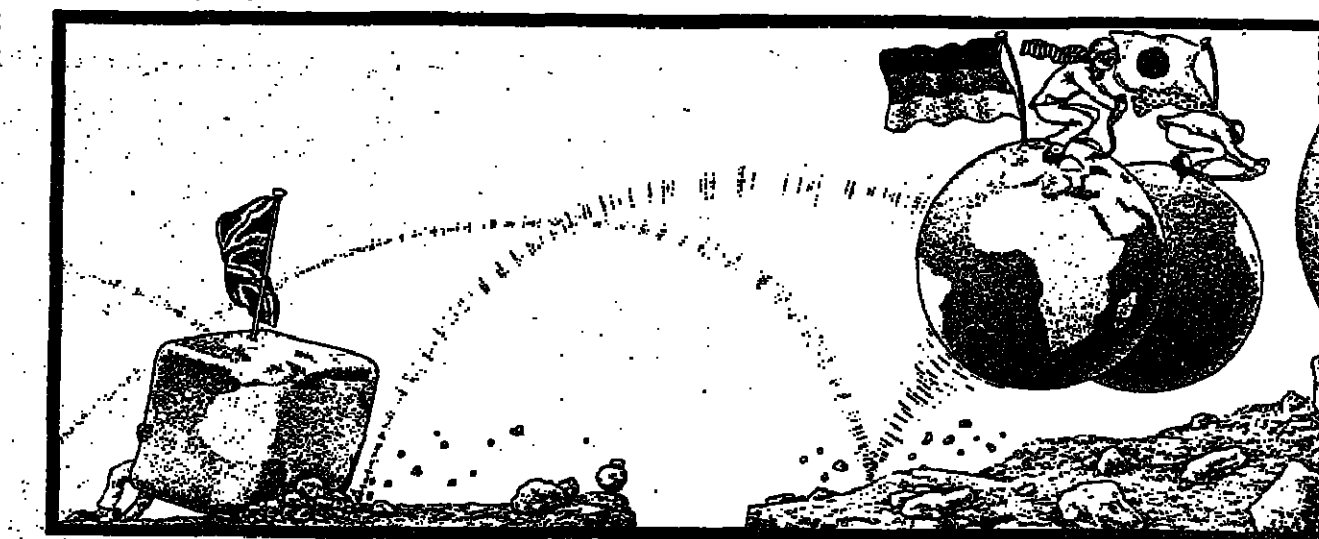
Apart from a handful of multinationals such as Shell, BP, ICI, Unilever and a number of smaller specialists, "all too few British companies have fully come to terms with the new era of global competition," warn the authors of this provocative history of this, Professor John Stopford and Louis Turner of the London Business School.

In a searingly critical study of "Britain and the multinationals," which was published last week, the LBS duo complains that, rather than fighting aggressively to become a world leader in their industry, as is the case with most Japanese and many American companies, "far too many of the larger British firms have been content to settle among the followers... a position that may not prove to be defensible." Yet any position short of leadership "promises ultimate failure."

These shortcomings apply not only to manufacturers, but also to banks and other service companies, claim Stopford and Turner. "As the City goes through its regulatory 'Big Bang' the chances are that British companies will not be able to strengthen their positions fast enough to fight off the much larger predators from the US."

Rather than unleashing an epidemic of managerial defeatism throughout British business, the two academics hope their controversial analysis will stimulate the release of new dynamism and skill. They claim that, despite their negative tone, they are "basically optimistic about the potential future competitiveness of British multinationals."

To demonstrate that the tide can indeed be turned, they point to the recent revitalisation of companies such as ICI and Courtauld and to the global strength of smaller multinationals such as Morgan Crucible in steel crucibles, APV in process plant and Interim in peroxide chemicals. But they warn that the path to global leadership — and thereby survival — is a long and arduous one. As the Japanese have shown in consumer electronics,



## Why UK multinationals fail to meet the global challenge

Christopher Lorenz examines a study which stresses the importance of market domination

and America's Citicorp in financial services, "competitive success stems from sustained attention to being more efficient and innovative than competitors over several decades."

Stopford and Turner describe as "an enormous challenge" the management of the shifts in perspective, priority, policy and organisation which are needed within any multinational if it is to cope with the emergence of global competition. For European companies, they say the challenge is particularly intense "because they have to overcome weakness at home at the same time as they need more aggressive stances worldwide to pre-empt competitors where they can."

Among the Europeans, the British seem especially badly placed to meet this challenge, according to the LBS duo. Unlike most of their international competitors, they must not only learn new skills, but unlearn old ones left over from the days of protected markets and uncompetitive products.

Many UK companies also have to try to compete abroad despite suffering the handicap of a ruined domestic base. "With a strong home market the changes are difficult to achieve; with a 'black hole' in one's backyard they call for exceptional managerial skills."

"Britain and the Multinationals" is an unusually ambitious and thoughtful study, written with a refreshing lack of "strategy jargon." Its analysis of managerial issues occupies only half the densely-packed book; the rest is devoted to an examination of the effects of outward and inward investment on the British economy (see yesterday's news pages).

In one sense, Stopford and Turner's analysis of the harsh realities confronting British multinationals (and purely domestic companies) is straightforward. The globalisation of competition is occurring in industry after industry, they point out. The international business environment is being irrevocably changed.

"The essence of global competition," they argue, "is that a firm's competitive position in one country can be directly affected by its own actions, and those of its competitors, in other countries." So the traditional luxury of being able to manage a multinational on a loose, country-by-country basis (or even region-by-region) is rapidly disappearing. Activities must be co-ordinated much more closely so that international scale and cash flows — can be used as strategic weapons against the competi-

tion. Among Stopford and Turner's explanations for the slowness of many British companies in seizing international opportunities is the need first to put their domestic houses in order. (In one of many provocative asides in the book, they question whether certain companies, such as Grand Metropolitan, have actually gone too far in the opposite direction, by cutting back at home in order to expand overseas.)

The reasons given by the book for Britain's multinational ills — and some of their consequences — are many and complex. They include: ● Compared with their foreign counterparts, the British are "heavily skewed" towards relatively low-technology industries such as tobacco, drink, building materials, paper, textiles and hotels. Companies in these sectors face more competition, and growth is more dubious, than in the newer, highly research-intensive industries. "It is unenviable for British observers to see their electrical giants being outranked by tobacco and food giants."

● The long-term benefits to Britain of foreign investments by UK multinationals in consumer products and many services are less than they would be in technology-driven indus-

tries. The former tend to be managed on a "local-for-local" basis, with management, expertise and resources supplied locally. There tends to be a greater degree of international integration within companies in the second category, with a strong consequent "headquarters benefit" to the parent company in terms of investment jobs and exports.

● The oil giants apart, too many UK multinationals are small by their industries' international standards. Their robustness against the new forces of global competition is therefore questionable.

● Too many leading British companies lack the vision and counterbalancing aggression that drives the best Japanese and American companies to combine technological excellence and global ambition with strength in distribution and all the other dimensions of a leadership strategy. Shell sometimes gives the impression of doing this, but UK companies more typically fail fully to capitalise on a technological lead. The LBS duo are highly critical of Pilkington, EMI and Sinclair on this account.

● Too many British companies still have the illusion that they are technological leaders. Though ICI and the pharmaceutical companies are honour-

able exceptions, real rates of UK spending on R and D have been dropping over the past decade. "Complacency is leading ultimately to self-defeating blindness."

● Older industries are being mistakenly written off as unsuitable to regeneration through new technology. In Britain, pumps seem to be considered as "metal-bashing," while competitors in West Germany and elsewhere are applying the latest thinking in fluid dynamics and materials sciences to create new products. "Small wonder that British trade in such industries is suffering."

● Using technology merely to lower production costs only buys time. For long-run competitiveness, it should also be used to develop the new products that companies need to take the offensive on world markets.

● Companies run risks "when they substitute acquisition for fundamental investment in better product design." GEC's \$100m acquisition of A. B. Dick of the US in 1979, with its subsequent need for drastic surgery, "is a good illustration." More generally, "the years of narrow financial controls which have made GEC one of Britain's most financially impressive companies" may have sapped in many of its divisions "the kind of aggressive, technologically sophisticated management which is now needed."

As well as putting these ills to rights, say Stopford and Turner, companies must pay more attention to organisational development: structure, values, communication, training, rewards and all the other factors. As they point out, getting people of different experience and cultures to pull together is particularly hard when foreign expansion has been by acquisition, as in most British companies.

In trying to make up for lost time in "going global" — whether through exporting or foreign operations, whether on their own or in collaboration with a foreign partner — large British companies should learn from their smaller brethren. The success of companies such as Courtauld's and APV "point to a vitality in British industrial management that is often overlooked."

The successful companies are all led by men who understand global competition in detail, who have invested heavily in information systems, and who personally value the power of technology. They have built teams of managers who share these values.

Published by John Wiley, £12.75

## Maintenance

## A sorry picture

By DAVID THOMAS

SENIOR managers in UK manufacturing industry have a blind spot — how they organise their maintenance departments. They mean about it. They think it is staffed by people not up to the job. And they get poor performance from it.

Yet they do nothing about it. Indeed, many senior managers see their maintenance departments as such a backwater that they cannot even be bothered to keep proper information on them.

These depressing conclusions come from a survey of 90 works or factory managers and 48 directors of medium size manufacturing companies. The full survey is to be published in Works Management magazine next week.

Having an effective maintenance unit has arguably become more important as new technologies are being introduced, traditional craft skills are merging and companies are striving to improve quality and output. Yet the importance of efficient maintenance is not reflected in reality.

Among the principal findings of the survey are the following:

● Poor performance. About two-thirds of companies operate a mend-it-when-it-breaks policy, yet almost three-quarters complain that their maintenance departments do not have a proper planned maintenance system — roughly the same results as Works Management recorded in a similar survey two years ago.

Worse still, almost half of factory managers complain that their maintenance departments lack spare parts, a fault which can obviously increase maintenance times. This is a significantly worse figure than that revealed in 1983.

● Poor information. Fully 60 per cent of companies, according to the survey, do not know how long or for what reasons their machines are out of action. A similar number could not identify the annual maintenance costs of their production machines.

Many manufacturing companies lack the most basic information needed to assess their maintenance departments. According to the survey, many companies judge their maintenance department on its ability

to respond to breakdown, whereas the more important test should be its ability to prevent breakdowns.

As Works Management argues, an effective monitoring system should be able to check whether routine servicing is effective, identify recurring faults, assess machine reliability and check whether problems are caused by rogue machines or rogue operators.

● Poor managers. The survey shows that maintenance managers in medium-sized manufacturing companies run departments that cost £500,000 a year on average. Yet they are poorly paid, poorly trained and from a background that is unlikely to set the world alight.

A quarter of companies pay maintenance managers less than £10,000 a year, with a further third paid less than £12,000. Some 53 per cent of companies regard them as middle managers, with 15 per cent seeing them as junior managers.

Just over half (55 per cent) of companies said their maintenance managers had attended a training course during the previous two years, but 35 per cent said this was to learn about a new item of plant. So the training was technical, not managerial.

The need for managerial training can be seen from the background of maintenance managers. Eighty-three per cent were formerly shopfloor craftsmen, with only 17 per cent chartered engineers.

● Poor staff. A third of companies believe that their maintenance staff have inadequate skills. Their long-serving electricians cannot get to grips with the newer electronic technologies. When they retire, they will be replaced by skilled electronic engineers.

Works Management says: "This shows tremendous loyalty or a very strong trade union structure, but little appreciation of the effect this has on the business."

The overall picture is of a very traditional arm of the factory quite unprepared to deal with the twin pressures of new technology and the breakdown of demarcations between crafts. Worse still, during the recession many companies have seen their maintenance departments as a soft touch for staff cuts and financial savings.

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## THE PROPERTY MARKET BY MICHAEL CASSELL

## Hammerson Group tidies up

HAMMERSON is paying £21m to buy out its last remaining minority interests in Australia, a move which paves the way for the UK property group to win a long-awaited listing on the Sydney and Melbourne stock exchanges.

The all-share deal means that Hammerson's worldwide activities are now almost completely free of minority interests, with just one or two left in the UK. Sydney Mason, Hammerson chairman, has recently been busy tidying up the international portfolio and the Australian move follows a similar exercise there in 1982, when it paid £30m to buy out interests held jointly with Australian Mutual Provident Society.

This time, in exchange for shares, Hammerson is assuming full ownership of two of the most important properties in the Australian portfolio—Communications House in Melbourne and Shell House in Sydney.

Communications House, on William Street, is the 347,000 sq ft headquarters of Australian Telecom and a 20 per cent interest in the 20-year-old but recently refurbished building was until now held by National Mutual Life, Colonial Mutual Life and Crusader Insurance. The present lease expires in two years' time.

Shell House, the 160,000 sq ft office building developed in the early 1970s in the heart of the Sydney banking district and within 150 yards of the Reserve Bank of Australia, Shell Australia

has a 10-year lease and occupies around one-third of the floorspace. Hammerson is acquiring the 50 per cent interest it does not already own from National Mutual Life. Both properties are fully let.

The purchases have been approved by the all-powerful Foreign Investment Review Board, but not before it has extracted certain conditions from the UK-based property group.

Mason has had to give an undertaking that, within three years, not less than 18.7 per cent of the company's Australian portfolio—valued in 1984 at just over £300m—will be owned by Australian investors. The AMP deal in 1982 took the figure to 7.5 per cent and the latest acquisitions push it up to 10 per cent.

To help reach the magic—if somewhat mystifying—figure, Mason expects to achieve an Australian quotation for the British group sometime in the Spring. The level of interest from local investors is unlikely to be wildly enthusiastic, however, given the current impact of a weak Australian dollar on Hammerson's performance.

The other mechanism for meeting what is apparently deemed to be the acceptable level of "Australianisation" would be to issue further shares to an institution where the group next acquires a property investment.

If Hammerson does decide to buy anything new in Australia,

where 20 per cent of its property assets are now located, it not only has to get the usual clearance but it will have to accept that an agreed proportion of each investment will, within a pre-determined time-scale, have to be owned by Australian investors.

There must be times when groups like Hammerson wonder whether Australian investment is worth the effort, particularly in view of the poor performance put up by both the local property market and the local currency.

But Mason remains heavily committed to Australia, even if most of the recent momentum has come from Canada and, increasingly, from the UK, where his ambitions are again growing. Along with ten other major developers, for example, he is waiting to hear which of them has won the bid for the Post Office site in London's St Martin's le Grand. The project, with land acquisition costs, could eventually consume anything up to £150m.

No such ambitions Down Under at the present time, although Mason would not be disposed towards the acquisition of a major property operation if he found one that was friendly and could be steered through the FIRB. In the meantime, more improvement work is being carried out on Warrington Mall, Sydney, one of the county's biggest shopping centres and a refurbishment programme is underway on offices in Collins Street, Melbourne.

## Question mark over role of surveyors

THE forthcoming Financial Services Bill, setting out the framework for City regulation and investor protection, should be of more than passing interest to many of Britain's chartered surveying practices.

A central theme of the Bill, to be published in a few days, will be the requirement for investment managers to be authorised in order to do their job. But the position of external property managers for life companies and pension funds so far seems to have been overlooked.

The original White Paper on the subject did not mention the subject of property as an investment. The proposed definition of investments related to pieces of paper such as stocks and shares, life policies and unit trust certificates. Investment in bricks and mortar was not mentioned, so the assumption has been that authorisation would not be required for property investment.

However, the regulatory body for investment managers—the Investment Management Regulatory Organisation (IMRO)—has been considering the position of property managers vis-à-vis other investment managers and has identified an anomaly.

All in-house investment managers of life companies, pension funds and other financial institutions, including property managers, will need

authorisation. External equity, fixed-interest and other securities managers will also require authorisation. But nothing has been said about the external property investment manager.

It would seem logical for these managers to be authorised by the appropriate Self-Regulatory Organisation, otherwise there is a gap in the regulations.

But the authorities have failed to distinguish between property companies and property funds. The former are not deemed investments as such—the investor buys their shares. But the latter represent investment direct into bricks and mortar.

Imro has identified the problem but as yet has done nothing else. It is waiting for the Bill and its definition of investment business—a definition that will be crucial.

The major estate agents would almost certainly oppose authorisation of this part of their business by an external agency, although the procedure would most likely be a formality.

Where an investment manager belongs to a professional body with standards of competence and a code of business conduct at least equal to that of the regulatory body, authorisation would follow. It would simply mean further administration.

ERIC SHORT

## Upsurge in investment

A MARKED upsurge in the level of interest in direct property investment has been recorded in recent weeks, according to Healey and Baker, the chartered surveyors.

Healey and Baker, which reports a modest, upwards movement in yields on all types of prime property during the last quarter of 1985, says that the re-awakening of interest seems to stem not so much from an expectation of abnormally high growth rates but rather the relatively bearish, medium-term predictions for equity and gilt markets. There is, it adds, confidence that, in the short-term at least, property will match other investment media.

Property and Reversionary has paid Courtlands pension fund £4.5m for a portfolio of five freehold shops located in East Grinstead, Newbury, Bridgewater, Liverpool and Glasgow. The fully-let portfolio shows an initial yield of just under 5 per cent and is highly reversionary. Hillier Parker acted for Courtlands and Hill Welsh and H and L and A. Rubens represented the buyers.

J. Henry Schroder Wagg is taking 16,000 sq ft in Regina House, Queen Street, City of London, at a rental of about £29 a sq ft. Richard Ellis acted for Ghana Commercial Bank, which has refurbished, and partly occupies, the building.

## British Land picks up another package

AFTER a six-month courtship, British Land's blandishments being acquired should itself raise around £4m, although Land is unlikely to do anything quickly. "We are in no rush. The portfolio is washing its face very nicely and we will take our time," says Cohen, who emphasises that there are already several offers on the table for some of the properties.

For its money, Land gets three shopping centres—The Broadway, Plymouth, comprising 47 units let to names like Woolworth, Boots and Currys, the Waterdale Centre, Doncaster, a pedestrianised precinct comprising 45 shops and 24,000 square feet of offices and Corporation Square, Cheltenham, which has 35 shops and just over 9,000 square feet of offices.

There are only two industrial investments in Doncaster and Peterlee, County Durham, and a smattering of secondary office on International House, an 80,500 sq ft office building in Ashford, Kent, which has had problems with faulty curtain walling and a flat roof. Land will itself supervise the improvement works and hand over the cash when they are completed to its satisfaction probably within the next year.

David Cohen, a British Land director, says there are about 30 properties involved, with values ranging from £100,000 to over £4m, and that as much as half the EDAC portfolio might eventually be sold on. Eventual disposal of the trading properties being acquired should itself raise around £4m, although Land is unlikely to do anything quickly. "We are in no rush. The portfolio is washing its face very nicely and we will take our time," says Cohen, who emphasises that there are already several offers on the table for some of the properties.

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## THE ARTS

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## Exhibitions

## PARIS

**Picasso Museum:** The 17th century Hotel Salé, sumptuously restored, provides a fitting home for the world's largest collection of Picasso's work. It comprises 202 paintings, 158 sculptures and more than 3000 drawings and engravings, 16 collages and 88 pieces of ceramics. It is completed by Picasso's own collection of paintings by his friends, such as Braque and Matisse, or by artists he admired, Renoir, Cézanne, Degas, Manet and Seurat. Musée Picasso, Hôtel Salé, 5 rue Thorigny, Paris 3e (271 2421). Closed Tue.

**The house of Victor Hugo:** To mark the 100th anniversary of the poet's death, some 1,000 documents - grand and less grand, including certificates, posters, photographs, try to explain the extraordinary phenomenon of Hugo's glorification. Grand Palais, closed Tue. Ends Jan 6 (26 154 10). Petit Palais adds to Hugo's celebrations an exhibition *Le Soleil d'Encre* consisting of more than 300 of the artist's drawings and 200 manuscripts belonging to the Bibliothèque Nationale. Petit Palais, closed Mon (26 512 73).

**Modern Masters of the Thyssen-Bornemisza collection:** The 107 paint-

ings from one of the world's most remarkable private collections constitute a panorama of modern art which is anything but didactic. German Expressionists were one of Baron Thyssen's first loves, quickly followed by Kandinsky and the Russian avant-garde. Manet, Renoir, Degas, Lautrec create another centre of interest, while Picasso's *l'Homme à la Clarinette* is one of the Baron's favourite acquisitions. Musée d'Art Moderne, 11 Avenue du Président Wilson (47 23 61 227). Closed Mon. Ends Jan 5.

**Old and new:** State acquisitions over the last five years. The 240 exhibits range from an Egyptian pleureuse dating from 1800 BC to contemporary artists and comprise paintings, sculpture, pieces of furniture and objects d'art. Among the chef-d'oeuvres there is Vermeer's *Astronomer*, Frans Hals' *Jester Playing The Lute* as well as works by Manet, Monet and Seurat. Lucas Cranach's *Melancholy* comes from a provincial museum. Grand Palais, Ends Feb 3 (480 0292).

## WEST GERMANY

**Berlin, Nationalgalerie:** Art from 1945 to 1985. With 500 works by 220 artists the Berlin National Museum will display an extensive exhibition of post-war art. Ends Jan 12.

**Seitgang, Neue Staatsgalerie:** A retrospective of 81 works of the British artist Francis Bacon (born in 1909). The works, covering 40 years, are on loan from the Tate Gallery, London. Ends Jan 5.

**Bremen, Kunsthalle am Wall 207:** Klee drawings and paperworks from 1921 to 1933. Ends Jan 5.

**Düsseldorf, Kunsthalle Grabbeplatz:** Joel Shapiro: First stop for an exhibition covering 80 abstract sculptures and paintings by the American artist in the last nine years. Ends Jan 19.

**Essen, Museum Folkwang:** Goethestrasse 41: To honour the German painter Louis Corinth on the 60th

anniversary of his death, the exhibition contains 90 paintings and 40 graphic illustrations. Ends Jan 12.

**Bonn, Sölgisches Kunstmuseum:** Rütgenstrasse 7: *Pictural Art in Bonn* from 1945 to 1952. 100 paintings, plastics and drawings by 21 artists including Joseph Fassbender and Hann Trier. Ends Dec 18.

## BRUSSELS

**Spanish Netherlands 1500-1700:** Renaissance and Baroque, Flemish and Spanish painters - Velázquez, Rubens, Murillo, Van Dyck, El Greco. Palais des Beaux Arts. Ends Dec 22.

**Goya:** paintings, drawings, etchings from Spanish public and private collections. Musée Royale des Beaux Arts. Ends Dec 22.

**Picasso, Miró, Dalí:** Palais des Beaux Arts. Ends Dec 22.

**Tapies, Chillida, López García:** three contemporary artists. Musée d'Art Moderne. Ends Dec 22.

**Los Iberos:** Iberian Art from the pre-Roman period. Musée Royale d'Art et d'Histoire. Ends Dec 22.

**Arts and Treasures:** 2,000 items from the Ulster Museum. A variety of objects including a gold salamander set with rubies, rings and a three-tonne siege gun raised from three ships. Girton, Trinidad Valenciera and the Santa Maria de la Rosa, all wrecked off north and western Ireland in 1588. Credit Communal until end Jan.

**Dario de Reggiosi (1857-1913):** A Spaniard in Belgium. Banque Bruxelles Lambert, Place Royale ends Dec 21.

## ITALY

**Florence, Museo di Storia della Scienza:** *A History of Spectacles.* More than a hundred pairs of glasses from the Zeiss foundation (in E. Germany). This is the first time the collection has been shown publicly. Exhibition also includes engravings by Dürer, Rembrandt and Japanese artists. Ends Jan 11.

## NETHERLANDS

**Scheveningen, Circus Theatre:** Vivid glimpses of Italy and Spain in recent canvases and drawings by René Hogeland. Ends Dec 15.

**Amsterdam, The traditional open house festival in the Spiegelstraat:** antiques district. Begins 3 pm Wed.

## SPAIN

**Madrid, a selection of 162 XVIIth century paintings:** including Ribera, Caravaggio, Luca Giordano, Vaccaro, Cavallino, Preti, Caracciolo, Salvatore Rosa, Mico Spadaro, Falcone, etc. Palacio de Villahermosa, Prado Museum. Until end of Dec.

## NEW YORK

**Asia Society:** Complementing the Metropolitan show, Akbar's India concentrates on the 48-year reign of the sixteenth-century Mughal emperor who built Fatehpur Sikri and inspired the works represented here by 80 paintings as well as metal work, carpets, and textiles. Ends Jan 5.

**Museum of Modern Art:** Making generous use of the Biklis Collection of the McCrory Corporation, this exhibit of geometric abstract art of the twentieth century entitled *Contrasts of Form* covers the Russian Constructivists and American Minimalists as well as Cubism and Bauhaus. Ends Jan.

**Guggenheim Museum:** 55 major sculptures of the 20th century, including Giacometti, Nevelson, and Johns, are part of the theme *Transformations in Sculpture*, meant to cover pop art, minimalism and Arte Povera, among other movements of the past 40 years. Ends Feb 16.

**Herbert Morgan Library:** 200 British photographs from the Victoria & Albert Museum cover Fox Talbot to Julia Margaret Cameron and Lewis Carroll among the earliest practitioners in the years from 1839 to

1900. 36th St & Madison Av. Ends Feb 2.

## WASHINGTON

**National Gallery:** The Treasure Houses of Britain collects 700 objects from 200 stately homes in a show mounted and decorated to look like the quintessential stately home, with paintings by Holbein, Rubens, Van Dyck, Hogarth, as well as Chippendale furniture, Meissen and Sèvres porcelain and tapestry. Jewellery and armour. Ends Mar 9.

**Hirshhorn:** The recent allegorical and romantic strain in Italian painting is represented in a show of 48 works, primarily paintings, from 13 artists, including lesser known artists such as Carlo Bertocci and Patrizia Canevali as well as the well known Sandro Chia, Mimmo Paladino and Carlo Maria Mariani. Ends Jan 5.

**National Gallery:** 118 Master Drawings from the fifteenth to nineteenth centuries lent by the Swedish Nationalmuseum include works by Dürer, Rembrandt, Rubens, Van Dyck and Goya. Ends Jan 5.

## CHICAGO

**Art Institute:** Chalk & Chisel combines 11 sculptures with more than 80 sculptors' drawings to show the interplay between preparation and execution in the work among others of Rodin, Carpeaux and Rysbrack. Ends Dec 12.

## TOKYO

**Impressionist Masterpieces:** From the Art Institute of Chicago, 85 items from one of the world's largest collections trace the development of Impressionism from Millet and Courbet forward. Included are Gauguin's *On the Terrace*, and Cézanne's *The Bathers*. Seibu Museum of Art, Seibu department store, Ikebukuro Branch. Closed Thur. Ends Dec 17.

## Theatre

## LONDON

**Noises Off (Savoy):** The funniest play for years in London, now with an improved third act. Michael Blake-more's brilliant direction of backstage shenanigans on tour with a third-rate farce is a key factor. (850 8888).

**Starlight Express (Apollo Victoria):** Andrew Lloyd Webber's roller-skating fully has 16 minutes of Spielberg movie magic, an exciting first half and a dwindling reliance on indiscriminate rushing around. Disneyland, Star Wars and Cats are all influences. Pastiche score nods towards rock, country and hot gospel. No child is known to have asked for his money back. (834 6184).

**42nd Street (Drury Lane):** No British equivalent has been found for New York's Jerry Orbach, but David Merrick's tap-dancing extravaganza has been rapturously received. American Clare Leach is a real find as Peggy Sawyer, and Margaret Courtenay has a field day (836 6106).

**Me and My Girl (Adelphi):** Sleek, efficient and enjoyable revival of Britain's biggest war-time musical hit with Robert Lindsay in the Lupino Lane role emerging as the best new musical star since Michael Crawford. (838 7811).

**Barrow (Victoria Palace):** Michael Crawford returns to London with his breathtaking performance as the circus impresario, adding one or two new tricks in a likeable mélange of a musical. (834 1317, credit cards 824 4735).

**Pravda (Olivier):** Entertaining epic new play by David Hare and Howard Brenton for the National Theatre in which an unscrupulous South African magnate acquires Britain's most prestigious newspaper. A Jonsonian satire on the grand scale with an irresistible performance by Anthony Hopkins as the colonial

who penetrates the Establishment while a nation dithers. (238 2232).

**Guys and Dolls (Prince of Wales):** The 1952 National Theatre production has arrived in the West End, if anything improved by the new casting of Lulu as Miss Adelaide and the notably well sung Richard Eyre's production of *Guys and Dolls* is a most joyful and literate of musicals, a fitting tribute to the recently deceased co-librettist Abe Burrows (830 8881).

**Torch Song Trilogy (Albany):** Anthony Sher plays Harvey Fierstein's four-hour trip through the life and loves of a drag queen fighting for emotional and domestic stability. Truthful playing has the effect of cruelly exposing Fierstein's tacky uneven writing. (338 3878).

**Gods by Night (Unconquering stage revival of Lerner and Loewe's film follow-up to My Fair Lady):** Beryl Reid rising limbitly above the rather conventional John Dexter directs. Jocelyn Herbert designs. (437 3686).

**Interpreters (Queen's):** Love among the diplomats, according to Ronald Harwood has a superb role for the musician Maggie Smith renewing a cross-cultural affair with Edward Fox in the shadow of a summit between the Soviet Union and Britain. Flawed direction by Peter Yates.

**La Cage aux Folles (Palace):** With some tinsel Jerry Herman's musical *La Cage aux Folles* is a French film manages, barely, to capture the feel of the sweet and hilarious original between high-kicking and gaudy chorus numbers. (734 1188).

**Are You a Sexless Tonight? (Phoenix):** More musical hagiography with Alan Bleasdale's Elvis Presley show using flashback and excellent live recreations of the rock and roll hits to explain how Martin Shaw's magnificent wrecked and flabby King in crushed velvet jumpsuit has reached this pretty past. Exploitative, but not strictly for tourists. (836 2294).

**Les Misérables (Palace):** Notably well sung and spectacularly produced rock opera from the Nickleby and Cats team of Trevor Nunn, designer John Napier and lighting man David Escoffier. Colin Wilkinson superb as Jean Valjean. A melodramatic distillation of Hugo, and none the worse for that. The French score is outrageously mad with servicable new lyrics from Herbert Kretzmer. (437 8834).

**Camille (Comedy):** Pam Gems's rewrite gives Marguerite Gaudier a child for whose future security she exchanges her own frail health and love. Don Daniels's studio RSC production does not transfer that well, but Frances Barber is an actress worth more couching on stage than in the stalls, for a change. (830 2578).

## NETHERLANDS

**Amsterdam, Bellevue Theatre:** The English Speaking Theatre of Amsterdam presents William Gibson's bitter-sweet comedy, *Two For The Road*. Maxine Hestrick and Grant Coburn directed by Svarupa. All week except Thur. (247 248).

## Music

## BRUSSELS

**Palais des Beaux Arts (512 40 45):** piano recital by Ivo Pogorelich (Wed); Belgian National Orchestra, conducted by Antal Dorati, with Lise von Albenheim, piano. Haydn, Mozart, Brahms (Thur).

**Conservatoire de Bruxelles (512 40 45):** Lieder recital by Barbara Hendricks, soprano; with Ralph Gothoni (Thur).

## LONDON

**Royal Philharmonic Orchestra,** conducted by Antal Dorati, with Vladimir Ashkenazy, piano. Beethoven. Royal Festival Hall (Mon).

**Vienna Chamber Orchestra,** directed by Philippe Entremont, piano. Mozart. Queen Elizabeth Hall (Tue).

**London Philharmonic Orchestra,** conducted by Simon Rattle, with Kyung Wha Chung, violin. Mussorgsky, Rimsky Korsakov, Berg. Rachmaninov. Royal Festival Hall (Tue).

**BBC Symphony Orchestra,** conducted by Mark Elder, with John Lill, piano. George Benjamin. Bartók, David Matthews, Ivry. Royal Festival Hall (Wed).

**London Mozart Players,** conducted by Jane Glover. Mozart and Walton. Queen Elizabeth Hall (Wed).

**Berlin 804, Birthday Concert:** London Sinfonietta and Voices, conducted by Luciano Berio, with Carlo Chiarappa, violin; and Aldo Bennici, viola. Berio, including first British performance of Requies. Queen Elizabeth Hall (Thur).

**Philharmonia Orchestra and Chorus** and the choir of St John's College, Cambridge, conducted by Stephen Cleobury. Christmas programme. Royal Festival Hall (Thur).

## PARIS

**Alicia Nafe recital (Mon):** Théâtre de l'Athénée (47 42 6727). Bruno-Léonardo Gelber recital (Mon): Théâtre des Champs-Élysées (47 23 4777).

**Teresa Zylis Gars, soprano:** Christian Ivaldi, piano. Chopin. (Mon) TMT-Châtelet (423 3444).

**Ensemble Orchestral de Paris,** conducted by Jean-Pierre Wallon. José Sequeira-Costa, piano. Haydn, Beethoven (Tue). Salle Pleyel (451 0630).

**Orchestre de Paris,** conducted by Daniel Barenboim; Vladimir Ashkenazy, piano; Beethoven, Brahms, Beethoven (Wed). Salle Pleyel (451 0607).

## NETHERLANDS

**Amsterdam, Concertgebouw:** The Messiah performed by the Netherlands Philharmonic, conducted by Jac Lorij (Tue); Bernard Haitink conducting the Concertgebouw Orchestra; with Murray Perahia, piano; Vaughan Williams, Beethoven, Tchaikovsky (Wed, Thur). Recital Hall: The Schöenberg Ensemble, conducted by Reinbert de Leeuw, with Jeroen van Nes, contralto. Berg (Thur). (71 83 43).

**Utrecht, Muziekcentrum Vredenburg:** Serge Raggiani, chansons (Wed); Chopin piano recital by Andrei Gavrilov (Thur). Recital Hall: Orlando Quartet: Haydn, Beethoven, Debussy (Tue), The Schöenberg Ensemble,

## NEW YORK

**As Is (Lyceum):** The first play about AIDS makes gestures toward the whole community, the disease affects and focuses effectively on the victim and his protective lover; but this Circle Rep production also has distracting artistic touches to patch over the play's lack of development, once the disease is diagnosed. (238 6200).

**Cats (Winter Garden):** Still a sellout, Trevor Nunn's production of T. S. Eliot's children's poetry set to trendy music is visually startling, and choreographically false, but staid only in the sense of a rather staid and overblown idea of theatricality. (238 6200).

**42nd Street (Majestic):** An immodest celebration of the heyday of Broadway in the '30s incorporates gems from the original film like *Shuffle Off to Buffalo* with the appropriately brash and leggy hoofing by a large chorus line. (877 9020).

**Brighton Beach Memoirs (42nd St):** The first instalment of Neil Simon's mix of memories and jokes focuses on a Depression-era Jewish household where young Eugene falls awkwardly in love with his cousin. (231 1211).

**A Chorus Line (Shubert):** The longest-running musical ever in America has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as substitutes rather than emotions. (238 6200).

**La Cage aux Folles (Palace):** With some tinsel Jerry Herman's musical *La Cage aux Folles* is a French film manages, barely, to capture the feel of the sweet and hilarious original between high-kicking and gaudy chorus numbers. (734 1188).

**The Night of the Boogie Woogie (Booth):** In moving to Broadway, Herb Gardner's touching, funny and invigorating play about two oldsters retains its wit. Judd Hirsch and Cleopatra Little, who almost conquer the world when they think they are just bickering with each other. (238 6200).

**Big River (Orpheum):** Roger Miller's music recovers this sedentary version of Huck Finn's adventures down the Mississippi, which walked off with many 1965 Tony awards almost by default. (248 0220).

## WASHINGTON

**Woman and Water (Arena):** The latest instalment in playwright John Guare's American Civil War tetralogy follows further adventures of Lydie Breeze in mid-19th-century Nantucket. Ends Jan 5. (488 3300).

## CHICAGO

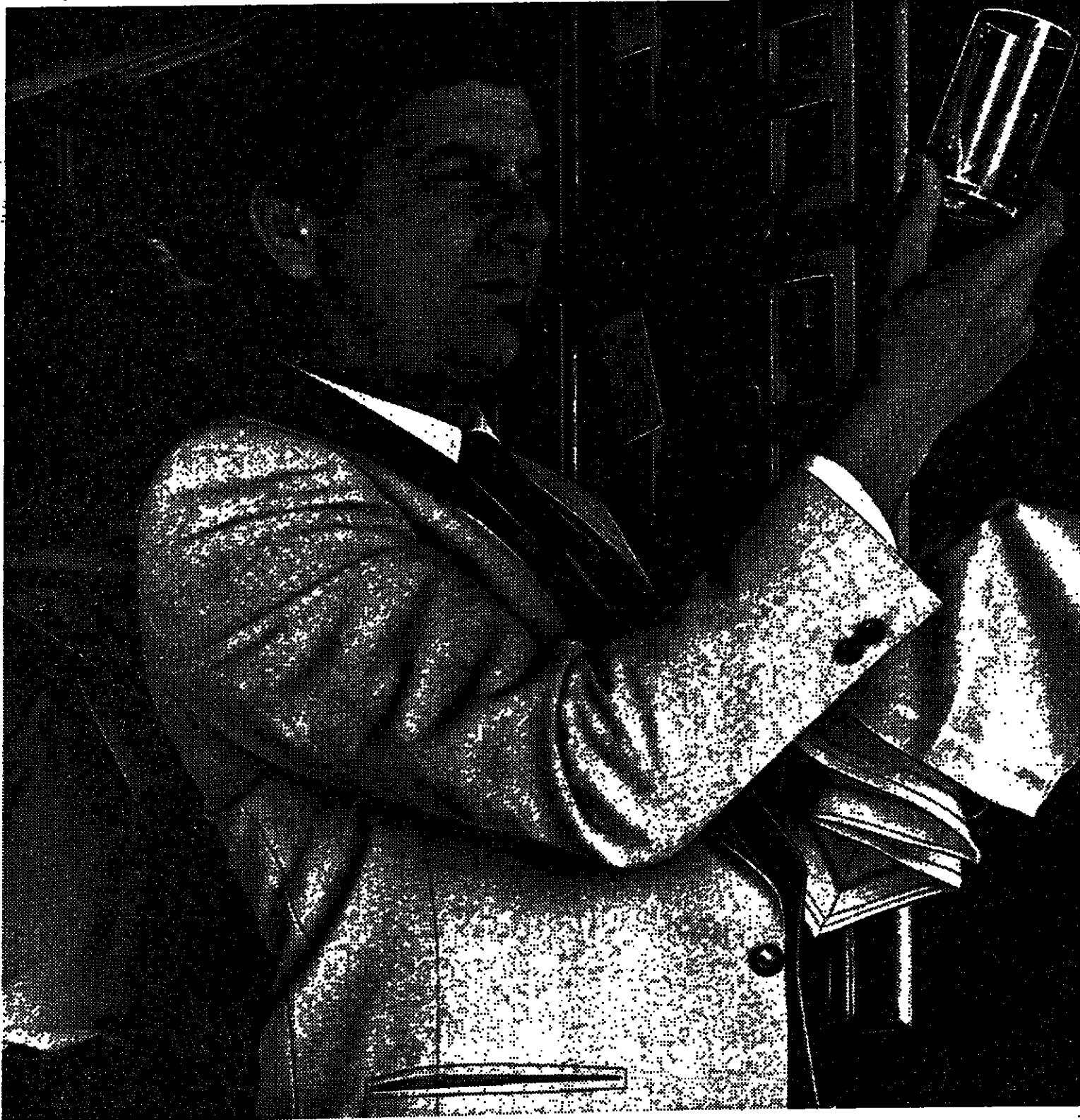
**King Lear (Goodman):** The Stratford Festival of Ontario production puts Lear in a rustic setting that looks much like the North American frontier. Ends Dec 22 (443 9101).

## TOKYO

**Noh:** There are performances at most of Tokyo's Noh theatres at weekends. Details in Tokyo English dailies and Tour Companion available at major hotels. Two handy little books *A Guide to Noh* and *Guide to Kyogen* in most hotel bookstores give summaries of plots.

"People make airlines and this is a clear example of it."

This is an authentic passenger statement.



Lufthansa

Continued on Page 21



## Max Loppert



## FINANCIAL TIMES

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Friday December 6 1985

## Cost of trade distortions

THE PUBLIC Accounts Committee of the House of Commons displayed a remarkable degree of scepticism about the subsidisation of export credit in its report, published this week, on fixed-rate export finance.

True, the committee did accept that without such subsidy through the Export Credit Guarantee Department, British exports of capital goods would be lower. True, too, it came down against a British withdrawal from the international race to win export orders by means of subsidised terms. But repeatedly in the report an underlying scepticism about the value of the entire system shines through. It questioned several witnesses about the principles involved. The representative of the Department of Trade and Industry, for instance, admitted that a heavy export subsidy bill imposed a cost on the economy, destroying jobs elsewhere. But that effect was very diffuse and varied according to the size of the subsidy bill. That hardly sounds like a spirited defence.

## Inefficient

Mr Nigel Lawson, the Chancellor of the Exchequer, is seen in the report as the view that export subsidies are an inefficient means of supporting domestic industry and employment. Yet in practice the Thatcher Government's free-market philosophy has been applied only in gingerly fashion to matters of external trade. Britain has its fair share of orderly marketing agreements, imposed, supposedly voluntarily, restraints upon exporters in Japan and in developing countries. It calls for a slowing-down of the international export credit race, but it is competing none the less.

The Government's position appears to be that as long as other industrialised nations support their own exporters with subsidised credits and credits backed up with state aid, as long as they turn away imports and thereby deflect them to others, Britain has no choice but to do the same. It is a beguiling argument, and one that the Public Accounts committee accepted. But it is time for the Government to address more openly the opposing argument—that trade distortions designed to

## Australia's case on nuclear tests

THE Australian Royal Commission's report on the effects of British nuclear tests conducted during the 1950s and 1960s, which was published yesterday, is rightly being taken seriously by the British Government. Though some of its findings and allegations are controversial, and hard evidence of the effects of the tests on military personnel and aborigines is not abundant, the report still makes alarming reading.

The decision to lend large tracts of Australian land to Britain to carry out a long-term programme of nuclear tests appears to have been taken without proper political debate of such a momentous decision and without sufficient consideration of the social and health consequences. The Commission is critical of Mr Robert Menzies, the Australian Prime Minister of the time, who is alleged to have agreed that the tests should go ahead without even consulting his Cabinet. In a significant passage echoing the present Australian generation's desire to break with the country's British-dominated past, the report said Mr Menzies had turned upon himself to consider British interests as synonymous with those of Australia.

Mr Menzies is said to have taken the decision to lend the nuclear test sites to Britain virtually off his own bat and without the benefit of any scientific knowledge of the hazards involved in nuclear tests. British reassurances about these hazards had been taken at face value, and Australian scientists were not consulted.

## Allegations

The second major allegation made by the report is that the interests and rights of the aboriginal populations of the test areas were virtually ignored, that their traditional lands had been taken from them by radiation which has caused illness in those exposed to it. Britain has therefore been asked to pay for a major clean-up of the aboriginal lands, which would cost millions of pounds, while the Commission has called on the Australian Government to pay compensation to the aboriginal owners of some of the affected areas.

What is the evidence for all these allegations? Britain conducted 12 nuclear tests in Australia from October 1952 to

FOR two decades, the tiny island state of Singapore has striven—patiently, with determination and, for the most part, successfully—to become an international financial centre.

Using the advantage of its location and the record of its stability its leaders have meticulously followed policies aimed at building confidence in its integrity and its utter predictability.

Now, suddenly, that reputation has been put at risk by a stock market crisis so serious it caused the unprecedented suspension this week of all dealings in Singapore and Malaysia for three days.

That the collapse of a small marine salvage, hotel and property group called Pan-Electric Industries could have led to this is a dramatic comment on all parties involved—on the entrepreneurs and speculators whose share dealings have been used to build paper empires, on the cartel of local stockbrokers who created credit with astonishing recklessness, on the banks, who lent so imprudently to the brokers, and on the otherwise tough-minded authorities who have tolerated it all for so long.

The crisis itself could not have come at a worse time for either country. Singapore's economy this year is expected to show its worst performance in two decades, contracting by 2.5 per cent after 8.2 per cent growth in 1984. The deterioration, one of the sharpest in the world in 1985, springs partly from the slowdown in the US, its main export market, but is also caused by a slump in domestic construction because of a property glut, a decline in demand for key local industries like oil refining and ship-repairing, and a loss of international competitiveness caused by high labour costs and a strong currency.

Though Malaysia's slowdown is less marked, it is grappling for the first time in years with an across-the-board fall in prices of its major commodities—oil, rubber, tin, palm oil and timber. The Government also faces the prospect of an election next year, and its chances will hardly be helped by the loss of confidence in the stock market, since Malaysians, like Singaporeans, participate widely in it.

In fact the implications of the affair in Malaysia will probably be as much political as economic, not least because a central figure in the drama is Mr Tan Koon Swan, an entrepreneur who, at the height of the crisis, became leader of the country's main Chinese political party.

Mr Tan would normally entitle him to be a senior member of the cabinet in Malaysia's broad coalition government. But it remains possible that, having reached the pinnacle of his ambitions, his position could be irretrievably undercut, either by his opponents within the long-splitted party or by those who will blame him for the financial crisis.

Mr Tan himself can be expected to fight his corner. Mr Daim Zaiduddin, Malaysia's Finance Minister and himself an entrepreneur who made his name on the stock market, will be particularly disappointed at the waste of his controversial efforts to boost the country's weakening stock market by persuading institutions to invest. For a short while his policy seemed to work. Now those economists and analysts who have argued that the market was overvalued look vindicated.

IT IS difficult enough for bankers, let alone the man on the street, to understand how a tiny \$37.5m (\$2.58m) debt default by an \$800m company can shut the island state's stock market and through its psychological impact, threaten Singapore's status as a financial centre. Yet that is what seems to have happened with the Pan-Electric affair.

The reason is a vast system of off-market share transactions done on a forward basis by Singapore's main stockbroking firms. Pan-Electric was committed to \$414m-worth of forward share purchases it could not meet, threatening brokers with heavy losses and jeopardising the system of stock market trading.

The value of outstanding forward transactions is estimated locally at \$800m, though some people believe the figure may be higher. Banks—the vast bulk of them foreign—have lent \$800m-\$1.1b to fund this system, making the potential impact on banking profits quite vital.

At the heart of the system are the stockbrokers, who have acted as mini-banks and created a pyramid of credit for their clients in which the only collateral is shares.

Typically, an entrepreneur or speculator who owns shares in company A tries to find another person or company B willing to buy those shares six months hence. For a short while his policy seemed to work. Now those economists and analysts who have argued that the market was overvalued look vindicated.

The stockbroker, for his part, will pay using cash raised from a bank on the strength of a contract note for the forward deal between his broking house

and company B. Often a second broking house may be involved as an extra entity between the original broking house and company B.

There is, of course, nothing unusual about someone using shares to raise money from his bank by pledging them as collateral. But generally he might expect to raise about half their value as cash, leaving a comfortable margin to protect the provider of the credit against a rainy day.

In Singapore, the amount a stockbroker can raise from a bank is close to 100 per cent, especially if the next entity in the chain is another broker.

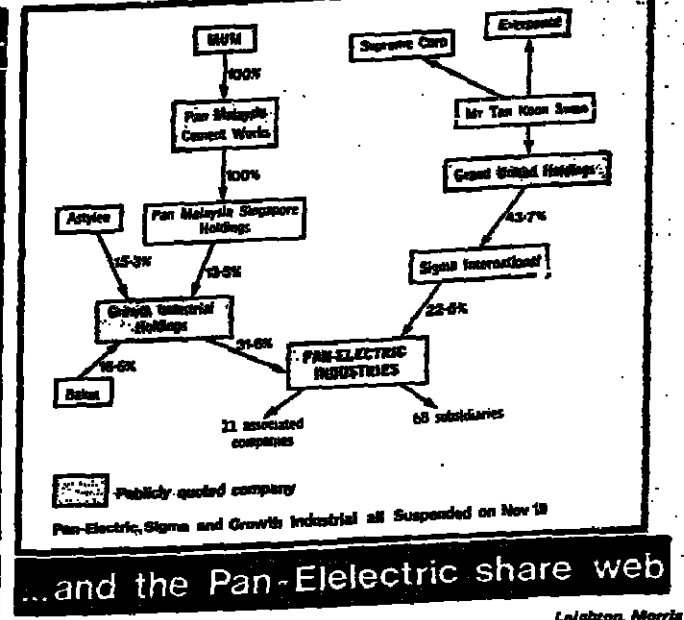
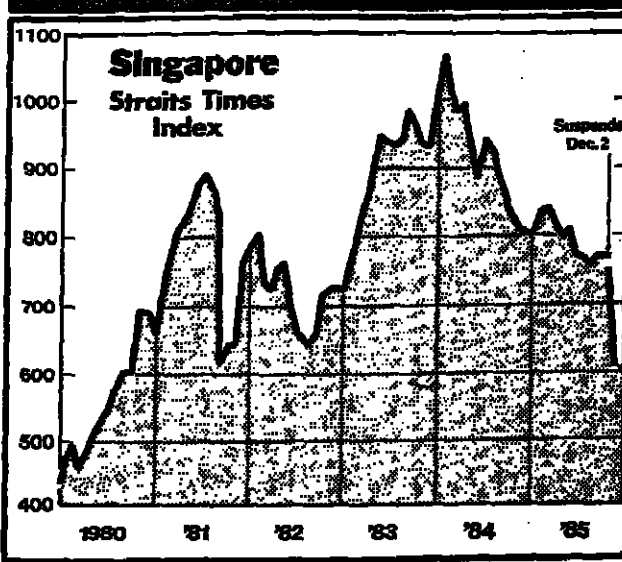
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Mr. J.Y.M. Pillay

## The Up's and Down's of Singapore



## SINGAPORE'S STOCK MARKET CRISIS

## After the clean-up, a test of faith

By Chris Sherwell

Long before this week's crisis, this negative view was gaining ground. Slacking economies, depressed corporate earnings since 1982, a pessimistic outlook for world trade and weak commodity prices all suggested that existing p/e ratios of 20 or more were too high.

Yesterday's dramatic share price plunge, after the reopening of the two exchanges, could remedy that view, but it is too early to judge. Further falls over coming days could be stemmed by the authorities' decision to allow 24-hour delivery trading only. In the past, trading has been on a "ready" or "settlement" basis, both of which allowed delivery of share certificates within days or weeks of a transaction.

The risk in an immediate delivery stipulation, especially if it is retained indefinitely, is that traders, particularly foreign traders, may be put off from participating in the market. Physical delivery of share certificates within 24 hours is not impossible, but it is an added awkwardness for the Singapore market.

The international implications of all this remain unpredictable.

There will be unhappiness abroad at the way the local authorities have tolerated the stockbroking practices which lie at the heart of the crisis and failed to monitor the lending activities of the mostly foreign banks which have financed these practices. But the banks, like the brokers, found it lucrative while it lasted, and have few stones to cast. The authorities also acted swiftly and ruthlessly when it mattered.

When the two exchanges reopened yesterday, there was no forward trading and therefore no related proliferation of credit between stockbrokers and their clients—the problem at the heart of the crisis. The \$1.80m (\$37.14m) line of credit set up this week will ensure that in future, obligations between brokers and their clients are honoured, but will also

mean that broking firms which are found to be in difficulties will have to submit to special monitoring. If they become insolvent, they will be forced to cease trading—this is designed to ensure that the obligations of one insolvent company are not passed on to other stockbrokers, thereby threatening the soundness of the entire system.

If some stockbrokers go to the wall, as seems likely, the banks will be allowed to take them over. Other outsiders, including foreigners, will also be able to participate more directly.

The Securities Industry Act is meanwhile being amended to end "self regulation" by the stock exchange. From now on, it will be even more the territory of the powerful Monetary Authority of Singapore, the country's equivalent of the central bank.

Existing plans are also expected to go ahead—though conceivably with some delay—to start up an Unlisted Securities Market, to persuade more

foreign corporations to become listed in Singapore, and to start up a stock index futures contract at Singapore's financial futures exchange based on a local stock exchange index.

The same is likely for plans to widen the local bond market, proposals to allow individuals' forced savings to be invested in stocks and bonds and the idea of encouraging international fund management in Singapore.

In all of these cases, the past fortnight's events have made the time ripe for the Government to act boldly, radically and speedily rather than simply wait in trepidation. That means attention will remain focused on the Monetary Authority and its managing director.

In handling this crisis he has emerged as the key to success, and that could be even more true in the future. For the financial sector, which enjoys a controversial love-hate relationship with the Authority, the next few weeks will be a real test of faith.

## SHARE-TRADING TIME BOMB THAT TOPPLED AN ASIAN PYRAMID

IT IS difficult enough for bankers, let alone the man on the street, to understand how a tiny \$37.5m (\$2.58m) debt default by an \$800m company can shut the island state's stock market and through its psychological impact, threaten Singapore's status as a financial centre. Yet that is what seems to have happened with the Pan-Electric affair.

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The stockbroker thus acts as an ideal intermediary between the bank and the cash-hungry holder of shares.

It is this ability of brokers to create credit and their willingness to undertake forward con-

tracts on a three-month, six-month or even 12-month basis which precipitated Singapore's stock market crisis.

The crucial additional factor in the case of Pan-Electric was the collapse of a deal undertaken a year ago between Mr Tan Koon Swan, a Malaysian entrepreneur, and Mr Peter Tham, a stockbroker with Associated Asian Securities of Singapore.

Mr Tan controls a stable of companies centred on Grand United Holdings and Supreme Corporation. Mr Tham was, until June, a director of Pan-Electric. In November last year, the two apparently reached an understanding: Mr Tan would buy Pan-Electric shares, while Mr Tham would buy on a six-month forward basis shares in Grand United and Supreme and yield cash in Mr Tan's hands.

A total of 35m Pan-Electric shares were acquired by Mr

Tan, through a company called Everpeace, and about eight other parties. By March a complicated deal was under way which allowed all these parties to get out of Pan-Electric by swapping their stakes for shares in Sigma Metal, now called Sigma International.

The operation left Mr Tan with a 44 per cent stake in Sigma through Grand United and an indirect 22.6 per cent holding in Pan-Electric through Sigma. When Pan-Electric defaulted on a scheduled debt repayment earlier this month, it seemed Mr Tan was under no obligation to get involved in a rescue. Yet that is precisely what he did.

One key reason, it turns out, was Mr Tham. Instead of keeping his end of the deal, he shifted his personal undertaking to buy Grand United and Supreme shares onto subsidiaries of Pan-Electric, and dis-

appeared. He is believed to have left the country.

Pan-Electric was left with a time bomb in its vaults: a commitment to buy shares which it could not meet. This in turn threatened to blast a hole in a pyramid of speculative transactions spread across the Singapore security market.

Indeed, it was these forward commitments, not the \$37.5m debt default, which led to the suspension of Pan-Electric's shares and Mr Tan's involvement in 11 days of abortive rescue talks.

Associated Asian Securities is now reckoned to be facing serious difficulties and crisis talks which followed this week's suspension of trading have led to a ban on forward transactions and severe curbs on the credit creating activities of stockbrokers.

## New deal for Bellamy

There has been little love lost between Carol Bellamy, the feisty 42-year-old president of New York City Council, and Mayor Ed Koch, who trounced her in last month's mayoral election.

In the rough-and-tumble traditions of New York City politics, the effervescent Koch described Bellamy during the election campaign as a "horror show". Bellamy riposted by calling Koch a "fraud" and a "phony".

But peace now appears to have broken out between the two rivals. Gracious words are being exchanged following Bellamy's announcement that she is swapping her desk in City Hall and \$90,000-a-year salary as the second most powerful person in the city government for the deal-making rooms of blue chip investment bankers, Morgan Stanley.

Bellamy, who served two years in the Peace Corps in Guatemala, trained as a lawyer and joined the Wall Street law firm of Cravath, Swain & Moore, before entering city and state government 13 years ago, will join Morgan Stanley's tax-exempt securities division on

January 1 when her second term as city president expires.

She says she will "roll up her sleeves" and "really do the deals" in her new job—which, no doubt, is just what is expected by Robert Curran, Stanley's managing director and head of the tax-exempt division, who described her as a "bright, articulate and competitive individual".

The committee officially came to exist the moment it presented its report. It was an Ad Hoc body; and thus will not come under the procedure by which other select committees are given renewed life each session.

Lord Aldington, whose robust but diplomatic chairmanship was a key factor in producing the unanimous report, evidently believes there is an on-going job to be done.

The committee's findings stimulated a huge follow-up correspondence; and there were many issues that its inquiries only lightly touched upon or had to leave aside.

Employment Secretary, Lord Young, dealt more gently with the report in the Lords' debate than Leon Brittan, Trade and Industry Secretary, and Nigel Lawson, Chancellor of the Exchequer, had done earlier.

But he was equally dismissive

## Men and Matters

—and ominously silent about the question of the committee's future.

The Government, I guess, will have to be hard pressed by the peers before it gives any more hostages to its political fortunes by agreeing to revive the committee in time to deliver another report before the next general election.

Goodwill fund

Back in 1889, Jacob Leisler, an ancestor of Walther Leisler Kiep, treasurer of West Germany's ruling Christian Democratic Union, was stirring up rebellion in the United States, leading a rebellion against the Governor of New York State.

This week, the urbane Kiep has been in Washington as an emissary of Chancellor Helmut Kohl on a mission of a rather different kind. He delivered the good news that the West German Government had decided to provide another \$40m grant to the German Marshall Fund of the United States.

The fund was set up in 1972 as a memorial to the US Marshall Plan. An American institution—there have been no Germans on its board—its objectives have been to promote better trans-Atlantic understanding. Its grants have helped to finance US/European exchanges as well as the foreign coverage of America's national public radio and a catholic range of Washington think tanks, including not only the liberal Brookings Institution but also the right-wing Heritage Foundation.

The debate in the German Parliament about whether to provide further funds has been intense. One result is that a German advisory board has now been established to give the Federal Republic a voice in how the funds are spent. Half of the funds is now to go to bilateral German/US projects.

Shower chat

Family life in the US used to centre around the kitchen table. But judging by some of the gifts being advertised for this Christmas the location has moved to the bathroom.

One item is simply called Showering. It is a waterproof, resistant telephone so that you will not miss that important call.

For people who like to sing in the shower, several catalogues are offering Shower and Sing—a water-resistant radio to mount on the tiles.

When you step out of the bath there is no need to reach for a towel if you are fortunate enough to be given one of the new home robots on the market. Your intelligent piece of hardware will hand you the towel.

Home robots range from the Space Mutt Robot Monster for \$75, which simply wheels round carrying a tray, to the sophisticated Omnibot for \$499. As well as handing you a towel, Omnibot can pour coffee and recite you through your morning exercises.

One of the best-selling lines so far this season is a fake sleeper designed to get you out of any situation. If a meeting or dinner party is dragging on and escape is proving difficult, your sleeper goes off, a red light flashing.

It is proving popular in the New York business belt.

Observer

LBP  
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## POLITICS TODAY: AID

## People still care after all

By Malcolm Rutherford

THE WEEK in which the British Government formally announced its decision to withdraw from Unesco, the United Nations organisation responsible for the global spreading of education, science and culture, is an appropriate time to have a look at what is happening to aid in general.

Overseas aid used to be a big political subject, perhaps especially in Britain: an ex-colonial power with continuing responsibilities to its former colonies. Lord Wilson when he was Prime Minister made a point of having a Minister of Overseas Development with a seat in the cabinet, though he ceased to adhere to it during his period in office.

It was a big subject internationally, too. The United Nations passed a resolution saying that developed countries should provide 0.7 per cent of their gross national product in net official development assistance to developing countries. The aim was to move to 1 per cent of GNP within a few years.

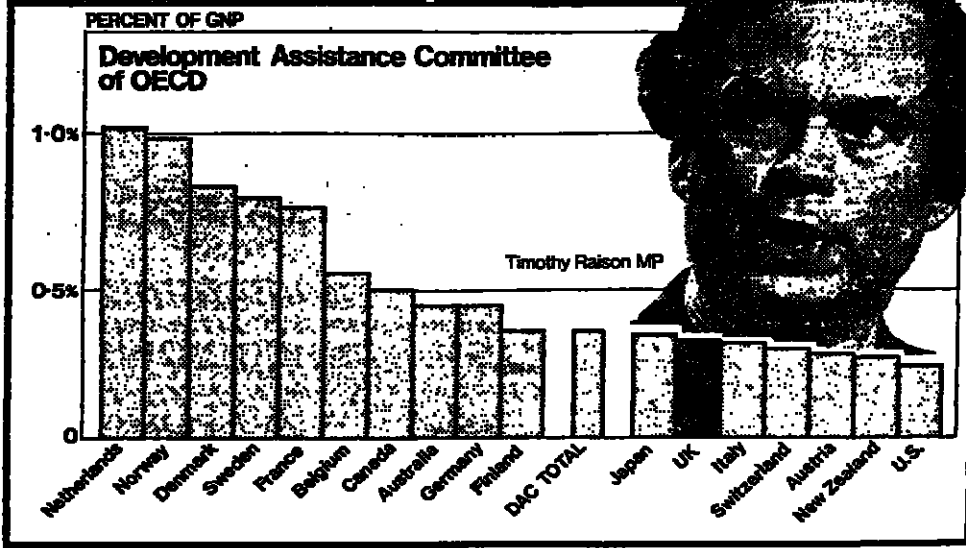
Yet somehow the matter stopped being a major talking point. Britain's net aid to developing countries in 1983 was a little over £1.5bn or 0.33 per cent of GNP. It was not widely out of line with that of fellow Western industrialised countries, but it was still less than half of the target agreed in the 1970s.

Until recently hardly anyone except the aid specialists seemed to care. There were few domestic votes to be won by increasing overseas assistance. There have been signs this year, however, that the climate is beginning to change.

The pictures of the Ethiopian famine on television, for example, stirred the conscience and there was a widespread desire to help. Mr Neil Kinnock, leader of the Labour Party, has emphasised the need to increase the aid programme several times, most notably in his speech at the Party Conference at Bournemouth in October, and may be moving to a firm commitment to do so should he become Prime Minister.

Mr Willy Brandt, the former West German Chancellor, goes round tirelessly conducting his world tour campaign that began with the publication of the Brandt Report in 1980. The Socialist International, chaired by Mr Michael Manley, the former

## HOW WESTERN AID PROGRAMMES COMPARE 1984



Prime Minister of Jamaica, has recently produced a follow-up which has been selling well.

Meanwhile, the British Government has been strangely silent on the matter: not ineffective, certainly not destructive, but just silent. There has been no British White Paper on overseas aid policy since Mrs Margaret Thatcher became Prime Minister in 1979, only a brief statement after a policy review by Mr Neil Marten, then the Minister for Overseas Development, in February 1980.

The statement said that Britain was in favour of aid in principle, though within the limits of resources. It emphasised the importance of free trade and the dangers of protectionism and said that private investment "can and should play a greater part in development."

Mr Marten added: "We believe that it is right at the present time to give greater weight in the allocation of our aid to political, industrial and commercial considerations alongside our basic developmental objectives."

There was some emphasis on the need to help the poorest people in the poorest countries, to maintain British ties with

the Commonwealth and to set funds aside to allow for prompt reaction to emergencies: all that part of the policy being much as it was inherited from Labour.

Also inherited from Labour was the Aid/Trade Provision, indirectly supplying British companies with subsidies for overseas contracts, which Mr Marten announced would be stepped up.

"Since 1978," he said, "about 5 per cent of the bilateral aid programme has been made available from the Aid/Trade Provision for sound development projects (which are also of commercial and industrial importance for British firms) in developing countries to which we do not normally provide aid."

Here are some examples of the way the situation has altered since the years when most people thought simply that aid was a good thing and there was little more to be said about it.

Mr Marten said that in 1983, the aid programme had been set by the World Food Conference a decade before. There were more people dying of starvation in Africa than ever.

The food aid is a bonus, but clearly what is needed is structural change in the developing

## WHERE BRITAIN'S MONEY GOES

## TEN LARGEST RECIPIENTS OF BRITISH BILATERAL AID 1984

Country	£m
India	147
Kenya	38
Bangladesh	36
Zambia	32
Tanzania	30
Indonesia	28
Sudan	27
Sri Lanka	26
Thailand	20
Pakistan	18

petition among the developed countries to secure contracts for their major companies in the Third World. The business is known as "mixed credits."

Sometimes Britain wins, sometimes it loses. It lost the contract for the second Bosphorus bridge in Turkey because the Japanese made a better offer, and there were considerable recriminations between British Government and industry about why the negotiations were not better handled.

British Leyland may have lost a contract to supply buses to Thailand because the Thai authorities wildly overestimated what they could afford. The British Government lost £35m which it had put up for a steel plant in Mexico when the Mexicans decided not to go ahead with the project after it had been started.

Indeed, it sometimes seems as if one of the main purposes of aid is to keep companies in the developed world in business. The evaluation of what the developing countries need and can pay for may be lacking.

Mr Raison admits all these defects and in a quiet way is working towards reform. His Department, he says—and some of his officials agree—has become "rather Thatcherite." The key test has become whether an investment is justifiable both for the donor and the recipient: is it going to help human beings and is it affordable?

The new emphasis is on the English language which is

not easily defeated. The nature of their profession makes them persistent. The reply was swift and took the form of a string of questions.

"What long-term employment will it create? What will it do for the Midlands? Won't it just encourage more jobs to move south? How can you be sure your taxes won't be used to bail out a tunnel or bridge if it runs into trouble? It is such an enormous investment that the government, no matter what it says now, would surely have to come to the rescue."

There was something about the export manager that made the MP speak freely: "You are right, of course. A fixed link will not make British goods more attractive. It will employ fewer people than do the ferries, many of which could be put out of business. Jobs created by companies moving to be near to the link won't help other parts of the country."

"It will not even be any cheaper. Most of the promoters are talking about charging the same as the ferries and if a fixed link achieves a monopoly . . ."

"Then why build it?" persisted the export manager. "The Conservative member smiled gently, as a man considered his strongest argument was yet to come."

"Just imagine," he said, "the impact an investment this size will have on the rest of the economy. Consider, for example, contractors: they will take on more workers and buy things like cement, steel aggregates and construction equipment, and the extra demand will spread throughout the economy . . . Why, even your company could pick up more orders."

The export manager interrupted excitedly: "And the extra workers who have been taken on will buy goods made by other manufacturers."

"I think you are beginning to understand it," said the Conservative member.

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## Britain confirms decision to quit Unesco

By Our Political and Foreign Staff

BRITAIN will leave the United Nations Educational, Scientific and Cultural Organisation (Unesco) at the end of this month and will use the £4.6m (\$8.8m) annual savings to increase aid for education, scientific and other activities designed to benefit developing countries, particularly in the Commonwealth.

The expected confirmation of the UK's withdrawal, made in the House of Commons yesterday by Mr Timothy Raison, Minister for Overseas Development, was strongly criticised by the opposition parties and by a sizeable minority of Conservative backbench MPs.

Mr Amadou Mahtar Mbow, Unesco's director-general, reacted last night more in sadness than anger at Britain's decision.

In a statement regretting and expressing some surprise at the British withdrawal, Mr Mbow recalled the major role the UK had played in establishing the organisation, whose first director-general was Sir Julian Huxley.

Mr Mbow said Unesco would continue to work with all British scholars, artists, scientists, parliamentarians and communities who shared Unesco's ideals and principles and "with those who continue to believe that the right place of the UK is within the organisation."

Mr Mbow claimed that many British parliamentarians, educationists, scientists and scholars had reaffirmed their faith in Unesco's goals and activities and approved recent development in its operations.

He said that reforms in the organisation had fallen "well short of what we believe could justify continued British membership." Consequently, the 12 months' statutory notice of withdrawal, given in December last year, is not being withdrawn.

He said that the savings would lead to more support for education, mostly to be carried out by the British Council, particularly with increased allocations for training in Britain for students from poor countries in the Commonwealth and elsewhere. There would also be support for assisting international science.

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## UK to discuss nuclear test site clean-up

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been caused in the Australian population.

The Royal Commission was particularly hard on the Australian and British governments in office during the period of the tests.

It said that Mr Robert Menzies, the former Australian Prime Minister, had lent test sites in Australia to Britain without any reference to his Cabinet. The decision had been taken without the benefit of any scientific knowledge of the hazards involved and apparently without Mr Menzies being informed by the British of more than a broad outline of the British long-term test programme.

Mr Menzies "in taking it upon himself to embrace British interests as being synonymous with those of Australia and to expose his country and people to the risk of radioactive contamination, was merely acting according to his well-exposed anglophilic sentiments," the report said.

It also attacked the Australian Government for accepting British assurances on the safety of the tests without a critical examination by its own scientists.

The report proposed that a special commission should be established, made up of government representatives from Australia, Britain and the aboriginal owners of the lands where the tests took place, to supervise the clean-up operation.

## Texaco call for \$500m ceiling on damages

By MARY FRINGS IN HOUSTON

TEXACO, the US oil major, returned to a Texas courtroom yesterday to contest vigorously the \$10.5bn damages awarded against it on November 19. Its lawyers argued that any damages that might eventually be awarded to Pennzoil in compensation for Texaco's acquisition of Getty Oil last year should be no higher than \$500m.

Texaco shares, bonds and other securities have been heavily sold by investors since the huge award in Pennzoil's favour last month by a Texas jury. Pennzoil, a smaller, Texas-based oil company, was unsuccessful in its own bid for Getty. The Texaco lawyers are trying to prevent the judgment from being entered, although Judge Solomon Casseb, who also presided over the

original hearing, declined to indicate when he might rule on this request.

It was standing room only in the small Harris County District Court this morning well over an hour before the proceedings started, as journalists, lawyers, oilmen and investors strained to get in.

Texaco denies any liability, on the basis that there was not a binding and enforceable contract for Pennzoil to acquire three sevenths of Getty stock before Texaco made its higher bid on January 4 last year. But Mr Richard Keeton, Texaco lawyer said \$500m was the difference between the price of Getty stock on January 3 (at \$112.50) and the fair market valuation based on Texaco's bid.

The same sum could be arrived at by computing the discounted replacement costs of the billion barrels of oil that Pennzoil could be expected to have recovered over a 25-year period less the \$3.4bn it was prepared to pay for the Getty stock.

The discount suggested was 12 per cent. Texaco is requesting judgment on the issue.

Submitting that there was no conflict in any of the jury's findings, Pennzoil's lawyer, Mr Joe Jamail, said the size of the award should not have any bearing on the judgment. "The amount of zeros have never played a part in whether something is right or wrong," he said.

## Lloyd's drops plan to curb powers of chief executive

By JOHN MOORE, CITY CORRESPONDENT, IN LONDON

THE LLOYD'S of London insurance market has dropped plans to curb the powers of the market's chief executive, in the wake of the resignation of Mr Ian Hay Davison, the present chief executive, and as a result of pressure from the UK parliament and the Bank of England.

Mr Peter Miller, chairman of Lloyd's, said in a speech yesterday in London that Mr Davison's successor "will be offered the same terms of reference as the present chief executive." These terms, he added, "may need to be expanded to make it clear that the job offered is a long-term one and also expanded to emphasise the chief executive's responsibility for managing the support services for the market."

Although there was likely to be change in the future chief executive's priorities in the market, the new official would enjoy the same position and management functions as Mr Davison.

The new chief executive, Mr Miller emphasised, would report to the chairman and to the ruling council and would form "part of a team with the chairman and the two other deputy chairmen who together preside over the affairs of the society (of Lloyd's)."

Mr Miller's speech on the future role of the chief executive surprised members of the Lloyd's insurance market yesterday as an internal inquiry is underway, led by Sir Kenneth Barrill, a member of Lloyd's council. That inquiry is reviewing the top policymaking and executive functions at Lloyd's and has yet to report.

Mr Miller said that Lloyd's had identified "three immediate and key tasks for the chief executive." The new executive, he said, would have to maintain the pace of regulatory reform; provide a smooth running Corporation of Lloyd's; and provide support services for insurance

brokers and underwriters; and to assist the market in taking full advantage of information technology in their business.

"We are committed to the concept of a chief executive, whose independence is assured by the fact that he will be a nominated member of the council," he said.

Mr Ian Hay Davison had been brought into Lloyd's by the Bank of England to help to reform the market after a series of scandals. He resigned last month when attempts were made by Lloyd's to curb his status.

Mr Miller said in his speech yesterday that he was "genuinely amused" when Lloyd's was accused of "back-sliding" in its reform programme. He said that further rules were planned "to bring to an end abuses of the past" in which Lloyd's professionals had gained financial benefit at the expense of other members of the market.

## Shares plunge in Singapore and Malaysia

Continued from Page 1

United, Supreme Corporation and Evergreen Corporation, also controlled by Mr Tan, was suspended at the companies' request. Apart from Pan-Electric, two other companies implicated in the affair, Growth Industrial Holdings and Sigma International - had previously been suspended.

The effect of yesterday's suspensions was to buoy artificially the index figures for the two stock markets' performance.

● Broking analysts said the official restriction of trading to an immediate basis, requiring scrip to be delivered within 24 hours, had dampened foreign interest and severely curbed speculative selling.

● The severest falls in share prices were suffered by second-line Malaysian stocks. Two of these, Promet and Duta Consolidated, lost more than 40 per cent of their value during the day. Sealion, linked to Duta, was the worst performing Singapore share and also fell 40 per cent.

● At least one Singapore broker, Associated Asian Securities, did not trade yesterday. Other brokers came into the market after the authorities persuaded banks on Wednesday to ease their tough stand restricting brokers' credit lines. At least eight brokers are believed to have outstanding forward share obligations.

● About a dozen of Pan-Electric Industries' 68 subsidiaries have joined the parent company in receivership since the weekend. They include Orange Grove Property, one of the repositories of the forward share commitments which triggered this week's crisis.

## Why Flick decided to throw in the towel

Continued from Page 1

did much the same to get into the chemicals and plastics fields.

FKF senior was an awe-inspiring, even tyrannical, figure, who kept close watch over the group until he died in 1972 at the age of 89. His was a hard act to follow and many critics say his son has not done so well. They point out that there have been big management upsets at the group's holding, Friedrich Flick Industrieverwaltung. Above all, it is charged that Mr Flick failed to develop an effective long-term strategy for the group, seeing it more from the standpoint of a financial investor than that of an industrial entrepreneur.

There is something in this. The main "core" companies of the group are Buderus, involved in the iron and steel sector, Feldmühle, the country's biggest paper manufacturer, and Dynamit Nobel, which makes chemicals, plastics and explosives. Over the last 15 years Mr Flick also struck out into insurance (the Gerling concern) and took a stake of more than 25 per cent in W. R. Grace, the US conglomerate.

In other transactions, the group bought but then sold stakes in US Filter Corporation and has recently disposed of most of its holding in Krauss Maffei the arms and engineering concern which looked to be one of the "pearls" of the Flick empire. It is hard, probably impossible, to detect a clear pattern in all this.

On the other hand the group is doing well (some parts outstandingly so). It more than doubled its net profit last year and looks set for further good results in 1985, despite the cloud of bad publicity with which the name of Flick is constantly surrounded. Mr Flick can claim to have had a hand in this, not least thanks to the DM 1.9bn proceeds from the group's sale of 29 per cent of its Daimler-Benz stake in 1975.

That sale was widely criticised at the time on the grounds that the money was needed to pay off quarrelling family members - a charge Mr Flick denied. The allegations of "political payoffs" centre on that period when Flick was trying (successfully at the time) to place much of the Daimler proceeds in such a way as to keep its tax bill low. None the less, quite a lot of the Daimler money was used to boost investment and safeguard jobs in the Flick group, helping to lay the basis for today's buoyant performance.

Whether that factor compensates for the apparent lack of an overall concept and the negative effects of the long-running "Flick affair" is quite another matter.

### THE FLICK GROUP - 1984\*

	DM bn	% change
Total external sales of which:	10.5	+ 5.7
Buderus	4.3	- 5.1
Dynamit Nobel group	3.2	+12.2
Feldmühle group	2.9	+17.9
Investment	0.3	+19.5
Employees	43,200	+ 1.5

\* Those companies in which Flick holds a majority stake. Flick also holds substantial minority stakes in home and abroad, for example about 10 per cent of Daimler-Benz and more than 25 per cent of W. R. Grace.

The key reasons why Mr Flick decided to sell are probably those that he briefly set out in his "open letter".

First, he is nearing retiring age and has no clear successor either in his own family (he has two young daughters) or outside it.

Second, the family eventually faces inheritance taxes probably running into billions of D-Marks, seriously undercutting its finances and hence weakening the group. That is quite apart from any back tax which Flick may have to pay as a result of litigation on the investment of part of the Daimler funds.

Those two factors together make up an overwhelming case for selling - but Mr Flick was still faced with the problem of how best to do it. He disposed of most of Krauss Maffei to the Messerschmitt-Bölkow-Blohm aerospace company, but sale of other group companies (one by one would be highly complex and could bring objections from cartel authorities).

Seen in that light, the solution now found (breath-taking at first glance) looks almost inevitable. Flick is to convert itself into an Aktiengesellschaft (joint stock company) and Daimler-Benz will acquire it by the end of this month. The Flick shares, along with the minority holding such as the remaining 10 per cent in Daimler-Benz, will then be offered to the public early next year.

Details have still to be worked out, but the issue will clearly dwarf those of even the biggest companies in the last year or two. That alone (apart from its hefty fees for the operation) will surely delight Daimler-Benz, which has been trying to foster stock market development with new entrants for years.

All's well that ends well? Not quite - because the "Flick affair" continues to tick away as before and always good for new shocks.

## Japanese group wins Hong Kong tunnel contract

By David Dodwell in Hong Kong

A CONSORTIUM headed by Kumagai Gumi of Japan was awarded a HK\$3bn (US\$384.6m) contract yesterday to build a road and rail tunnel linking the east of Hong Kong island with East Kowloon.

The contract has been fiercely contested for eight months by three consortiums. It is one of the largest civil engineering projects in Asia and enhances a leading position in the region for Kumagai Gumi.

The tunnel will link Quarry Bay on Hong Kong island with Cha Kwo Ling in Kowloon, east of Kowloon. It will be Hong Kong's third harbour crossing. The first, a road tunnel, links Wan Chai on Hong Kong island with Twin Shas Tsui in central Kowloon. It opened more than 15 years ago and is now heavily congested. The second, which carries commuters on the mass transit railway between Hong Kong's central district and the New Territories, is only five years old.

Apart from Kumagai Gumi, the main partners in the successful group, called the New Hong Kong Tunnel Consortium, are Lilley Construction of the UK, Paul Y Construction of Hong Kong and the China International Trust and Investment Corporation (CITIC). Also associated are Everbright Industrial, a mainland Chinese group based in Hong Kong, and Marubeni of Japan.

The consortium has been awarded a franchise for the road tunnel for 30 years and the rail tunnel for 22 years. Work on the tunnel will begin early next year and should be completed late in 1989.

Kumagai Gumi was responsible for building the cross-harbour link for the mass transit railway. It also first raised with the Mass Transit Railway Corporation (MTRC) the idea that the long-discussed second road tunnel should carry a rail tunnel.

The tunnel contract is one of several important construction contracts won in Hong Kong recently by Kumagai. It has been involved in seven big contracts for MTRC, has built a main road in the new town of Tuen Mun, and the nearby Castle Peak Power station, which, when complete, will be the largest in Hong Kong. It has won much of the contract to build the new Bank of China headquarters and is working on Hong Kong's waterfront cultural complex in Tsim Sha Tsui.

The consortium yesterday declined to disclose details of how the contract was to be funded, although the terms of financing are understood to have been one of the main reasons for its being awarded the contract. Since it is a private group, it is uncertain whether such details will ever be known.

Other critical factors included the consortium's unconditional commitment to charge a road toll of HK\$10 for each of the 50,000 vehicles expected to use the new tunnel every day. Other bidders matched that toll price but were not willing to make it unconditional, the Government said.

The rent and other financial charges to be paid to the consortium by the MTRC for use of the rail tunnel between Quarry Bay, Hong Kong and Cha Kwo Ling in Kowloon, are also understood to be lower than those called for by other bidders. That is a critical factor for the deeply indebted utility.

The most disappointed party after yesterday's decision is likely to be Gammon, the Hong Kong construction group that led a consortium including Mitsubishi and Nishimatsu of Japan and GEC of the UK.

Dr Yentter says \$ must fall further

Continued from Page 1

Predicting a \$150bn trade deficit in the current year, he said that was "probably the largest it will ever be, and we will see some improvement in the numbers next year." That would not amount to a "downturn, but get a trend going. I suspect we will not see an appreciable change until 1987."

He said that Japanese trade accounted for about \$50bn of the current US trade deficit, which was "just unsustainable."

Dr Yentter said the Japanese Government had responded "in a very positive way," although in areas like leather and footwear, its market-opening measures did not go far enough.

He welcomed the agreement between the US and EEC on restrictions on steel exports and expressed hope for a deal in the dispute over citrus and pasta exports.

He warned, however, that further retaliation might be contemplated, either in the form of increased tariffs on pasta or on other products, if an agreement was not reached "fairly soon."

## THE LEX COLUMN

# Hunger pangs at Hanson Trust

The jobbers' hopes that London might take its cue from Wall Street and rapidly disappointed yesterday morning. The futures helped everything lower early on and then drove the physical market back up again in the afternoon. The tail, it seems, is wagging the dog.

## Hanson Trust

Pity poor Lord Hanson. He has spent much of the past few months sitting in the ante-rooms of successive New York courts waiting for judgments which have tended to make the takeover of SCM a rather remote proposition. As matters stand, Hanson Industries may escape from the SCM affair only with enough profit to cover its legal bills.

But that is not the worst of it. The SCM involvement has more-or-less precluded Hanson Trust from taking a UK takeover at a time when its war chest has never been fuller and the list of British targets is being whittled down by defensive mergers and hostile bids elsewhere. It must all be very frustrating.

Hanson Trust would not just like to make a bid in the UK; it quite simply needs one. Yesterday's preliminary statement showed that the group is, by its own standards, overcapitalised. The summer rights issue has pushed shareholders' funds up to £1.1bn. If Hanson makes an after-tax return of 20 per cent on that figure this year it will be doing well. In 1984, by contrast, the return on equity was roughly a third.

The profit figures for 1985 were well up to scratch, with the pre-tax figure rising 49 per cent to £252m despite a 15 cent adverse movement in the sterling/dollar parity. But they also showed once again that Hanson extracts much the greatest benefit from its acquisitions early in their life.

British Ever Ready is now settling down - admittedly on very high margins - and US Industries failed last year to show any significant growth in dollar terms.

It is now well over a year since Hanson made an acquisition of size and the consequences are starting to show. Pre-tax profits are unlikely to exceed £325m this year in the absence of a deal; after a higher tax charge, that could translate to single-digit growth in earnings per share. And the shares, trading on a multiple of 14.6 times historic fully diluted earnings, are discounting something a bit more special than that.

## Beer

Isn't Bass wonderful? In a trading year a week shorter than last time, when it rains all summer and national beer volumes fall, when a brewery strike forces many tenants to buy their beer elsewhere, Bass still wipes the floor with the opposition. An increase in pre-tax profits of 16.3 per cent (net of asset disposal) to £248.3m is the sort of thing usually wheeled out by a company under threat; but the very notion that somebody else could manage Bass's assets better is far-fetched and one can only surmise what the company would have made without the Runcorn strike.

Bass is one of those companies (like J. Sainsbury) which goes on squeezing that extra point of margin out of its basic business just when everybody is saying that the scope for cost savings is exhausted. Last year, Bass duly made its point in the brewing division when market share gains were limited to lag-er except in Scotland; turnover in drinks increased a mere 5 per cent.

If beer volume increase next year, what with consumer spending being healthy and that, Bass should in its phlegmatic way match the forecast of 18 per cent growth pre-tax next year put out by Matthew Brown in the heat of defence - but net of property disposals, on which subject the Matthew Brown document is silent.

Of course, there is nothing wrong with a property-based business turning assets into cash to cover special dividend payments, especially in such a knife-edge contest; and Matthew Brown arguably has more to go for on his larger side than the nationals. In a perfect world Scottish & Newcastle's cash offer, valuing Matthew Brown at 20 times 1986 earnings, cannot be ungenerous against a Bass rating of 11 times.

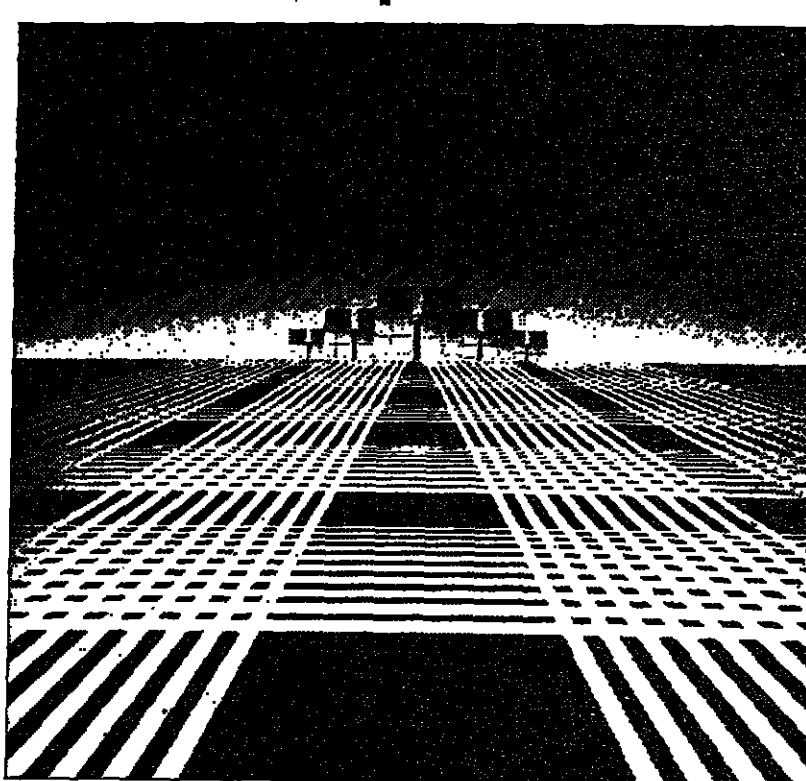
## Dee Corporation

Investing in Dee Corporation has become so much an act of faith in Mr Alec Monk's ability to make good acquisitions that even the announcement of a 70 per cent rise to £40.1m in interim pre-tax profits (ex-property) could not stop the shares drifting off 13p to 270p. That the shares have had such a good run in the last fortnight was as much due to hopes of another acquisition to coincide with the results as to optimism on trading.

But if Dee disappointed a market obsessed with mergers and acquisitions, it must have cheered genuine investors in groceries. Retail margins are up a full point to 4 per cent, so Sainsbury is now at least within sight of distance. Some of the cost savings are one-off merger benefits, like the closure of International's head office, but Dee claims there is still money to be saved in the next year or two through centralised distribution and shared ranges with the old international stores. And volumes will rise through the opening of new supermarkets and hypermarkets.

But a prospective p/e in the high teens (assuming £52m for the year) already discounts fairly impressive organic growth. Mr Monk may not in fact have his eye on BHS - it comes too expensive these days - but for the shares to rise much more, he may have to go shopping again.

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# SECTION II - COMPANIES AND MARKETS

## FINANCIAL TIMES

Friday December 6 1985

**TAYLOR WOODROW**  
TEAMWORK IN CONSTRUCTION WORLDWIDE

### VIAG sets date for 40% privatisation step

BY RUPERT CORNWELL IN BONN

VIAG, the West German state-owned chemicals, energy and aluminium group, yesterday confirmed that it would be offering DM 320m (\$22.8m) - or 40 per cent - of its DM 500m nominal capital next June to private shareholders.

The issue represents the main element in the next stage of the cautious privatisation programme being carried out by the Bonn group. In 1985 it hopes to raise some DM 480m in all from the sale of part of its holdings in several publicly owned companies.

The move means the state's direct holding will drop from 87 per cent to 47 per cent. However, if that is combined with the 13 per cent in the hands of the Kreditanstalt für Wiederaufbau, the development and soft-loans bank owned by central and state governments in West Germany, a majority of VIAG will still be in public ownership.

Assuming that German stock markets remain buoyant, the sound financial position of VIAG should ensure that the flotation is successful. In 1984 the group lifted total sales to DM 11,968m from DM 10,732m, and net profits climbed to DM 125m from DM 108m in 1983. Since 1948, the group is estimated to have made over some DM 500m in dividends to the central government.

The two other "privatisations" to which Mr Gerhard Stoltenberg, the Finance Minister, is committed next year involve Praxia Seismos, a Hannover-based energy exploration concern, and IVG, the transport, ship repair and property conglomerate. Under plans announced last month, the Government's 95 per cent stake in Praxia is scheduled to go down to 40 per cent, while at least 51 per cent of its present 100 per cent interest in IVG will be sold off.

### Rabobank launches rescue bid

BY LAURA RAUN IN AMSTERDAM

RABOBANK, the Dutch co-operative bank, plans to take over Dutch Ship-Mortgage Bank, an institution it helped to rescue last year.

Ship-Mortgage bank's shares have been suspended at FL 120, a price which puts a stock market value of more than FL 30m (\$10.5m) on the bank. Further details of the offer will be released on Monday.

Rabobank, which provides 90 per cent of the Netherlands' agricultural loans, has FL 132.4bn in assets and has been expanding its overseas business aggressively in recent years. This year the Utrecht-based bank opened offices in London and Paris, established a joint venture with the agricultural bank of China and significantly boosted its agricultural lending to US farmers.

In a further bid to internationalise its portfolio, Rabobank stepped in to aid the battered Ship-Mortgage Bank by taking an option for as much as a 33 per cent equity stake through a share-capital expansion. A FL 35m subordinated loan was also extended.

The Rotterdam-based mortgage bank has been hit by the sharp shrinkage of sea-going transport, the decline in ship values and ship-owners' defaults. The bank, with a balance sheet total of FL 1.53bn, expects to break even or post a small loss for 1985 after seeing its earnings fall by 75 per cent to FL 253m last year.

Rabobank arranged a five-year option in December 1984 under which it secured the right to purchase up to 127,290 newly-issued shares at FL 215 a share for a potential injection of FL 27.3m. It has not exercised this option.

### IRI delays decision on SME bids

BY JAMES BUXTON IN ROME

IRI, the Italian state industrial holding company, last night opened sealed bids for its food-making and distributing subsidiary, SME, but immediately put off to a later date any decision on the successful bidder.

Earlier Mr Carlo de Benedetti, a leading Italian entrepreneur, said he did not believe IRI would sell SME. Mr de Benedetti agreed with IRI to buy SME for his food subsidiary Buitoni in April this year, but the deal was blocked by political opposition.

IRI's request for the sealed bids, backed by bank guarantees for 20 per cent of the sum offered, was the outcome of the row which followed the announcement in April that IRI had agreed to sell its 64 per cent stake in SME to Buitoni for L497m (\$289.8m).

Apart from Buitoni, three companies are understood to be bidding to acquire IRI's stake in SME. They are a consortium named Industrie Alimentari Rimate, which includes the food groups Barilla and Ferrero, the Lega delle Co-operative (a grouping of co-operatives operating in the food sector), and Cofina, a food industries group from Naples.

These groups all offered IRI more money for SME when an informal auction developed during the spring.

Buitoni has refused to present the requested bank guarantees.

### \$100m deal for Monsanto

ANOTHER spate of warrant issues came to the Eurobond market yesterday as syndicate managers tried to tempt investors' appetites. Some buying activity was seen, though it was concentrated in the non-dollar sectors of the market writes Maggie Urry in London.

Two issues of bonds with "harmless" warrants appeared. These protect the borrower against an increase in the size of the total issue by allowing the exercise of the warrants at first only by surrendering the host bonds, and later by allowing the borrower to call the host bonds.

Merrill Lynch launched a \$100m issue with 100,000 warrants for Monsanto, the US chemical group, with a five-year maturity and a 9% per cent coupon. The host bond is non-callable for three years and priced at 100%. The warrants are priced at \$11. Fees total 1% per cent.

A second issue, also of \$100m, was launched by Dart & Kraft, the US food and household products group, by Morgan Stanley, the house which originated the formula. These 10-year bonds have a 10% per cent coupon and 10% issue price and are non-callable for five years. The warrants to buy a bond with the same coupon and maturity are priced at \$17% and fees are 2 per cent.

Both deals came late in the day and were not trading actively though they were quoted just with in the full fees.

Merrill Lynch also launched a "naked" warrant issue, where no host bonds are involved. Merrill priced 125,000 call warrants, to buy a Merrill Lynch five-year 10 per cent bond at par, at \$14. The exercise period is for two years between December 1988 and 1990.

Another 125,000 puts were offered to sell the US Treasury 9% per cent note due August 1990 at par between December 10 1988 and February 10 1989, a two-month window. These were priced at \$17.

In the Samsung Electronics convertible issue the six-day average for the share price was 1,271 won, giving a minimum conversion price of 1,632 won. The exchange rate was set by S. G. Warburg at 889.7 won to the dollar.

Eurodollar prices were slightly firmer yesterday following the rally in New York on Wednesday evening.

Away from the Eurodollar market Bankers' Trust found quite good demand for a Euro-Australian dollar issue. This is for Nord LB Finance, part of Norddeutsche Landesbank Girozentrale, a name which should appeal to German and Benelux investors.

Terms for the five-year bonds were set at a 14 per cent coupon and par issue price. Fees total 2 per cent and the bonds were trading as high as 80%, comfortably within the selling concession.

The payment date is not until January 22 1986, so co-managers have a fair time to place their bonds before the problem arises of finding positions at much higher short-term Australian dollar interest rates.

When the terms were renegotiated. Earlier this week the Finance Ministry announced a fall of FF 44bn to FF 448bn in overall medium- and long-term foreign debt during the third quarter as a result of repayments and the lower value of the dollar.

● Euroclear, the Brussels-based Eurobond clearing house, is to begin providing a same-day issuance and settlement service for Euro-commercial paper.

The move reflects a need to simplify the issuance and placing procedure for Eurocommercial paper as the volume of business increases.

Euroclear said its procedure will involve the deposit of a global note by the borrower in its clearing system.

International bond service, Page 25

### France to repay part of Eurocredit

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

FRANCE is to repay \$800m of drawings under the standby portion of its \$3.6bn Eurocredit arranged in 1982 and renegotiated earlier this summer.

Bankers said this is the first time France has decided to repay stand-by drawings under the credit without at the same time seeking to cut the total amount available. The total package was cut from \$4bn when the terms were renegotiated.

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### Shipping losses to cost Amerada \$430m

AMERADA HESS, the secretive US oil company, is taking a \$430m after-tax charge to cover its losses on its international shipping fleet, writes William Hall in New York.

The company, which earned \$185.4m in the first nine months of 1985, is the latest in a string of US oil groups to announce large write-offs.

The scale of Amerada's special charge and its concentration in the shipping sector came as a surprise to some Wall Street analysts. In common with other oil companies, it has been reducing the size of its international shipping fleet, which four years ago comprised 35 vessels totalling 4m deadweight tons. At the end of 1984 it had a fleet of 24 ships totalling 3m dwt tons.

The group said its board of directors had authorised "additional action as part of its restructuring of the company's refining and marketing operations" by approving a special fourth-quarter pre-tax charge of \$500m (\$430m after tax).

The charge represented, the group said, a "write-down in the book value of certain ocean-going tankers and a provision for marine transportation costs in excess of market rates."

The company was not able to elaborate on the scale of its international shipping exposure, which is known to be partly linked to the rundown of its important refinery at St Cruz in the US Virgin Islands.

### Canadian Pacific merger agreed

By Robert Gibbons in Montreal

CANADIAN PACIFIC needs a sustained recovery in commodity prices to bring about improved earnings in 1986, says Mr Frederick Burbridge, company chairman. The decline in the US dollar's value will help.

CP shareholders, at a special meeting, approved the merger of CP with its 10 per cent owned non-transport holding company, Canadian Pacific Enterprises, on the basis of 1.65 common shares of CP for each CPE share.

Mr Burbridge said group earnings began to decline sharply on a year to year basis from the beginning of the third quarter, because of a weakening in the economy and soft commodity prices - especially for non-tariff metals and pulp.

Consolidated third-quarter earnings were equal to 25 cents a share against 80 cents a year earlier. In the nine months they were \$195.8m (US\$143m) or 91 cents a share against \$260.6m or \$1.21 a year earlier.

The fourth quarter will be lower again, Mr Burbridge said. Some industrial subsidiaries and the airlines will do better in 1986, but metals and mining operations depend on higher commodity prices. The railway requires a resurgence in grain movements.

CP shareholders will gain from the elimination of one of the two holding companies. The group, now under CP only, will gain certain tax and financing advantages. There are no plans to increase the CP holdings in partly-owned industrial subsidiaries.

The shareholder agreement with Power Corporation of Canada, headed by Montreal financier Paul Desmarais, remains in place till 1991, he said, though Power sold its 5 per cent stake in L.M. Ericsson of Sweden, has been a major shareholder.

Investa, which took a 25.2 per cent stake in EB three months ago, yesterday boosted this to 59 per cent by purchases from L.M. Ericsson and Nimbus, a finance company.

It bought slightly more than 2m shares, par value Nkr 25 each, for an undisclosed price - around 900,000 from Nimbus and the rest from Ericsson.

Earlier this week EB shares were being traded at Nkr 157.50 - which would make Investa's 59 per cent holding worth nearly Nkr 600m.

Although Ericsson has now sold all but a small part of its former 25.2 per cent stake in EB, it has agreed to continue the technology transfer agreements it has with the Norwegian company.

### Indosuez and Fiat set up leasing deal

By Our Paris Staff

FIAT, the Italian car group, has teamed up with Banque Indosuez, the internationally active nationalised French bank, to form a joint car and industrial vehicles leasing company in France.

Indosuez's leasing subsidiary Locafin, the country's largest leasing company, is acquiring a 50 per cent stake in Locafin, the Italian car group's leasing company in France.

The new venture will be called Fi. at Bail and is expected to help the Italian group extend its leasing business for industrial vehicles, cars, earthmoving equipment, vans and forklift trucks.

### Investa buys control of Elektrisk

By Fay Gjester in Oslo

IN A DEAL worth about Nkr 314m (\$41.3m), the Bergen-based firm Investa, an investment holding company, has secured control of Elektrisk Bureau (EB), a Norwegian electronics and telecommunications concern in which L.M. Ericsson, of Sweden, has been a major shareholder.

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### Seagram profit hit by Du Pont

By Robert Gibbons in Montreal

SEAGRAM, the Canadian drinks group, increased its profits from spirits and wines in the third quarter and nine months to October 31, despite a soft North American market. Overall earnings for the first three quarters declined, however, because of a smaller contribution from Du Pont the US chemicals group in which Seagram has a 22.5 per cent holding.

Overall net profit in the third quarter was \$110.7m or \$1.20 a share, against \$102.7m or \$1.12 a year earlier, and in the nine months \$206.3m or \$2.24 a share against \$209.6m or \$2.31 a year earlier. Seagram reports in US dollars.

Dividend income from Du Pont in the third quarter was \$37.6m against \$37m.

### Club Med teams with Belgian tour group

By David Marsh in Paris

CLUB MEDITERRANÉE, the French tourist operator, is joining forces in the holiday letting sector with Compagnie Internationale des Wagons-Lits, the Belgian leisure activities and rail transport company.

The accord is one of the first concrete results of the deal at the end of last year under which Club Med took a 5 per cent stake in the Belgian group. The agreement will result in the setting up of a joint company to merge Club Med's Maeva subsidiary and the Locarev company in which Wagons-Lits has a share.

Club Med will have 45 per cent of the new company, with the remaining shares split between Wagons-Lits and the other present owners of Locarev, including the Caisse des Dépôts financial institution and Société d'Aménagement de La Plagne.

The new company will have a letting capacity of 30,000 beds in holiday accommodation, still some way behind the capacity of the leading French company in this sector, Pierre et Vacances.

The Caisse des Dépôts previously held 30 per cent of the Wagons-Lits capital but sold part of its share in the shareholder restructuring at the end of last year.

### Argentine steel group in debt restructuring

BY HUGH O'SHAUGHNESSY IN LONDON

ACINDAR, the leading Argentine private sector steel producer, is completing a \$400m financial restructuring. It comprises a three-year refinancing of \$220m of maturities falling due between now and 1989, a \$75m loan with an average life of 3 1/2 years and a share issue of some \$20m.

The restructuring package has been agreed with 47 banks and is said to be the first since Argentina's global agreement with its foreign creditors in September.

The creditors' advisory committee was made up of the Bank of America, Morgan Guaranty, American Express International, Bank of Montreal, Libra Bank and Banco Rio de la Plata.

Sill to be completed is nearly \$19m worth of refinancing with the US Export-Import Bank and the Canadian Export Development Corporation, and a \$45m loan to be provided through the Argentine National Development Bank by a group of banks led by Chase.

Acindar is the 15th largest Argentine company and employs 7,000 workers in three principal plants near Buenos Aires. Its turnover in 1984 was put at \$23m.

It has survived the large drop in local demand for steel by aggressive exporting.

### US buyer for Voest holding

VOEST-ALPINE, Austria's loss-making state-owned steel, engineering, electronics and trading group, has found a US buyer for its majority share in the troubled Bayou Steel, writes Patrick Blum in Vienna.

RSR Steel is set to buy Voest's 77 per cent share in Bayou Steel for about \$110m. The rest of the shares are held by private investors.

### Smurfit to buy 80% of Times Mirror offshoot

BY HUGH CARNEGIE IN DUBLIN

JEFFERSON SMURFIT, the Irish industrial group, said yesterday that its US subsidiary had agreed to buy an 80 per cent interest in Publishers Paper Company, the third largest newspaper producer in the US. At present Publishers is a wholly owned subsidiary of Times Mirror, owner of the Los Angeles Times.

The purchase, due to be completed by February 1, will give Jefferson Smurfit its first interest in newspaper production through Publishers' two plants, which have total output of 800,000 tonnes per year.

Publishers' 12 paper reclamation plants will also make Jefferson Smurfit the world's biggest waste paper collector, Mr Michael Smurfit, group chairman and chief executive officer, said.

The purchase price will be based on Publishers' book price on completion and is expected to be \$130m. Jefferson Smurfit Corporation, the US company 78 per cent owned by

the Irish parent group, will pay Times Mirror \$100m in cash with the balance in a 10 per cent note spread over seven years. Mr Smurfit said the bulk of the cash was being raised through Bankers Trust.

The deal does not include Times Mirror's timberlands and government felling contracts. It follows the breakdown of talks in which Boise Cascade, the US forest products group, was seeking to acquire Publishers.

Publishers, based in Portland, Oregon, showed losses last year of \$1.2m but Jefferson Smurfit said the company would return to profit this year. Sales for the first year after acquisition were projected at \$350m, with pre-tax profits of \$25m-\$30m.

Profit forecasts were underpinned by a 30-year contract to supply newspaper to the Los Angeles Times and other Times Mirror newspapers. This would account initially for 70 per cent of Pub-

lishers' newsprint output with a price guarantee for the first two years. Thereafter, prices would be based on an average of three large producers in the sector.

Times Mirror will retain a 20 per cent interest in the company. Although Publishers had lost money from 1981 to 1984, Mr Smurfit said that Times Mirror had invested \$200m in the company which was now paying off. He said Publishers' debts would be paid by the end of the fifth year. "It's our belief we can pay down debt taken on in this acquisition by between \$50m and \$60m in year one," he added.

Jefferson Smurfit said the deal was an important strategic development for the group which gave it a new geographic presence and reduced its dependence on the paper box and board industry.

It would significantly increase group profits, which were \$50m (\$61.25m) last year, and take external sales well over £1bn in 1986.

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By Fay Gjester in Oslo

IN A DEAL worth about Nkr 314m (\$41.3m), the Bergen-based firm Investa, an investment holding company, has secured control of Elektrisk Bureau (EB), a Norwegian electronics and telecommunications concern in which L.M. Ericsson, of Sweden, has been a major shareholder.

Investa, which took a 25.2 per cent stake in EB three months ago, yesterday boosted this to 59 per cent by purchases from L.M. Ericsson and Nimbus, a finance company.

It bought slightly more than 2m shares, par value Nkr 25 each, for an undisclosed price - around 900,000 from Nimbus and the rest from Ericsson.

Earlier this week EB shares were being traded at Nkr 157.50 - which would make Investa's 59 per cent holding worth nearly Nkr 600m.

Although Ericsson has now sold all but a small part of its former 25.2 per cent stake in EB, it has agreed to continue the technology transfer agreements it has with the Norwegian company.

### Seagram profit hit by Du Pont

By Robert Gibbons in Montreal

SEAGRAM, the Canadian drinks group, increased its profits from spirits and wines in the third quarter and nine months to October 31, despite a soft North American market. Overall earnings for the first three quarters declined, however, because of a smaller contribution from Du Pont the US chemicals group in which Seagram has a 22.5 per cent holding.

Overall net profit in the third quarter was \$110.7m or \$1.20 a share, against \$102.7m or \$1.12 a year earlier, and in the nine months \$206.3m or \$2.24 a share against \$209.6m or \$2.31 a year earlier. Seagram reports in US dollars.

Dividend income from Du Pont in the third quarter was \$37.6m against \$37m.

### Club Med teams with Belgian tour group

By David Marsh in Paris

CLUB MEDITERRANÉE, the French tourist operator, is joining forces in the holiday letting sector with Compagnie Internationale des Wagons-Lits, the Belgian leisure activities and rail transport company.

The accord is one of the first concrete results of the deal at the end of last year under which Club Med took a 5 per cent stake in the Belgian group. The agreement will result in the setting up of a joint company to merge Club Med's Maeva subsidiary and the Locarev company in which Wagons-Lits has a share.

Club Med will have 45 per cent of the new company, with the remaining shares split between Wagons-Lits and the other present owners of Locarev, including the Caisse des Dépôts financial institution and Société d'Aménagement de La Plagne.

The new company will have a letting capacity of 30,000 beds in holiday accommodation, still some way behind the capacity of the leading French company in this sector, Pierre et Vacances.

The Caisse des Dépôts previously held 30 per cent of the Wagons-Lits capital but sold part of its share in the shareholder restructuring at the end of last year.

### Indosuez and Fiat set up leasing deal

By Our Paris Staff

FIAT, the Italian car group, has teamed up with Banque Indosuez, the internationally active nationalised French bank, to form a joint car and industrial vehicles leasing company in France.

Indosuez's leasing subsidiary Locafin, the country's largest leasing company, is acquiring a 50 per cent stake in Locafin, the Italian car group's leasing company in France.

The new venture will be called Fi. at Bail and is expected to help the Italian group extend its leasing business for industrial vehicles, cars, earthmoving equipment, vans and forklift trucks.

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## INTERNATIONAL COMPANIES and FINANCE

### Semiconductor recession hits Hitachi at midway

BY YOKO SHIBATA IN TOKYO

THE RECESSION in the semiconductor industry and the yen's steep appreciation hit Hitachi and its group companies in the half-year to September, with consolidated net profits falling by 14 per cent to ¥86.64bn (\$423m). Sales advanced by 3 per cent to ¥2,546.7bn. Net earnings per share fell from ¥34.74 to ¥29.37.

The dramatic fall in chip prices and cuts in output, as well as a collapse in prices for video cassette recorders caused by strong competition, were blamed for a 16 per cent fall in operating profits.

Of total turnover, power systems and equipment (accounting for 15 per cent of the total) rose 4 per cent, consumer products (22 per cent) were up by 5 per cent, information and communication systems and electronic devices (29 per cent) held an unchanged share, industrial machinery (17 per cent) rose by 9 per cent, while wires and cables, metals, chemicals and other products (17 per cent) were also unchanged.

Hitachi's overseas sales represented a steady 31 per cent of the total.

For the current half year to

March 1985, Hitachi expects prices for 64 kilobit and 256K chips to be as low as one-sixth to one-ninth the levels of a year ago. Owing to the short life span of the capital-intensive 256K chips—makers are preparing to launch one-megabit chips next year—investments are not likely to be recouped.

With the full brunt of the year's appreciation against the dollar, Hitachi's pre-tax profits for the year as a whole are projected at ¥383bn, down 25 per cent, and net profits at ¥157bn, down 25 per cent. Sales are forecast to dip 2 per cent to ¥4,500bn.

### Yamaha resumes dividend payments

By Our Tokyo Correspondent

YAMAHA MOTOR, the Japanese motorcycle maker, is to resume dividend payments following a four-fold jump in parent company pre-tax profits to ¥4.3bn (\$21.2m) in the half-year to October.

The earnings performance—which compares with just ¥1.04bn in the previous first half—was attributed to an improved cost-to-sales ratio resulting from expanded demand and an improvement in Yamaha's financial position.

The company moved back to net profits of ¥3.25bn, from losses the previous year of ¥915m. Sales at ¥197.9bn up 9.5 per cent.

Motorcycle sales in the domestic market rose by 13 per cent in volume terms to 397,000 units, with exports up by 8 per cent to 409,000 units. These included 75,000 knockdown kits for China. Its buggies and outboard engines also contributed.

The improvement in earnings was accompanied by a restored interim dividend of ¥3 per share, the first in three years.

For the year as a whole, pre-tax profits are projected at ¥7bn, up 14 per cent, on sales of ¥410bn, ahead by 5 per cent. Yamaha intends to pay a total dividend of ¥6 per share.

### Shares bounce back on Bombay SE

BY R. C. MURTHY IN BOMBAY

INDIA'S stock markets have bounced back after a three-month slide in which share values fell by nearly 15 per cent. The Bombay Stock Exchange has led the recovery, with share prices gaining 4.5 per cent over the past fortnight.

The Bombay share price index of the Economic Times, India's main business newspaper, crossed the 500-point mark and reached 515.4 yesterday. The recovery is a sequel to the easing of restrictions on trading in popular issues.

Shares of Tata Iron and Steel Company, the market leader, were brought back to the list of 55 actively traded stocks, allowing transactions to be carried forward from one fortnightly settlement to another.

Shares of the remaining 650 companies listed on the exchange can be traded only for cash.

The market is awaiting details of the Indian Government's long-term fiscal policy, which will include the extent of reductions in personal and corporate taxation over the next four years. "The market is poised for another boom," says Mr Arvind Dalal, a leading broker.

The wide-ranging tax cuts announced in February by the government of Mr Rajiv Gandhi and the subsequent relaxations in industrial policy, boosted share prices by more than 30 per cent. The Economic Times index touched a peak of 555.7 in August. Since then, values have declined under pressure from institutional selling, and in mid-October the index fell to the 480 level.

The renewed bullishness is reflected in a vigorous new issues market. There was a scramble for shares in Birla-Yamaha, a joint venture between Mr Ashok Birla and Yamaha of Japan to manufacture portable electric generating sets. The Rs 27.2m (\$2.3m) issue in late November was oversubscribed 50 times. Earlier, a flotation by the joint venture between Gillette of the US and Padar of Calcutta attracted a more than 15 times oversubscription.

Nearly 75 companies are offering equity and bonds to the public this month. The surge in new issues is partly in response to a heightened investment consciousness among the country's urban middle class. In addition, funds previously used for stockpiling commodities in anticipation of price rises were diverted to stock markets once it became clear that shares were appreciating at a better rate.

Investment in shares is now considered "a hedge against inflation," says Mr M. R. Mayya, executive director of the Bombay Stock Exchange.

### Zimbabwean brewer well ahead

BY TONY HAWKINS IN HARARE

DELTA CORPORATION, Zimbabwe's largest quoted company in terms of turnover, has announced a 28 per cent increase in pre-tax profits to Z\$9.2m (US\$5.5m) in the half-year to September.

Delta, which dominates the local brewing industry both for lager and traditional beer, also owns the OK Bazaars retail chain and a number of hotels.

Turnover rose by 38 per cent to Z\$145m in the half-year, while net profits were up 9 per cent to Z\$5.7m.

Delta attributes the improvement to an upturn in the Zimbabwe economy following good rains last year, but warns that both brewing operations have experienced substantial cost increases recently, and it has applied to the Government for price increases.

Consumer spending is expected to remain relatively high during the remaining

months of the financial year, and earnings for the full year are forecast to be in line with the 101 Zimbabwe cents a share earned in 1985.

Delta says recently approved price increases for soft drinks had stopped the losses at its United Bottlers subsidiary which holds the Coca-Cola franchise in Zimbabwe.

The interim dividend has been raised to 13.5 cents a share from 12.5 cents last year.

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NEW ISSUE

5th December, 1985

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In accordance with the provisions of the Notes, notice is hereby given that for the three month Interest Period from 6th December, 1985 to 6th March, 1986 the Notes will carry an Interest Rate of 8 1/4% per annum. The interest amount payable on the relevant Interest Payment Date which will be 6th March, 1986 is U.S. \$1,054.69 for each Note of U.S. \$50,000.

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Bank of America International Limited**INTL. COMPANIES & FINANCE****Terry Dodsworth on a Japanese invasion of the US securities market  
Nikko seeks primary dealer status**

IN A 37th floor office overlooking the glamorous sprawl of downtown Manhattan, a new Japanese invasion of the American market is taking shape.

At the moment, the main visible evidence of the assault are a few terminal screens blinking out the latest Wall Street prices. But within a few weeks the office will be swarming with bond traders as Nikko Securities, the Japanese investment firm, begins its push for recognition as a member of the exclusive US club of primary dealers.

Nikko is only one of three Japanese securities firms seeking primary dealer status, a position which gives US bond trading firms a privileged relationship with the Federal Reserve Board. Nomura also made an application earlier this year and Daiwa followed suit in summer. The fact that all three are trying to step up their US presence underscores the explosive growth of the Treasury market under the stimulus of the Government's funding needs.

"The internationalisation of the world capital markets is creating global securities, and US Treasury bonds are the most international, with the greatest liquidity and depth available," says Mr Toshio Mori, who is responsible for Nikko's overseas activities.

Japanese buying of Treasury securities has risen in step with the rapid expansion in bond trading on Wall Street. In 1981, Japan's net new purchases of overseas fixed interest paper amounted to \$5.5bn and 90 per cent of that went into US government paper. By 1983, this had risen to \$12.5bn and last year it soared to \$26.8bn, gaining still more this year to average around \$5bn a month with US Treasury paper continuing to account for 80 per

cent to 90 per cent of the total.

Since the September finance ministers' meeting which announced a co-ordinated programme to push down the dollar, Japanese purchases have slipped to around \$2bn a month, but most analysts believe that Japanese investors are only waiting for the establishment of a firm price floor for the dollar before returning in force to the market.

One of Nikko's objectives in expanding in the US is to give its international business more clout. Exposure to US methods, says Mr Mori, is particularly important today because the Wall Street securities houses lead the world in the development of trading techniques—particularly in managing risk.

"The American firms have less capital than we have, but they know how to utilise it," he says. "Japanese companies have long been agency oriented, working on commissions, but not necessarily taking positions or accepting risks. But the American companies are fundamentally risk oriented. That is the fundamental difference between the Japanese, Europeans and Americans."

**Expansion aims**

By absorbing the methods used in the US, Nikko aims to expand into a full service US government securities dealer with a normal range of American clients as well as its Japanese customers. But at the same time, it wants to maintain and strengthen its grip on its Japanese institutional clients.

During the past few years, a significant proportion — perhaps 50 per cent — of the Japanese institutional business in the US has been captured by the big American securities

houses. These firms went over to Japan several years ago, set up their own operations, and attracted institutional clients which the Japanese securities firms regard as their own.

It is only by having a strong presence in New York that the Japanese companies can fight back effectively — and a strong presence implies being a primary dealer, because primary dealers can normally trade at more attractive prices and spreads.

"What it gives you is access to information, access to the wholesale markets, and first-hand participation in the various securities issues of the Fed," says Mr Randy Strassberg, senior vice-president at Nikko in New York.

Among the privileges enjoyed by the 36 primary dealers are daily contact with the Fed trading desk, an invaluable source of impressions for the thinking of the US Central Bank. They also have the chance of tête-à-tête discussions with Fed officials, who set up regular meetings to discuss the state of the markets, and they have automatic access to eight sets of trading screens run by specially appointed brokers, six of whom deal only with the primary dealers.

All of this helps, says Mr Strassberg, to "get a feeling for the flow of thinking at the Fed."

Winning selection for the primary dealer network, however, is also an expensive and time-consuming process. First, it demands considerable investment in personnel and physical property. A trading room, as Mr Strassberg puts it, is little more than ranks of black boxes, but the people using them do not come cheap, and they are backed up by an elaborate network of computer systems.

Nikko's head-count in the Treasury securities department will shoot up to around 40 by the beginning of January from five at the end of September.

**Fed surveillance**

The company will then have to go through a period of close surveillance by the Fed to verify its suitability for admission to the primary dealer system. It has to meet stringent capital requirements and show that it is capable of trading a significant volume of securities. Initially this amounts to 1 per cent of the total retail volume done by the 36-member dealer community, building up eventually to 3 per cent—or about \$300m of the \$35bn to \$40bn traded every day.

The Fed's main aim is to appoint dealers who are capable of helping to keep the market liquid on a long-term basis. It is insistent that the chosen dealers, for example, trade across the full range of the maturity spectrum in bonds bills and notes, and that they participate regularly in the Treasury auctions. The Fed also likes to see a diversified customer base and a sufficiently strong back-room organisation in computer services and credit controls to show that a dealer will be around a few years from now.

In terms of size, at least, Nikko should fit the criteria more than adequately. With a capital base of \$1.7bn, it is bigger than all the Wall Street securities companies bar Merrill Lynch and Salomon Brothers. And in a typically Japanese way, now that it has decided to commit itself to the market, it is moving with great speed and determination. "Without New York, you are driving around blindfold in the securities markets," says Mr Mori.

**Bridge Oil diamond project reaches full production**

BY KENNETH MARSTON, MINING EDITOR

BRIDGE OIL'S Aredor diamond mining project in Guinea has reached full production after having experienced technical problems since the start-up in April last year.

A high 94 per cent of the West African mine's output is in the form of gem diamonds, although increased production and better recovery has lowered the average size of 0.85 carats from 1.2 carats at the lower production rate, it is stated.

Prices obtained have also fallen, to around US\$150 per carat from \$245 received for the first sales. Because of this, mining operations in the next two years will concentrate on mine beds which contain the better quality gems.

Canada's Goldenbell Resources announces that it has received a cash payment of US\$2m (£1.35m) from Pathfinder Gold Corporation for the

granting to the latter of a one-year option to acquire at "a fair market value" a 30 per cent interest in Goldenbell's promising Pine Tree gold project in Mariposa County, California.

Granges Exploration reports a shallow drill intersection of 7.8 ft of mineralisation averaging a high 1.47 g/t (43.7 g) gold per ton of ore to the south of the main discovery at its Tartan

Lake joint venture in Manitoba. Partners include Aberford Resources and Outokumpu.

Toronto-based Dome Mines earned a net C\$6.88m (US\$4.9m or £3.34m) in the September quarter. This brings the total profit for the first nine months of 1985 to C\$14.9m, or 19 cents per share, compared with a loss of C\$5.96m in the same period of last year.

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## TECHNOLOGY

Geoffrey Charlish reports on one of the first fully computer-integrated factories

## Shell's smooth blend of automation

A COMPUTER-INTEGRATED manufacturing (CIM) project worth \$5m is to be undertaken by CAP, the computer systems company, at Shell Lubricant UK's new oil blending complex at Stanlow in Cheshire. Plant construction will be carried out by M. W. Kellogg under a separate contract.

CIM, about which there has been a good deal of talk in the past three years but not much action, interconnects factory computers which conventionally have been installed on a piece-meal basis to do specific jobs.

For example, the computer dealing with order input processing is unlikely to communicate electrically to say, a robot making product on the line, even though there would be clear productivity advantages if it could.

Unfortunately, if a plant has "grown" its computer systems step by step with items from different makers, there is little chance that the various machines will be able to speak the same language, so that people and paper have to be interposed.

Given a "green field" start, however, the problem reduces, and that has given CAP the chance to computerise the whole system at Stanlow, from corporate computer through to

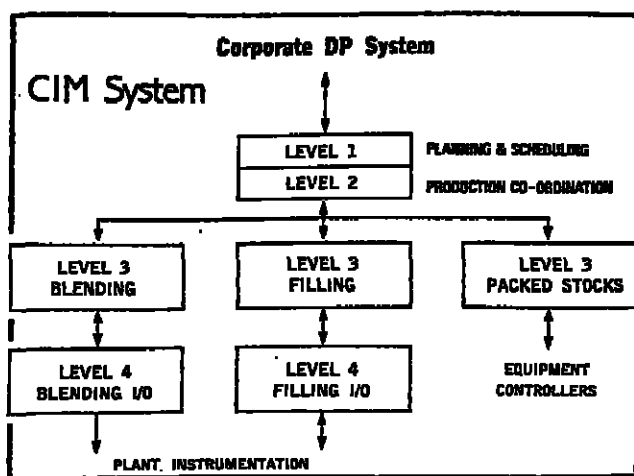
valves, motors, guided vehicles and similar components. The system will be installed during 1986 and 1987. "This is the most complete application we have carried out in CIM," says Mr Frank Agnew, business group manager for manufacturing and distribution.

The formulation and packaging of lubricants at the Shell plant starts with the incoming supply of base oil and pre-blended products from other plants. These products and other additives are piped from holding tanks into the main plant area where they are

Conventionally, computers have been installed piecemeal to do specific jobs

blended under computer control.

There is a good deal of mechanical automation in the blending area, involving a batch handling method that Shell is keeping quiet about for the time being. Further blending in bulk follows and the completed product is then moved away to holding vessels. Filling takes place on each side of the blending plant, the



products moving from holding tanks into a kind of "hose telephone exchange" that allow any product to be switched into small packages for retail distribution, into drums, and into areas where bulk loading into road tankers takes place.

From the filling lines, products are palletised and taken by automatic guided vehicle (AGV) to a high bay automatic warehouse and associated buffer storage. The associated computers tell the high bay warehouse what is needed to make up customers' orders, and the AGVs take the items to a picking area where they are made up manually into customer lots. Finally, the orders are loaded into vehicles in the adjacent loading bay.

A hierarchy of computers controls and supervises all the operations, with software and systems engineering developed by CAP. Computers from Hewlett Packard and programmed logic controllers (PLCs) at plant level from Allen Bradley. The plant is controlled in two

vises recovery from plant problems.

At plant co-ordination level, an HP 3000 computer looks after three supervision machines in various parts of the system and is responsible for sending scheduling requirements down to the supervisory machines while transmitting production completion data upwards to the next level, which is plant management.

This first comprehensive CIM order is likely to be followed by others — it is known for example, that CAP is working with Batchelors Foods. It follows a recent reorganisation of the CAP group which will "provide a greater focus on manufacturing and industrial markets" according to Mr Godfrey Thomas, manufacturing marketing director at CAP. Industrial projects now account

Computer hierarchy enables communication down to the lowest level of operations

for 50 per cent of the activity at CAP.

The company has also declared itself in favour of the MAP initiative currently being undertaken by General Motors and has already appointed a specialist computer and production equipment to be interconnected and would clearly open wider horizons for the company.

## Catalytic converter aims at 'off the peg' chemicals market

SHELL HAS announced today a \$3m-plus speculative investment by Shell Chimie at Berre near Marseille, in a plant to exploit new olefin chemistry from its central laboratories in Amsterdam.

The French project will make a family of novel "reactive" chemicals as intermediates for the aroma, pharmaceutical and agro-chemical industries.

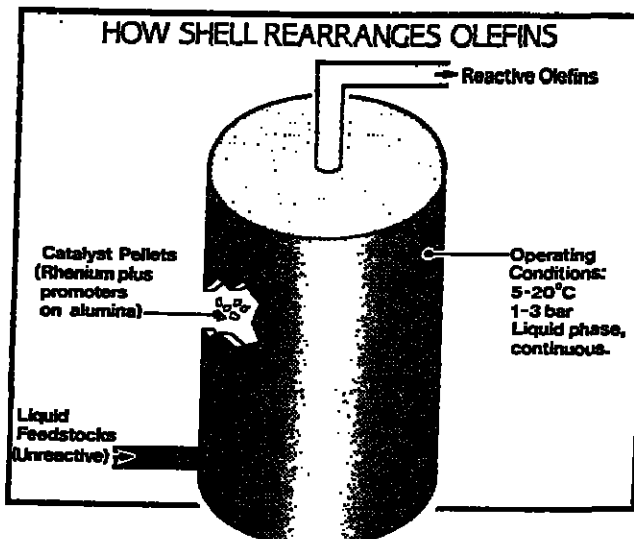
Olefins are an extremely large family of unsaturated hydrocarbon structures, starting with ethylene.

Six years of research and an investment exceeding the cost of the plant stand behind the new venture, says Mr Pat Martin, business centre manager for Shell's fine chemicals. The aim is to offer specialty olefins much closer to the customer's final product, at a value which he estimates will average about three times the cost of the raw materials used.

The basic technology disporportionation has been used by Shell and Phillips Petroleum for some years. Shell calls its current commercial process Shop (Shell higher olefin process) and operates it both in Britain and the US, to make detergent olefins from ethane.

Its latest idea extends the technology to exploit smaller markets for intrinsically more valuable chemicals, not available at present, but Mr Martin forecasts that chemists will quickly recognise their advantages.

The company plans to start its plant late next year, pro-



during two intermediates—1,5-hexadiene and 1,9-decadiene. Neither is available commercially, Shell says. They will be made by reacting ethylene with 1,5-cyclo-octadiene and cyclo-octene, respectively.

The plant, which has no customers at present, is expected to serve a world market with more than 90 per cent of a design capacity of 3,000 tonnes per year likely to be exported.

His business manager, Mr Bouwe de Jong, has been developing a new market for specialty olefins for the past two years. Shell has its own potential customers in-house,

for high-purity intermediates for its pharmaceutical and aroma products. But one of the most encouraging signs is the patent literature, where Mr de Jong has uncovered more than 200 patents on the use of "partial structures" of the kind Berre is expected to make.

Shell is claiming a process which is extremely flexible in that it can be tuned to induce almost any pair of olefins to react.

Disproportionation is a catalytic process for cleaving the double bond of an olefin molecule, and then rearranging the resulting fragments. Researchers in the chemical process department of Koninklijke-Shell-Laboratorium have devised a small, all-purpose reactor which can be tuned to the specialty required.

The essentials of this reactor are shown in the accompanying sketch. It will be a small "black box" at the heart of an otherwise conventional refinery complex at Berre. The plan is to run the plant on campaigns determined by the demand for different chemicals.

The catalytic converter will run continuously, in the liquid phase, at ambient temperature and low pressure. It has been demonstrated in Amsterdam on a 50 kg a day pilot unit, with yields exceeding 90 per cent, Shell says. The catalyst is readily recovered.

PETER MARSH

DAVID FISHLOCK

## Alvey programme launches £15.5m Flagship project

COMPUTER messages that split, amoeba-like, into ancillary instructions as they pass along complex electronic pathways are at the heart of a new collaborative project announced under Britain's £350m Alvey programme.

In the £15.5m Flagship project, ICL, Plessey, Manchester University and Imperial College, London, will join forces to work on computers that may be able to operate 100 times faster than today's.

The work will pool ideas about computers and turn them into working hardware to be assembled at Manchester University. The research could lead to fast processors that form

the core of commercial computers.

Flagship is supported under the Alvey programme of advanced computer research. The five-year programme, half completed, is putting £200m of Government money into 150 collaborative programmes in information technology. Industry is putting up a further £150m.

Under Flagship, the four participating concerns hope to complete the first prototype of their novel computer by 1987. Work on the instructions—

needed to drive it would be finished a year later.

Similar programmes to Flagship operate under the auspices of the first-generation computer project in Japan and the Defense Advanced Projects Research Agency in the US.

Flagship emphasises two key technologies, parallel processing and declarative languages. In parallel processing, a machine works on dozens, perhaps hundreds, of instructions at the same time. This is in contrast to virtually all today's com-

puters which process instructions in sequence.

Parallel processors contain large arrays of microelectronic chips, linked so that instructions can pass from one to another in a variety of routes. Early versions of the Flagship machines will be based on Alvey, a parallel processor devised by Imperial College.

The main building block for Alvey is the transputer, a novel microprocessor developed by Inmos, the UK chip company, in the form of Alice to be

finished next year, 200 trans-

puters will be connected in what computer engineers call a "graph reduction" machine.

In Alice, instructions pass between groups of chips, five of which are responsible for one processing operation. The instructions can be likened to messages sent along a complicated tree-and-branch system, some parts of which spread outwards while others double back to join segments of the main trunk.

At specific points, the mes-

sages split into sub-instructions that follow different routes to be processed in a variety of ways in other parts of the network.

If plotted on paper, the system would resemble a particularly complex game of snakes and ladders.

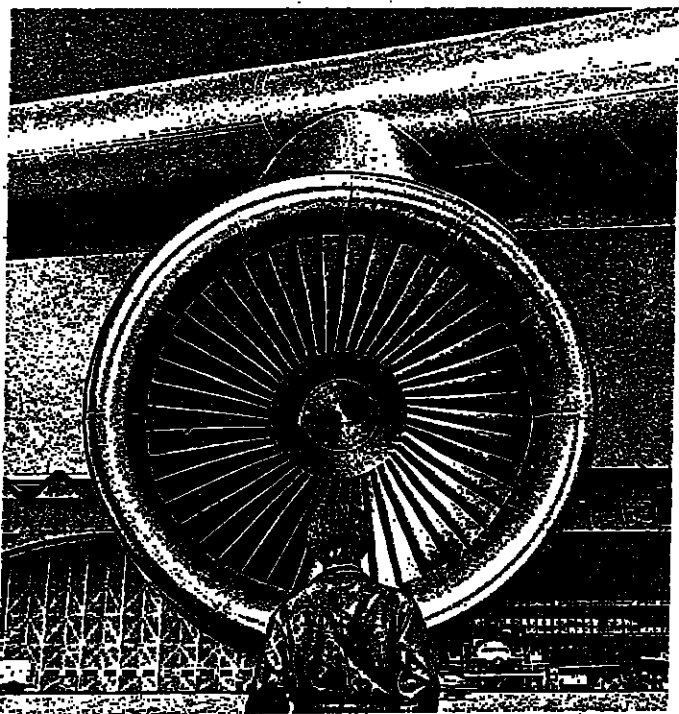
In the research in declarative languages, computer specialists are trying to code software instructions using formal mathematical concepts which do not depend on the layout of the processing and memory elements in a particular computer.

As a result, the instructions can be made universal to a range of different types of hardware. They can, moreover, use a format which resembles the human language rather than a mechanism devised to meet the computer specifications.

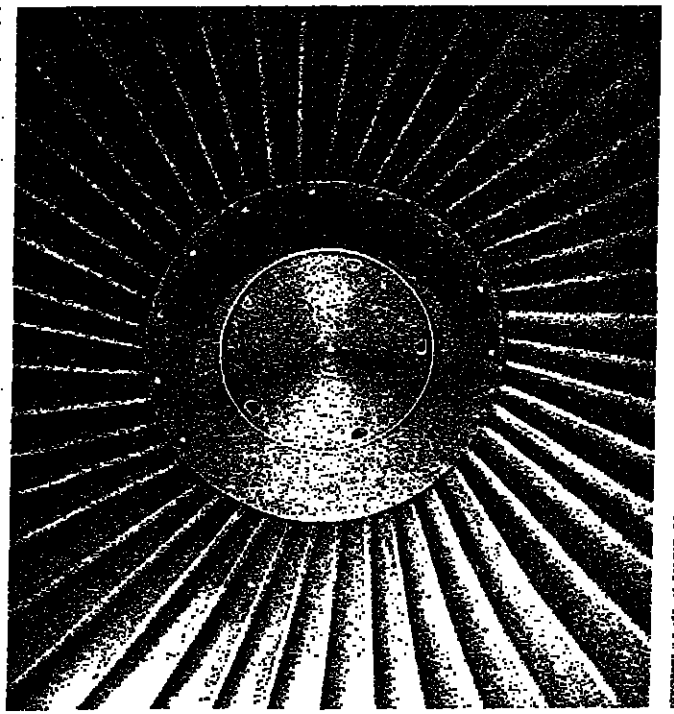
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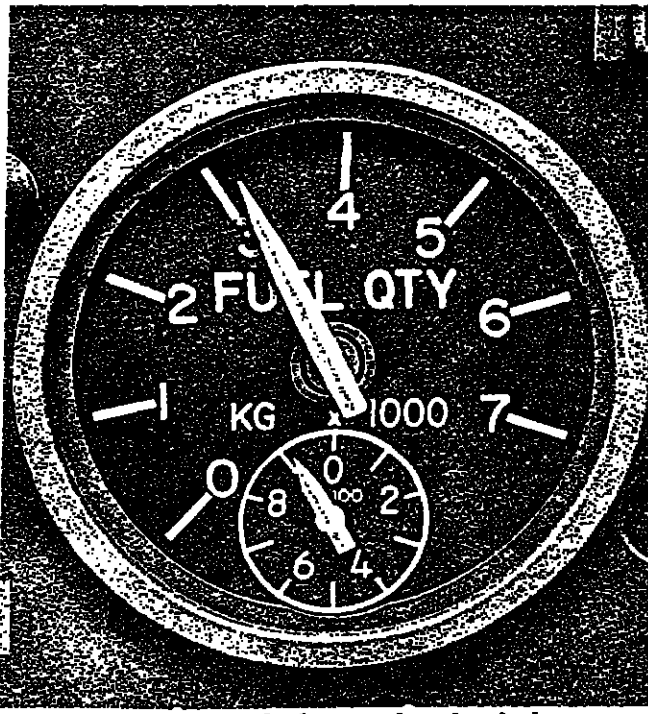
## The bearing company that takes you to extremes.



The high technology...



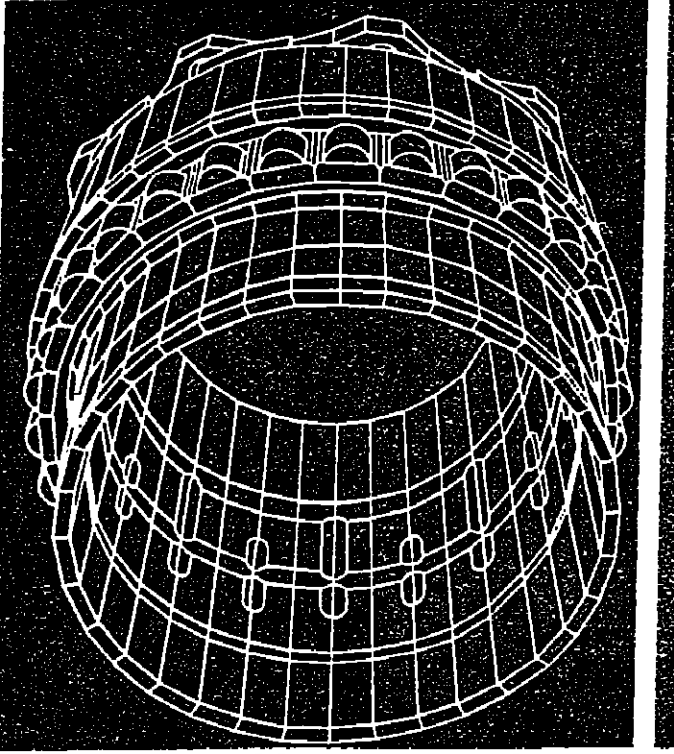
of jetliner engines today...



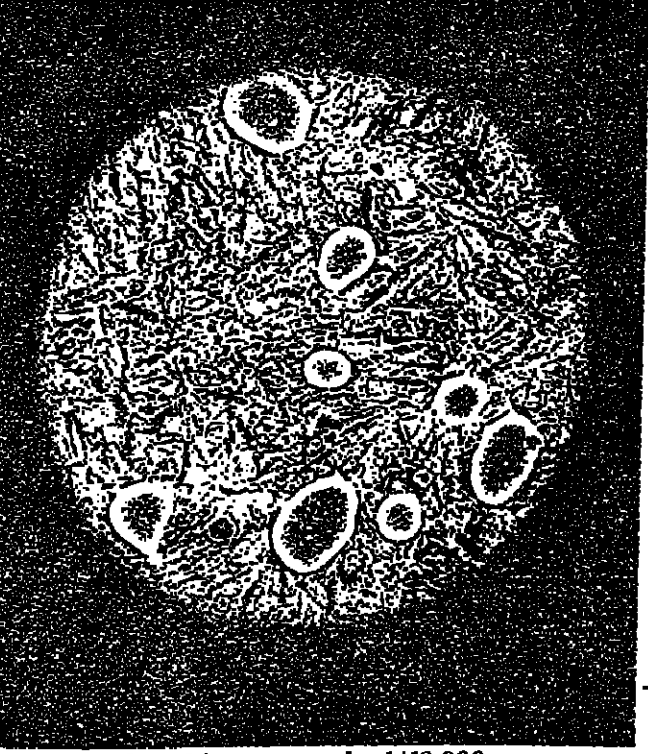
achieving ever higher speeds on less fuel...



requires truly safety-critical bearings...



that demand state-of-the-art computerised design...



and precision measured to 1/10,000 mm.

While you relax during your next jetliner trip, spare a thought for the stress that the engines have to endure. For take-off, rotational speed can be 800 revs/second.

Just as higher and higher velocities are constantly being reached, environmental factors are stipulating lower fuel consumption and noise levels. The last decade has seen a 50% rise in rotational speed—with drops in fuel usage of the same order. And the quest continues.

One of the most safety-critical components in aero engines is the bearing. Demanding utter dependability to withstand the conditions, its task is further complicated by direct contact with hostile combustion fumes. And at temperatures of some 500°C, it's simply too hot for lubrication of any type. Till recently this proved a near impossible set of constraints. But our R&D people overcame them.

As world demand poses ever tougher problems in the aerospace industry, SKF provides ever more accomplished solutions. Lighter, smaller bearings that rotate faster with less friction; that give lower noise levels, and work in higher temperatures. In every way, SKF is taking bearing technology to new extremes of achievement.

#### Down to the micro world of the bearing

Our search for new answers takes us deep into the micro-universe of the bearing—where micro changes of a tenth of a thousandth of a millimetre can yield energy savings of up to 80%.

For this, elevated levels of metal working precision are required—and 'near-absolute' accuracy maintained from steel purity through computerised design to application.

Now, by harmonising new theory with the reality of new technologies we have shown how bearing life—and reliability—can be prolonged indefinitely.

75 years of close customer co-operation has given us the expertise to create a virtually unrestricted programme of ball, cylindrical, taper and spherical roller bearing types in some 25,000 variants. From miniatures weighing three hundredths of a gramme to giants weighing 300 million times more. Assuring our worldwide customers of the exact bearing solution to every application. And ultimate reliability.

Like a jetliner, we will always rise to the occasion.

SKF The exact bearing.

SKF



## UK COMPANY NEWS

## Hanson £253m beats City forecasts

Hanson Trust, one of the UK's largest industrial companies, has exceeded City forecasts with a near 50 per cent rise in full year taxable profits from £169.1m to a record £253.8m.

Profits improved on both sides of the Atlantic and also benefited from a 48 per cent rise in full year net interest and central expenses.

Hanson's share price, which has been damaged by last year's £320m rights, a failed bid for Powell Duffryn and the long running legal battle for SCM, closed 3p higher yesterday at 210p, giving a market value of nearly £2bn.

Analysis had been looking for profits in a fairly wide range of between £240m to £250m.

The profits rise was almost equally split between the UK, which rose from £121.1m to £149.5m, and the US, which rose from £102.7m to £131.7m.

Lord Hanson, the group chairman, has a confident outlook on prospects while Sir Gordon White, chairman of Hanson's US interests, says the future in the US "looks bright with USI now fully absorbed."

Sir Gordon adds that besides the awaited appeal court decision on SCM many other opportunities are being examined. Resources will continue to be employed to "generate the greatest return on capital and enhance our shareholder value."

Hanson, which now has over 85,000 shareholders compared with 55,000 the year before, is lifting the final dividend from an adjusted 2.12p to 2.85p and is proposing a one-for-three scrip.

Unaudited earnings per share have risen from 12.5p to 15.4p, giving a cover of nearly three times for the higher total dividend of 4.35p (2.36p) for the year to end September 1985.

Four out of the five UK divisions notched up profit increases; British Ever Ready was the exception in the US, four divisions managed gains while three suffered falls.

The largest increase in the UK was made by Hanson Brick, which benefited from a full 12 months contribution from London Brick, while USI Lighting in the US more than doubled profits.

In addition to the gains above the line, there were extraordinary credits of £11.4m, against charges of £3.1m, which left attributable profits well ahead from £122.5m to £204.5m.

Hanson Brick, which increased profits from £22.6m to £53.8m, has initiated a cost control and productivity programme at London Brick to revitalise its competitiveness in the higher end of the building materials market.

At Batterley Brick (non-fireproof), which says Lord Hanson produced spectacular results, in-

vestment is continuing in plant and machinery at the 19 brick works.

While profits from British Ever Ready declined from £31.9m to £30.8m, Lord Hanson says that with its new range of batteries, "the company has shown great success in the fight for its market share."

He adds that, against a likely decline in total UK industry sales volume, "our emphasis on the quality and performance of our simplified battery range will further strengthen our position as the number one UK battery manufacturer."

Alders, the UK departmental stores, duty free shops, and retailing subsidiary, produced a record profit of £29m, against £24.8m, in a "hive of activity worldwide."

Profits at Hanson Engineering improved from £10.9m to £11.7m with the SLD Group experiencing another record year. SLD Olding was merged into the new Volvo and Clark worldwide construction machinery group resulting in a stake in a much larger company.

Lindus, the UK manufacturer of energy related products, lifted profits to £24.2m, against £20.9m, yielding an improved return on investment capital and cash flow.

In the US, Sir Gordon says that the world's third largest lighting company, USI Lighting,

which now has over 85,000 shareholders compared with 55,000 the year before, is lifting the final dividend from an adjusted 2.12p to 2.85p and is proposing a one-for-three scrip.

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## Flying start for Ashley with 59p premium

By Richard Tomkins

Shares in Laura Ashley, the fashion and design group, soared on the stock market, more than fulfilled expectations by going to a 59p premium when dealings opened yesterday.

The offer for sale of 46.5m shares at 135p had been oversubscribed 34 times and applicants received a small proportion if any of the shares they applied for.

Strong demand produced an opening price of 193p. The shares then rose to 194p before edging back during the day to close 53p up at 188p.

At that level, small investors who were allocated 300 shares in the ballot, are showing a paper profit of £159.

Last week some forecasters had expected the price to end the first day's dealings at about 175p but yesterday's opening was a surprise.

Brokers were predicting that the shares would settle close to their present level. "I think it's a reasonable sort of valuation for a premier retail stock," said one.

The new shareholders in Laura Ashley include most of the company's staff. It was announced yesterday that 95 per cent of eligible UK employees taken up the offer of 550 worth of shares at the offer price. Some 54 per cent of the staff also bought shares subscribing on average £1,236 each.

Shares in Abbott Mead Vickers, the advertising group whose offer for sale at 180p was oversubscribed 30 times, also went to a strong premium yesterday. The price opened at 217.07p.

Brokers were predicting that the shares would settle close to 213p before settling back to close at 203p.

## Pyke advises 'wait and see' attitude

By Frank Kane

Pyke Holdings, the catering business which began its 17m agreed offer from Hillsdown Holdings, has been told to adopt a "wait and see" attitude to Glen International's tender.

The Pyke directors, who have already pledged their own holding of 14.1 per cent for the Hillsdown terms, are writing to shareholders today advising them to reject the Glen offer, but adding that they have nothing to lose by waiting until after they have heard from the board and seen the Hillsdown offer.

The formal terms from Hillsdown will be sent to shareholders on December 12, six days before the tender offer closes.

On last night's closing price for Hillsdown of 185p unchanged, Pyke is valued at 306p per share, but they closed at 410p, down 5p on the day.

Leanne Millbank, advising Pyke, indicated last night that it would be bad for shareholders to accept the tender terms, despite the premium on price, because it might jeopardise the Hillsdown offer. Also because Glen, a financial services company known mainly for its dealings in the corporate foreign bonds markets, was an unproven quantity in the food business.

Pyke's results were struck after £2.95m (£2.58m) net cost of borrowings and adding in a £1m higher share of related companies' profits of £5.34m.

Tax rose from £12.97m to £15.83m and after minorities of £7,000 (£14,000) net profits emerged at £31.82m, compared with £34.6m, an increase of 28.5 per cent.

Earnings for the nine months amounted to 7.97p (6.51p) per 10p share.

Sales for the period exclude those for both inter-company and related companies.

At the 24-week stage pre-tax profits were showing an improvement of £6.27m at £30.41m and in their report for the period the directors say they expected the group's results to continue on a satisfactory trend.

## DIVIDENDS ANNOUNCED

Company	Current dividend	Date of payment	Corresponding dividend	Total dividend	Total dividend
Bass	11	—	0.6	14.7	12.9
Castings	0.8	—	0.67	—	2.5*
Dec Corporation	0.8	Feb 28	1.5	—	5.9*
Electric	2.7	—	2.7	4.2	2.7
Ferranti	0.55	Feb 6	0.52	—	1.56
Fine Art	1.2	Jan 18	1.1	—	3.3
Hanson Trust	2.85*	Feb 7	2.12*	4.35	3.26*
Hargreaves	2.4	—	4.5	—	4.5
Investment Co	0.44	Dec 20	0.44	—	1.05
Mercury	2.8	Jan 8	35	26	35
Property & Rev.	1.5	Jan 8	1.25	—	4.1
Recessed	0.18	Jan 8	0.18	—	0.65
Scape Group	4.1	Jan 17	3.7	—	11

Dividends shown per share net except where otherwise stated. \* Equivalent after allowing for scrip issue. † On capital increased by rights. ‡ Unquoted stock. § Adjusted for 5-for-4 share split. || Gross throughout.

## BOARD MEETINGS

Company	Date
Belhaven Brewery	Dec 16
British Biscuits	Dec 17
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Wagon Industrial	Dec 11
Finland	—
Burns Anderson	Dec 10
Chemring	Dec 13
Croft Estates	Dec 10
Hunter	Dec 9
Watson and Philip	Dec 17

## Bass profits up 17% in spite of Runcorn strike

Bass, the UK's largest brewer, yesterday reported profits of £235.1m for the 1984-85 year — a rise of 17 per cent — despite a strike in its Runcorn, Cheshire, brewery which cost it several million pounds.

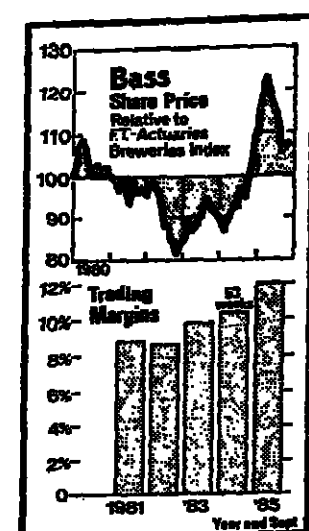
The outcome was towards the upper end of City expectations, but in a falling sector the company's shares rose 3p on the day to close at 69p.

Mr Derek Palmer, the chairman, said that the result was good, and would have been better but for the dispute and the fact that last year the period to September 30 included a 53rd week.

The profit rise represents a slowdown from the 26 per cent growth rate reported at midway, but this had been foreseen. Mr Palmer also pointed out that the important latter trading period fell in the first half this year.

On the plus side, he said that the group completed the year with beer volumes only marginally down, despite the Runcorn dispute. Bass's decline was less than that experienced by the industry as a whole.

Overall turnover moved ahead from £2,250m to £2,410m, or by some 7 per cent. This breaks down as to brewing, drinks and



that of the comparable period, and the outlook was good. The final dividend is to be raised from 9.6p to 11p, lifting the total for the year by 18p to 14.7p net per share.

The chairman was most pleased with the performance of the leisure division, which increased profits by 27 per cent from £25.7m to £45.4m, before a loss of £2.1m (£0.3m credit) on fixed asset disposal.

The brewing, drinks and pub retailing sector made £214.2m at the trading level, up from £198.3m, excluding a £10.9m (£10m) surplus on the disposal of fixed assets.

Interest charges totalled £12.3m against £16.9m. The company spent £235.6m on fixed capital in the year — a considerable increase, according to Mr Palmer, said that the group's confidence in its main business areas is reinforced by the allocation of £29.7m of capital in the current year.

After tax of £87.4m (£74.4m) in the UK and £2.9m (£1.3m) overseas, the net result came out at £104.8m against £143.7m, from £104.8m (£41.9m). Retained profits were up at £116.3m against £91.4m.

See Lex

## Record £86m by Lombard North Central

Lombard North Central, the finance house subsidiary of National Westminster Bank, raised pre-tax profits by 10 per cent from £77.9m to a record £86.1m in the year ended September 30, 1985.

Sir Hugh Cubitt, the chairman, said the result was achieved despite high interest rates over much of the period. He described the performance as excellent and said that new business had reached record levels with a major factor being nearly doubled finance leasing.

He added that a substantial proportion of this was due to customers' accelerating investment in plant and equipment to take advantage of first year allowances. However, he said there was still a strong underlying demand for this type of finance.

The chairman referred to an improvement in arrears, but said the level was still unacceptably high. However, because of an increase in outstandings, the improvement did not have a material effect on the total charge for bad debts which was similar to the previous year.

## Strike slows Ferranti's growth

THE PROFITS growth experienced by Ferranti over the past few years has been slowed by a strike at its Dundee factory.

The strike, in May and June, had the effect of reducing profits by about £1m over the six months ended September 30 and for the period the group saw its pre-tax figures rise by only £0.4m to £18.9m.

The interim dividend, however, goes up from 0.52p to 0.55p net.

Turnover pushed ahead from £252.9m to £279.1m and at the opening level, profits came through £18.9m ahead at £21.7m — the group is an electrical and electronic engineer.

Production of semiconductors in the electronics division was again below full capacity and margins were significantly down on those of a year earlier. Margins elsewhere in the group generally improved.

The directors say the group's order book stands at a record level and that further significant business has been secured, in particular for fixed wing and helicopter radar and for home and export naval systems.

They add that recent export

success for Tornado and Sea Harrier aircraft and the agreement on the European Fighter Aircraft project are encouraging opportunities for the future.

Although the order book for the products of the electronics division has fallen considerably during the year, recently there have been signs of improvement in the division's market and order input has increased. New project activity for customers is at a high level.

However, it is pointed out that these favourable factors are unlikely to affect the trading picture until the next financial year.

Investment in new capital equipment continues to be substantial and in the six months to September 30, totalled over £18m, an increase of 20 per cent on last year.

Interest payable less investment income accounted for £2.8m (£1.8m).

Earnings were held at 5p per 10p share.

● comment

In a new shuffling of the UK electronics pack, Ferranti is perhaps the single defence contractor least likely to play an active

part. Probably the only player to get through this interim results season without a drop in profits, Ferranti starts off with a premium rating — 20 — which is sufficient to discourage any of the others from making a bid, even supposing that the MoD were to give its blessing. Yet the idea of a GEC/Plessey merger is one which ought to give Ferranti warm feelings: already chipping away at GEC and Plessey positions in airborne and marine radars, Ferranti could expect to become still more favoured, post-merger, as the alternative source for these items. Meanwhile, it has shown that even with a strike in Dundee and a predictable struggle in semiconductors it can produce a modest overall improvement. Assuming that the electronics division nets somewhere near to £10m, Ferranti as a whole should still be able to push £50m pre-tax, a bulge in capital spending already being covered at least 10 times. Despite all the attractions, Ferranti is a "wait and see" — or even the best recovery gamble — in the sector.

## Pyke advises 'wait and see' attitude

By Frank Kane

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Pyke's results were struck after £2.95m (£2.58m) net cost of borrowings and adding in a £1m higher share of related companies' profits of £5.34m.

Tax rose from £12.97m to £15.83m and after minorities of £7,000 (£14,000) net profits emerged at £31.82m, compared with £34.6m, an increase of 28.5 per cent.

Earnings for the nine months amounted to 7.97p (6.51p) per 10p share.

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## Dee leaps 49% to over £40m

Dee Corporation, the retail and cash and carry distribution group, lifted pre-tax profits by 49 per cent to £27.52m in the 28 weeks to November 9 1985. The market, however, was not impressed and the shares closed 10p lower at 270p.

Comparatives have been restated to reflect the acquisition of International Stores — last year's reported interim pre-tax figure was £17.07m.

At the trading level, profits were up 83 per cent from a restated £28.44m to £52.12m, including property profits of £947,000, against £3,855m. Trading profits, excluding the property contribution, increased by more than 70 per cent.

Mr Alec Monk, the chairman, said, however, that this rate of growth will not continue in

the second half. Gateway will be experiencing growth on growth following the acquisition of International while margins in the international stores will fall initially as the standardised range and prices are progressively introduced.

Eventually, this policy is expected to lead to higher sales and improving margins in future years. The board is confident, however, of seeing good progress this year while building a further platform for growth in the years ahead.

Earnings per 5p share, after adjusting for the five-for-four share split, improved from 5.8p to 8p. The interim dividend is, in effect, 4.2p per share higher at 2.8p (1.6p). But while the board is confident of making further progress, it is not expected that the final will be increased so substantially — last

year's final was 4p.

Turnover, excluding VAT, rose by 17 per cent to £1,450m (£1,240m) in the half-year. Interest payments more than doubled from £1.2m to £2.7m and reflected increased stock levels, the rationalisation of the distribution arrangements of Gateway, Carrefour and Linfood, and the improvements in the availability of goods at the Linfood depots.

Tax was up from £2.15m to £4.2m. There was also an extraordinary credit of £9.58m (£895,000 charge) arising from the profit taken on the sale of Booker McConnell shares — Mr Monk comments that the decision not to increase Dee's offer for Booker now seems fully justified.

After dividends, the retained balance came out at £35.06m, against £15.21m.

See Lex

## Smith &amp; Nephew advances £10m

EXPECTED growth at Smith & Nephew Associated Companies continued in the third quarter and enabled the group to lift pre-tax profits for the first nine months of the year by 59.8m to £47.47m.

Profits for the third quarter improved from last time's £13.44m to £17.07m.

For the nine months, to October 5 1985, sales rose to £328.66m, an increase of 17.6 per cent over the corresponding period's £279.81m and operating profits came through at £45.09m, an advance of 25.5 per cent — the group manufactures medical and healthcare products, as well as textiles and toiletries.

Pre-tax results were struck after £2.95m (£2.58m) net cost of borrowings and adding in a £1m higher share of related companies' profits of £5.34m.

Tax rose from £12.97m to £15.83m and after minorities of £7,000 (£14,000) net profits emerged at £31.82m, compared with £34.6m, an increase of 28.5 per cent.

Earnings for the nine months amounted to 7.97p (6.51p) per 10p share.

Sales for the period exclude those for both inter-company and related companies.

At the 24-week stage pre-tax profits were showing an improvement of £6.27m at £30.41m and in their report for the period the directors say they expected the group's results to continue on a satisfactory trend.

● comment

The market has become accustomed to continuous steady growth from Smith & Nephew and yesterday's third quarter results, showing a 27 per cent rise for the latest three months, did nothing to change that perception. Although more than half its profits arise overseas, S & N has to avoid the worst effects of currency movements but even so the rand managed to deliver a £600,000 body blow in the third quarter.

True to form the group casts very little illumination on its figures but obviously the US Acquisitor Hospital Products, is bolstering the reported results. Perhaps a better guide to the underlying growth rate is the 21 per cent rise in



Allied-Lyons pre-tax profits 1985, £219 million.

**Why Elders  
want to be up here  
instead of  
down under.**

Elders pre-tax profits 1985, £62 million\*.

In 1985, Allied-Lyons' pre-tax profits rose to £219 million. Elders is a very junior company by comparison. The performance of their International Division has hardly helped. Here, pre-tax profits have fallen by an astonishing 47% in just three years. Mr. Elliott calls it 'an improved but disappointing performance'. That's putting it mildly. No wonder Elders are eyeing up Allied-Lyons.

\*Exchange rate £1 = \$2.17 AUs.

**Allied-Lyons**  
In the five years up to February 1985, our pre-tax profit rose from £112m to £219m.

This advertisement is published by Allied-Lyons PLC, whose directors (including those who have delegated detailed supervision of this advertisement) have taken all reasonable care to ensure that the facts stated and opinions expressed herein are fair and accurate. Each of the directors accepts responsibility accordingly.





## UK COMPANY NEWS

# Lionel Barber on the financing of Argyll's offer for Distillers

## How the City backed a £1.9bn bid

THE £1.9bn hostile bid for Distillers launched this week by Argyll is notable not only because of its size.

According to those involved in putting the record deal together, the terms foreshadow the high-risk, high-reward features of "Big Bang," the phrase used to describe the explosive effect of scrapping fixed commissions in the City of London next year.

Argyll's financial advisers, Samuel Montagu and Charterhouse Japhet, have arranged the loan finance (£800m) and the underwriting (£1.2bn) so that those involved in the initial stages will receive far higher commitment and commission fees if the bid succeeds.

If the bid fails—or if it is referred to the Monopolies Commission—then they receive virtually nothing. For Argyll, capitalised at around £375m, the differing commission rates matter: if the bid is referred, it stands to pay less than £10m in costs; if it succeeds, total fees, including stamp duty, will amount to about £4m—or 30p a Distillers share, in the context of the 52p a share bid.

Mr David Webster, Argyll's finance director, says that the willingness of financial institutions to negotiate such a wide range of commissions reflects changing attitudes in the City to the big deal. When Big Bang happens next year, these attitudes will become more pronounced, with a premium being put on success.

The Argyll bid can be split into three essential parts: some £500m of loan finance; a slab of £800m underwriting pre-arranged between six financial institutions before the bid was launched;

and, finally, a £700m chunk of underwriting which went through the market when the bid was announced last Monday.

Four banks—Samuel Montagu, Charterhouse Japhet, Midland and Citibank—took on the risk for the £800m. Citibank has expressed publicly its desire to be a big player in UK corporate finance.

Only last month, the American bank played a leading role in the consortium of international banks backing Elders IXL, the Australian brewing and trading group, in its hostile bid for Allied Lyons, the British food and drinks conglomerate.

Mr Ernie Cole, a director at Samuel Montagu, says the assumption of the £800m risk by a small number of banks was necessary in order to preserve secrecy (though a premature leak spoiled Argyll's chance of bidding last September when Distillers' share price stood around 400p). But he adds: "Banks like to be in on the headline transactions."

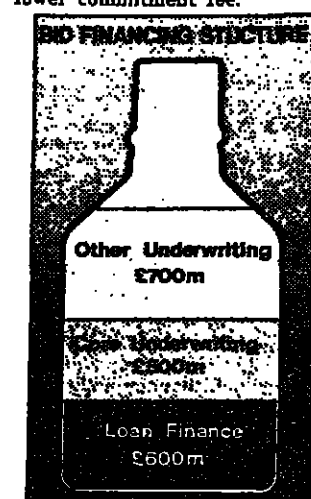
And to make money. Last Monday, it was revealed that the Royal Bank of Scotland, Distillers' own leading banker, had decided to assume part of the loan financing, with the result that Distillers is now considering dismissing the Royal.

"We are very concerned about what happened," said Mr Bill Spengler, Distillers' newly-appointed American deputy chairman, "and we are very unhappy about the Royal Bank's behaviour."

However, Mr Charles Winter, the Royal Bank's chief executive, described the Royal's role as neutral. "We took this on as a strict commercial proposition." On the loan finance, the banks will provide an eight-year £600m

loan, receiving a rate of 0.35 per cent over London Inter Bank Offered Rate (Libor) between years one to five. In years six to eight, the rate rises to 0.5 per cent over Libor.

However, if the bid is referred to the Monopolies Commission—a distinct possibility given the importance of the Scotch whisky business to British exports—then the banks will receive a much lower commitment fee.



The same premium on success applies to the first £500m slab of underwriting, pre-arranged between six institutions which include Argyll's pension fund managers, Warburg Investment Management and Montagu Investment Management.

If the bid succeeds, this small group, the so-called core underwriters, will receive a commission fee of around 3 per cent,

one percentage point higher than usual.

There is an interesting feature: these underwriters will receive a package which includes a flat fee of just over 24 per cent at the end of the bid period of up to 72 days, instead of a fee up-front. If the bid fails—or if it is referred—then they receive less than 1 per cent.

Mr Rupert Faure Walker, who designed the underwriting deal with Samuel Montagu, says that its successful completion last Monday shows City confidence in Argyll's ability to pull off a successful bid.

However, there was a last-minute hitch last Friday when a leading City institution telephoned Argyll to complain that it had been excluded from the core of underwriters assembled by Samuel Montagu last September.

This institution—which Argyll declined to name—is a Distillers shareholder and not only took a sizable chunk of the underwriting but also a slab on Monday.

There is a fundamental question posed by the entrance of the financial institutions on the side of Argyll: do they hope to oust a much criticised Distillers management (reducing earlier moves by the institutions to force changes in the senior management of companies such as the Rank Organisation) or have they simply taken a strict commercial view of attractive underwriting?

No one involved is prepared to give a clear answer, though one party involved in the discussions last Friday, said: "In a takeover bid this size, no one wants to be left out. These days it is a question of showing you can be a big player."

## Hargreaves lifts interim on good figures

FOR THE current year ending March 31 1986 the directors of the Hargreaves Group are looking for pre-tax profits in excess of the £7m achieved for 1984-85.

Reporting on the first six months to September 30 1985, Mr David Peake, chairman, says turnover rose 25 per cent to £146.85m while the pre-tax profit surged by 58.6 per cent, from £2.28m to £4.48m. This excellent result, following on from last year's record, underlines the extent to which the group has moved to a new level of earnings, he says.

And not the least satisfying aspect is that the increase is derived from all parts of the business—energy, transport and

shipping services; environment and construction materials; and commercial vehicle distribution. The second half, he tells, members has started well.

Trading profit rose by nearly 38 per cent to £4.59m, and the pre-tax balance was further boosted by a cut from £506,000 to £110,000 in net interest payable. This was the result of greater profitability and the receipt of the proceeds from the sale of the road tanker transport business, Hargreaves Transport. Mr Peake says the "excellent" results justify an increased distribution to shareholders, and the interim is being lifted from 2p to 2.4p net. The final last time was 2.5p.

A split of turnover and pre-tax profit shows energy contributed £118.59m (£94.75m) and £2.65m (£2.15m), environment £15.24m (£11.07m) and £1.88m (£1.68m), and vehicle £12.02m (£11.53m) and £1.46m (£1.00m).

Reviewing the energy division, the chairman says in the aftermath of the NUM strike there was an upturn in activity in the solid fuel sector, and this has continued in the normal conditions now prevailing.

The oil sector continued to perform well. The recent acquisition of Freedom Petroleum will be another significant step in the policy of building on the group's strengths.

After tax £1.88m (£850,000) minorities £79,000 (£38,000), net profit for the half year came to £2.52m (£1.93m) for earnings of 7.1p (5.5p) per share.

Increasing profits by 60 per cent over an exceptionally strong comparative period is no mean achievement, and if the market's award of an extra 4p on the share price to 138p looked a bit

grudging, it was probably because this increasingly well-managed company has such a thin following in the City. Almost all the group's activities did well in the first half, and following the sale of the insufficiently profitable road tanker business, the interest charge was also well down. The end of the miners' strike was, on balance, positive although a better performance from solid fuel and from sales of oilseed to the mining industry were partly offset by a depressing return to normal for fuel oil. Hargreaves continues to reduce its dependence on energy, and a slim rise in profits from the environment and construction materials division should be looked on as most encouraging. Rationalisation of the quarries is paying off, while waste disposal is moving from strength to strength. A repeat performance in the second half would mean pre-tax profits for the year of £8.6m, implying a prospective p/e of 10 (42 per cent tax). This is an unfairly large discount to the market given the continuing prospects for above average growth.

## Fine Art doubles profits and expects more growth

MORE THAN doubled taxable profits of £1.06m, against £482,000, were achieved by Fine Art Developments, greetings card publisher, over the seasonally quieter six months to end-September 1985.

Turnover, says Fine Art, showed a real increase in ongoing operations from £47.64m to £56.82m resulting in a substantial rise in operating profits from £2.38m to £3.4m.

Progress continues in mail order and the directors confidently expect a material increase in group profits over last year. Resources have been directed to developing greetings cards and distribution to date, the company states, are most encouraging. Early Learning, which was sold in May, and contributed £130,000 (£298,000) to profits on turnover of £1.98m (£5.24m).

Earnings per 5p share improved from 0.54p to 1.07p. The interim dividend is up from 1.1p to 1.2p, leaving a retained deficit for the first half of £84,000 (£284,000). Profits in 1984-85 reached £7.2m pre-tax on turnover, including Early Learning, of £184.75m. The final dividend was 2.1p.

### comment

There could scarcely be a better text book example of a company that makes its money in the second half than a greeting card manufacturer, and true to form Fine Art's interim gives almost no clue to what the company can achieve in the full year. Although the shares eased slightly yesterday to 125p, the market apparently views the future with optimism to judge by the rise of over 40 per cent in the share price since the preliminary results in May. The company is now concentrating its investment in its High Street retail operation, and has started franchising its Giffree card shops, while last year's investment in the manufacturing side should this year be transferred into profit. The disposal of Early Learning has yet to make its expected inroads into the interest charge, which actually rose during the first half, partly as a result of higher interest rates. Meanwhile, profits suffered by over £250,000 from the elimination of Early Learning's profit contribution. Assuming a total for the year of £3m, the shares do not look cheap at a p/e of 14, after a 35 per cent tax charge.

## FULCRUM INVESTMENT TRUST P.L.C.

Preliminary results (subject to audit)

	Year ended 31.10.85	Year ended 31.10.84
Net Revenue before tax	£198,036	£188,050
Dividend per Income share	5.60p	5.25p
Net asset value per:		
Income Share	41.14p	41.08p
Capital Share	7.37p	5.74p

Second Interim Dividend in lieu of Final of 3.40p per Income share, making 5.60p per share for the year (5.25p per share) payable 31st December 1985 to shareholders registered 3th December 1985.

Maunby Investment Management Ltd., Analysis House, 1 Park View, Harrogate, North Yorkshire HG1 5LY.

MAUNBY

## U.S. \$275,000,000 of which

U.S. \$200,000,000 is being issued as the Initial Tranche

The Bank of New York Company, Inc.

Floating Rate Subordinated Capital Notes Due 1997

Notice is hereby given that the Rate of Interest has been fixed at 8 1/4% p.a. and that the Interest payable on the relevant Interest Payment Date, March 5, 1986 against Coupon No. 1 in respect of US\$10,000 nominal of the Notes will be US\$209.38.

December 6, 1985, London  
By: Citibank, N.A. (CSSI Dept), Reference Agent

CITIBANK

### NOTICE TO HOLDERS OF

#### MINEBEA CO., LTD.

5% per cent. Convertible Bonds 1986.

(The "Bonds")

NOTICE IS HEREBY GIVEN to Bondholders that, by a Merger Agreement (the "Merger Agreement") dated October 28, 1985 between Minebea Co., Ltd. (the "Company") and Kanemori Co., Ltd. (the "Kanemori"), a Japanese corporation, it has been agreed that the Company will merge with Kanemori Co., Ltd. Pursuant to the proposal of the Board of Directors of the Company at their meeting held on October 28, 1985, to be submitted to the shareholders, the Company will absorb Kanemori, which will be dissolved; shareholders of Kanemori will receive 1 new share of the Company in exchange for 1.5 Kanemori shares. In addition, the Company will distribute 1.25 new shares of Kanemori in lieu of Kanemori's dividends payable to shareholders of Kanemori as of March 31, 1986.

The above merger is subject to the approval of the shareholders of the Company. The General Meeting of the shareholders of the Company will be held on December 20, 1985, at which time the merger will be submitted to the shareholders. Subject to the approval of the shareholders and the completion of other necessary procedures, the merger will be consummated on April 1, 1986, and will become legally effective as of May 12, 1986. The holders of shares of Kanemori will be entitled to receive their share certificates in Japan on or after May 14, 1986, and will become legally effective as of February 5, 1986, in accordance with the Commercial Code of Japan.

The merger will not result in any adjustment of the Conversion Price.

Subject to the approval of the shareholders, it is scheduled that the Company will make a public notice in the Official Gazette in Japan on December 21, 1985 to the effect that the Company's proposed merger by absorption, if approved by the shareholders, will be consummated on April 1, 1986, in accordance with the Commercial Code of Japan.

MINEBEA CO., LTD.  
By: The Board of Tokyo Trust Company as Trustee

Dated: December 6, 1985

LADBROKE INDEX  
1,111-1,115 (-3)

Based on FT Index  
Tel: 01-427 4411

U.S. \$150,000,000

First Interstate Overseas N.V.

(Incorporated in the Netherlands Antilles)

Guaranteed Floating Rate

Subordinated Notes Due 1995

Guaranteed on a subordinated basis

as to payment of principal and interest by

First Interstate Bancorp

(Incorporated in Delaware)

In accordance with the provisions of the Notes, notice is hereby given that for the three month Interest Period from 6th December 1985 to 6th March, 1986 the Notes will carry an Interest Rate of 8 1/4% per annum. The Interest amount payable on the relevant Interest Payment Date which will be 6th March, 1986 is U.S. \$209.38 for each U.S. \$10,000 principal amount of Notes.

Credit Suisse First Boston Limited  
Agent Bank

December 6, 1985, London

By: Citibank, N.A. (CSSI Dept), Reference Agent

CITIBANK

سكنا من السجل

### ANNOUNCEMENT

AMERADA HESS LIMITED  
HAS ACQUIRED THE ENTIRE ISSUED  
SHARE CAPITAL OF:  
MONSANTO OIL COMPANY  
OF THE U.K. INC.  
WHICH WILL TRADE  
UNDER THE NAME OF:  
AMERADA HESS DEVELOPMENT  
LIMITED



FOR FURTHER INFORMATION PLEASE CONTACT:

MR A MULCARE

AMERADA HESS LIMITED, 2 STEPHEN STREET, LONDON W1P 1PL. TELEPHONE 01-635 7766.



## There's a unique atmosphere at The Varsity Match

There's always a little extra something in the air at the annual Varsity Match and we're sure this year's exciting tussle will be no exception.

Bowling are responsible for the complete sponsorship of the Varsity Match, and the handsome Bowling Bowl awarded to the victors is the focal point of our support.

Bowling is Britain's leading insurance and reinsurance broking organisation, offering advice and service to clients ranging from private individuals to international corporations.

All the excitement generated by the traditional college rivalry makes this a match you won't want to miss. See you on the 10th.



Oxford v Cambridge, Twickenham, December 10 at 2.00pm

Sponsored by

**Bowring**

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# SOCIETE NATIONALE DE CREDIT ET D'INVESTISSEMENT LUXEMBOURG

ECU 40,000,000  
9% Bonds due 1995

Unconditionally guaranteed by the  
**GRAND DUCHY OF LUXEMBOURG**

**Banque Internationale à Luxembourg S.A.**  
**Banque Générale du Luxembourg S.A.**  
**Caisse d'Epargne de l'Etat Banque de l'Etat-Luxembourg**

**Algemene Bank Nederland N.V.**  
**Bank Mees & Hope N.V.**  
**Banque Nationale de Paris (Luxembourg) S.A.**  
**Barclays Merchant Bank**  
**Crédit Industriel d'Alsace et de Lorraine, Luxembourg**  
**Commerzbank Aktiengesellschaft**  
**Dresdner Bank Aktiengesellschaft**  
**IBJ International Ltd.**  
**Morgan Stanley International**  
**Société Européenne de Banque S.A.**  
**Swiss Bank Corporation International Limited**

**Amro International Limited**  
**Banque Bruxelles Lambert S.A.**  
**Bayerische Vereinsbank Aktiengesellschaft**  
**Generale Bank**  
**Kreditbank International Group**  
**Westdeutsche Landesbank Girozentrale**

**Bank of China**  
**Banque Indosuez Luxembourg**  
**Banque Paribas (Luxembourg) S.A.**  
**Crédit Commercial de France**  
**Crédit Lyonnais, Luxembourg**  
**Deutsche Bank Capital Markets Ltd.**  
**Goldman Sachs International Corp.**  
**Morgan Guaranty Ltd**  
**The Nikko Securities Co (Europe) Ltd.**  
**Société Générale Alsacienne de Banque, Luxembourg**  
**S.G. Warburg & Co. Ltd.**

U.S.\$150,000,000



**Bank of Ireland**

(Established in Ireland by Charter in 1783, and having limited liability)

## Undated Floating Rate Primary Capital Notes

In accordance with the provisions of the Notes, notice is hereby given that for the initial three month interest period from December 5, 1985 to March 5, 1986 the Notes will carry an interest rate of 8 1/2% p.a. The interest payable on the relevant interest payment date, March 5, 1986 will be \$214.06 per \$100,000 principal amount and will be paid only through CedeL S.A. and the Euro-clear Operator.

By: The Chase Manhattan Bank, N.A.,  
London, Agent Bank.

December 6, 1985

## NOTICE OF PREPAYMENT

**The Kyowa Bank, Ltd.**  
(Incorporated with limited liability in Japan)

US\$20,000,000

Floating Rate Certificates of Deposit  
No. 060001-040040 issued 11th January 1982

Maturity 15th January 1987; Callable 15th January 1986

Notice is hereby given in accordance with the conditions of the above certificates of deposit (the "certificates") as printed on the reverse of the certificates that the Kyowa Bank Ltd (The Bank) will prepay all the outstanding certificates on 15th January 1986 (the "Prepayment Date") at their principal amount.

Payment of the principal amount, together with accrued interest to the prepayment date will be made on the prepayment date against presentation and surrender of the certificates at the London Branch of the Kyowa Bank, Ltd., Princes House, 93-95 Gresham Street, London EC2V 7NA.

Interest will cease to accrue on the certificates on the prepayment date.

Manufacturers Hanover Limited  
Agent Bank

6th December 1985

U.S. \$100,000,000

**SNMIO**

Floating Rate Depository Receipts Due 1992

issued by The Law Debenture Trust Corporation p.l.c. evidencing entitlement to payment of principal and interest on deposits with

**ISTITUTO BANCARIO SAN PAOLO DI TORINO**  
(Incorporated in the Republic of Italy as a Credit Institution of Public Law)  
London Branch

For the six month period 4th December 1985 to 4th June 1986 the Receipts will carry an interest rate of 8 1/2% per annum with an interest amount of US\$4.13.92 per US\$100,000 Receipt. The relevant interest payment date will be 4th June 1986.

Bankers Trust Company, London  
Agent Bank

U.S. \$100,000,000

**SNMIO**

Floating Rate Depository Receipts Due 1992

issued by Bankers Trust Company Limited evidencing entitlement to payment of principal and interest on deposits with

**Banco di Sicilia**  
(Established in the Republic of Italy as a Public Credit Institution)  
London Branch

For the six month period 5th December 1985 to 5th June 1986 the Receipts will carry an interest rate of 8 1/2% per annum with a Coupon Amount of US\$4.234.03 per US\$100,000 Receipt. The relevant interest payment date will be 5th June 1986.

Bankers Trust Company, London  
Agent Bank

**Elders N.V.**

U.S.\$160,000,000

11 1/2% per cent.

Guaranteed Convertible Bonds due 1994

unconditionally guaranteed by, with non-detachable conversion bonds issued by, and with conversion rights into Ordinary Shares of

**Elders IXL Limited**

Adjustment of Conversion Price

NOTICE is hereby given that following a bonus issue of Ordinary Shares made by Elders IXL Limited at the rate of one share for every four shares held the Conversion Price of the Conversion Bonds has, in accordance with the Trust Deed dated 20th June, 1984 (and as amended by a supplemental Trust Deed dated 4th June 1985), been adjusted from Australian dollars 3.19 to Australian dollars 2.54 with effect from 15th November, 1985.

December, 1985

Swiss Bank Corporation  
Principal Paying Agent

U.S.\$100,000,000 Guaranteed Floating Rate Notes due 1992

**Lloyds Eurofinance N.V.**

(Incorporated in the Netherlands with limited liability)

Guaranteed on a subordinated basis as to payment of principal and interest by



**Lloyds Bank Plc**

(Incorporated in England with limited liability)

In accordance with the terms and conditions of the Notes and the provisions of the Agent Bank Agreement between Lloyds Eurofinance N.V., Lloyds Bank Plc and Citibank, N.A., dated December 2, 1985, notice is hereby given that the Rate of Interest has been fixed at 8 1/2% p.a. and that the interest payable on the relevant interest payment date, June 6, 1986, against Coupon No. 11 will be US\$214.88 per US\$100,000 Note.

December 6, 1985, London  
By: Citibank, N.A. (CSI Dept), Agent Bank

**CITIBANK**

U.S.\$100,000,000

**Credito Italiano**

(Incorporated as a Società per Azioni in the Republic of Italy)

LONDON BRANCH

**Floating Rate Depository Receipts due 1992**

Issued by the The Law Debenture Trust Corporation p.l.c.

In accordance with the terms and conditions of the Receipts and the provisions of the Agent Bank Agreement, notice is hereby given that the rate of interest for the interest period commencing December 5, 1985 has been determined at 8 1/2% p.a. The interest payment date will be June 5, 1986 and payment of \$223.40 will be made per US\$100,000 deposited and \$10,585.07 will be made per US\$250,000 deposited.

December 6, 1985

The Chase Manhattan Bank, N.A., London, Agent Bank.

## UK COMPANY NEWS

# Scapa's profits up 13% after accountancy change

Scapa Group yesterday reported a near 13 per cent increase in profits but the result was, to some extent, flattered by an accountancy change.

A switch to using average exchange rates provided almost half of the rise in pre-tax profits to £13.09m against £11.61m, which was downgraded from £12.35m.

In addition, there was a two month contribution from the recent United Wire acquisition and interest from the rights issue in May.

Scapa, based in Blackburn, Lancashire, manufactures engineered fabrics and rolls for the paper making industry, felts and other specialised industrial textiles.

Scapa's strength against the dollar depressed profits from Scapa's largest source, North America, which contributed £10.03m compared with £9.82m, or £10.58m prior to adjustment.

UK profits, however, improved from £2.05m to £2.25m although

margins were down by nearly two points on turnover ahead from £19.54m to £26.11m.

Other countries improved to £3.28m, against a slightly upgraded £3.11m, on turnover of £16.41m (£11.58m).

Group turnover amounted to £88.04m (£71.84m) and operating profits were £14.54m (£13.33m). Net interest payable fell from £1.72m to £1.49m.

Earnings per share were a little higher at 18.6p, against 18.1p, giving comfortable cover to the 4p interim dividend, up by 0.5p, for the period to end-September, 1985.

Scapa, chaired by Mr T. J. Manners, says despite difficult trading conditions, steady progress is being made in all sectors of activity.

## comment

The market has clearly been upset by Scapa Group's switch to average exchange rates. The share price rose 42p at one point only to recover to 385p, down 25p. The decision to switch

# Castings boosted by Booth purchase

Castings, the West Midlands-based malleable ironfoundry, increased its profits before tax from £213,575 to £265,449 in the six months to September 30 from a turnover £1.63m ahead at £6.15m.

The results this time included the profits earned by W. E. Booth, the ironfounder acquired for cash and shares earlier this year.

All foundries of the group are busy and it is anticipated by the directors that under present conditions the results for the full year will be satisfactory.

The interim dividend is being lifted from an adjusted 0.60p to 0.5p net per 10p share. Earnings amounted to 2.85p (3.41p).

Operating profits for the opening half rose from £285,088 to £466,590. On the other hand, interest on £38,399, computed with £23,477.

Tax, calculated at 40 per cent, accounted for £202,000 (£188,390 at 45 per cent).

Production facilities at all of Castings foundries have been expanded and further production capabilities are planned for next year.

For the 1984/85 year the group returned pre-tax profits of £1.19m, against £1.07m.

# Investment Co net revenue falls midway

Net revenue for the Investment Company for the half year to September 30 1985 was down from £290,468 to £285,171.

The directors are maintaining the interim dividend at 0.4375p net per 25p share. A total of 1.08p was paid for the year to end-March when revenue reached £509,440 (£441,445). The company has received a waiver this time in respect of the interim, representing a saving of £32,507.

Stated net earnings for the half year were down at 1.9p (2.06p) per share.

Total income was little changed at £464,144 (£472,152). Net revenue from ordinary activities before tax was £378,628 against £389,714.

Profits on changes of investments was lower at £127,762 compared with £300,603. The directors say that the small decrease in the amount of dividends and interest received was due to an unavoidable delay in the payment of investments in today's market.

After a tax charge down from £199,430 to £151,816, the transfer to capital reserves for profits on changes of investments was £88,433 (£210,423).

# Fairline Boats doubles profits to £0.81m

A PARTICULARLY busy year, with excellent demand, has been reported by Fairline Boats, Peterborough-based boat builders, for the 12 months to end-September 1985.

Pre-tax profits doubled from £402,275 to £806,304 on turnover 50 per cent ahead at £10.4m.

Total dividends for the year amount to an increased 4.2p (2.625p) with a higher final of 4.1p (1.5p). Stated earnings per 10p share are shown doubled at 14.4p.

Mr Sam Newton, the chairman, says that there was a 100 per cent increase in the home market despite the poor summer, from £2.15m to £4.47m. Overseas sales accounted for £5.25m against £4.25m.

Looking ahead, he says that with very strong distributor

interest in both the present range of boats as well as the new models planned for 1986/87 there is every reason to have confidence in another year of progress.

The current year has started well, and he confirms that the balance sheet remains very strong with an excellent order book.

The new factory was completed at the end of October and is now in use. The first Fairline 50 is due out of the factory at the beginning of June, and the chairman says that shareholders can look forward to an increase in output in the coming year.

After tax of £303,782 (£159,889) and dividends, retained profits emerged £196,061 ahead at £385,372.

# Property & Reversionary £0.23m ahead

New lettings, rent reviews and lease renewals during the six months to September 30 1985 enabled Property & Reversionary Investments to increase its net rental income for the period by 17.5 per cent.

And from a 0.7p rise in earnings to 2.9p per 25p share the net interim dividend is being lifted from 1.25p to 1.5p.

Gross rental income pushed ahead from £1.9m to £2.25m and net income from investment properties came through £287,000 higher at £152m.

Pre-tax profits rose from £1.03m to £1.31m and were subject to tax of £524,000, against £487,000 previously.

Benefits of recent lettings will begin to be reflected in the second six months both as regards income and increased asset value.

The directors say the past six months have seen a high level of activity throughout the group. They are actively investigating opportunities for expansion and are confident of a successful outcome for the year.

The year to March 1985 saw group pre-tax profits rise from £1.8m to £2.56m.

# Rowlinson little changed

PRE-TAX profits of Rowlinson Securities were little changed at £380,000 for the half year to September 30 1985, against £335,100 last time and the directors of this property and construction group say full year figure is expected to be similar to last year's £769,000.

Earnings per 10p share are shown as 2.68p (2.68p) before tax and as 1.61p (1.48p) after tax. The net interim dividend is unchanged at 0.1812p—last year's total payment was 0.65p.

The directors say the rental income on industrial and commercial properties is approach-

ing £1m per annum. But increased income in the period has been mainly offset by reduced profits in the building contracting division, in which work is being restricted until prospects improve.

Borrowings have increased to purchase and refurbish properties for resale in the south of England.

Turnover for the half year dropped from £4.79m to £4.41m. Tax took a reduced £134,800 (£150,800) and net profits ahead from £184,300 to £202,200. The interim dividend absorbs £14,100 (same).

## COMPANY NEWS IN BRIEF

**WHITECROFT** has expanded its lighting division by acquiring EGS Energy Corporation. Systems. Total investment is £1.22m, comprising £863,000 purchase consideration and £365,000 to finance working capital requirements. EGS made profits of £203,000 in the year ended September 30 1985: its net tangible assets were £560,000.

**GREENE KING & SONS**, as part of a joint hotel development and management venture, is to subscribe 30 per cent of the equity of a newly-formed company, Butterby Hotels. This company is to develop and manage a chain of purpose-built, 2 star hotels in the UK. The initial phase of the development will be in East Anglia, and contracts will shortly be exchanged for Butterby to construct and manage its first hotel at Kings Lynn.

**WHEWAY** has agreed to purchase Holden and Hayes for £350,000, the company has 2,390,190 ordinary shares. These have been placed principally with institutions.

**SUTER** has increased its holding in F. H. Lloyd Holdings to 6.27m shares (26.05 per cent).

**MR ROBERT MAXWELL**, and his Peripatam Press have bought a further 350,000 shares in Britannia Arrow, lifting their stake to 5.04 per cent of the group, which is fighting a takeover bid from Guinness Peat.

**BRITISH ASSETS Trust's** agreed offer for Investor Capital Trust, the Edinburgh-based investment trust, has been accepted by 33.9 per cent of ICT shareholders. Together with the 19.6 per cent British Assets already held, this brings the total to 53.5m shares, or some 83.5 per cent, and the offer has therefore become unconditional.

**LOW & BONAR** has extended its offer for Cole Group until December 15, after receiving acceptances covering 0.5 per cent of its shares by the closing date. Low held about 27 per cent of Cole before launching its bid.

**FIVE OAKS INVESTMENTS**, property development and investment company which is 30 per cent owned by British Car Auction Group, is to be chaired by Mr David Wickins, also chairman of BCA. He is joining the board of Five Oaks, a subsidiary company together with another BCA director Mr Hugh Holland, and denied that BCA would ultimately launch a full scale takeover bid for Five Oaks.

**MOLINS: IEP** is the owner of 2.9m ordinary shares in the company (3.99 per cent).

**Edbro (Holdings)**, engineer, is lifting its interim dividend from 2p to 2.5p net. Profit for the half year ended September 30 1985 came to £1.1m, compared with £1m, and the directors are

looking for an improvement on this for the second half.

Sales reached £10m (£9.2m) and trading profits £1.2m (£1.1m). After tax £100,000 (same), earnings per share are shown at 12p (11p).

Profit for the year ended March 31 1985 was £2.2m and the final dividend 4.5p.

## BANK RETURN

### BANKING DEPARTMENT

	Wednesday December 4, 1985	Increase (+) or decrease (-) for week
<b>LIABILITIES</b>		
Capital	14,553,000	
Public Deposits	768,227,073	299,795,428
Bankers Deposits	1,426,161,748	28,982,180
Reserve and other Accounts	9,908,214,266	587,548,459
<b>ASSETS</b>		
Government Securities	523,022,771	2,985,000
Advance and other Accounts	630,192,994	149,577,534
Premises Equipment & other fixed assets	1,761,526,814	428,057,449
Notes	5,378,519	5,937,523
Gold	410,989	9,049
	2,908,214,266	587,548,459

### ISSUE DEPARTMENT

	£	+	£
<b>LIABILITIES</b>			
Notes in Circulation	12,405,621,061	+	258,527,528
Notes in Banking Department	3,378,918	+	5,557,526
	12,410,000,000	+	250,000,000
<b>ASSETS</b>			
Government Debt	11,015,100		
Other Government Securities	872,735,086	+	13,577,197
Other Securities	11,522,849,814	+	256,522,805
	12,410,000,000	+	250,000,000

## TRANS-NATAL COAL

**CORPORATION LIMITED**

(Incorporated in the Republic of South Africa)

Registration No. 62/01000/06

NOTICE TO SHAREHOLDERS

DECLARATION AND PAYMENT OF DIVIDENDS

The Directors have decided to declare dividends during February and August in future.

This change in the dividend timetable has been made as it is more appropriate to consider dividends only after the results for the period to which they relate, have been finally determined.

The interim dividend for the six months ending 31 December 1985 will therefore be declared during February 1986 and will be paid in March 1986.

The final dividend for the year ending 30 June 1986 will be declared during August 1986 and will be paid during September 1986.

The dividend declarations will be published simultaneously with the group's results in respect of the quarters ending December and June respectively.

By order of the Board  
General Mining Union Corporation Limited  
per J. P. R. Klotz  
Senior Divisional Secretary—Coal  
Johannesburg  
6 December 1985

**The Seiyu, Ltd.**

(Kabushiki Kaisha Seiyu)

U.S.\$50,000,000

Guaranteed Floating Rate Notes 1988

For the six months  
9th December, 1985 to 9th June, 1986

In accordance with the Provisions of the Terms and Conditions of the Notes, notice is hereby given that the Rate of Interest has been fixed at 8 1/2% per cent per annum, and that the interest payable on the relevant interest payment date, 9th June, 1986, against coupon No. 5 will be US\$ 2,132.61.

The Industrial Bank of Japan, Limited  
Agent Bank



## FINANCIAL TIMES SURVEY

Friday December 6 1985

## Semiconductor Industry

Deep recession and plunging sales have left chipmakers battling for markets and raised the spectre of US protectionism. Casualties are likely to occur before the industry pulls itself back on the rails of long-term growth

## Roller-coaster derailed

THE SEMICONDUCTOR industry roller-coaster derailed this year. Even the volatile market-swings of the past several years seemed moderate compared to this year's free-fall slump. As the worst year in industry history draws to an end, chip-makers believe they may have reached the bottom of the market recession grade, but few have the stomach to predict any short-term improvement.

With world-wide sales down by an unprecedented 17 per cent, chipmakers have spent most of 1985 holding on for dear life, aiming for survival rather than growth and bracing themselves for the next market turn.

In the US, sales have declined by an estimated 30 per cent this year, according to the Semiconductor Industry Association, a US industry trade group. Japan is down by about 6.4 per cent and in Europe the market has shrunk by about 5 per cent.

Causes of the semiconductor recession are complex. Initially, it was a shake-out in the personal computer industry that pushed the chip-makers over the edge. This was, however, quickly followed by the realisation that virtually all the chip-makers customers were holding big stocks of unused parts, accumulated to protect themselves from boom-time shortages.

Industry estimates suggest that at the start of 1985 about \$1bn of excess chips existed among electronic equipment manufacturers in the US alone. The situation went from bad

workers, according to Dataquest, a US market research group. Privately, the big Japanese companies admit that they have been operating their semi-conductor divisions at a loss since mid-year.

When all market conditions improve? Already there are some signs that the recession has bottomed out. The industry's key indicator, the "book-to-bill ratio" a measure of the number of chip orders placed versus the number of chips delivered to customers, has been edging upward.

By Louise Kehoe

to worse as the computer industry—the chip-makers' main customer—went into its own decline.

Nowhere has the industry depression been more keenly felt than in Silicon Valley, the birthplace of the chip industry. Job losses throughout the US semi-conductor industry this year have totalled more than 54,000, about 19 per cent of the workforce. Most companies are either working part-time or paying salaries.

Far more quietly, Japanese chip-makers have also been reducing workforces. Toshiba let 2,000 workers go, and overall the Japanese semi-conductor makers are estimated to have cut about 5 per cent of their

In October, the ratio reached 0.82, a 12-month high. Average monthly orders for the three-month period ending in October were up 8 per cent from the same figure for September, but down 336 per cent from one year ago.

The October data points to a "modest upturn in business in the near term," suggests Mr Thomas Hinkelmann, president of the SIA.

"There is evidence, however, that a US market recovery has begun," he adds.

The SIA predicts an 18 per cent growth in the world market next year. Others consider the SIA forecast far too optimistic. US market research groups expect either modest growth or a small decline in sales next year, with forecasts ranging from plus 15 per cent

to minus 2½ per cent. The actual growth rate will depend largely upon general economic conditions in the US—the largest semi-conductor market—and, to a lesser extent, to those in Japan and Europe. Given current economic trends, a 10 per cent growth in the US market seems reasonable for 1986, with others growing more slowly.

One thing is clear. The industry's problems are far from over. The average selling price for a semiconductor product has plummeted 19 per cent this year, according to Integrated Circuit Engineering, a US market research group. In some product categories such as memory chips, the decline has been far more dramatic. The 64K dynamic random access memory chips, for example, cost about \$3.50 a year

ago and now go for as little as 30 cents.

While orders may begin to pick up, therefore, it will be some time before the chip-makers regain their profitability. In the meantime, there may be further victims of the semiconductor industry recession, says Mr Gordon Moore, chairman of Intel.

"There will be mergers, acquisitions and bankruptcies before the industry recovers," he predicts.

Other changes in the structure of the semiconductor industry, especially in the US, are also becoming evident. The era of the all-purpose semiconductor manufacturer is coming to an end, Intel believes.

"Manufacturers must decide whether they want to be low-cost, high-volume manufacturers of commodities or suppliers of

high value-added products," says Mr Jack Carsten, Intel senior vice president.

Strategic alliances among companies will be an important help in implementing a chosen strategy, Mr Carsten says. "Alliances enable companies to share R&D costs, set architectural and other standards and to optimise costs," he says.

Intel has chosen the high value-added route. "We recently dropped out of the dynamic random access memory business, a market that we virtually owned 10 years ago," Mr Carsten says.

Instead, Intel will focus on microprocessors, application specific integrated circuits (ASICs) and the like. Other US semiconductor companies are moving in similar directions.

In Japan, the high-volume, low-cost commodity product

strategy has worked well. Now however, Japanese chip makers are also targeting micros and ASICs. This collision course will mean further trade friction between the US and Japan and can only make US companies more determined to counteract what they maintain are "unfair trade practices" by their Japanese competitors.

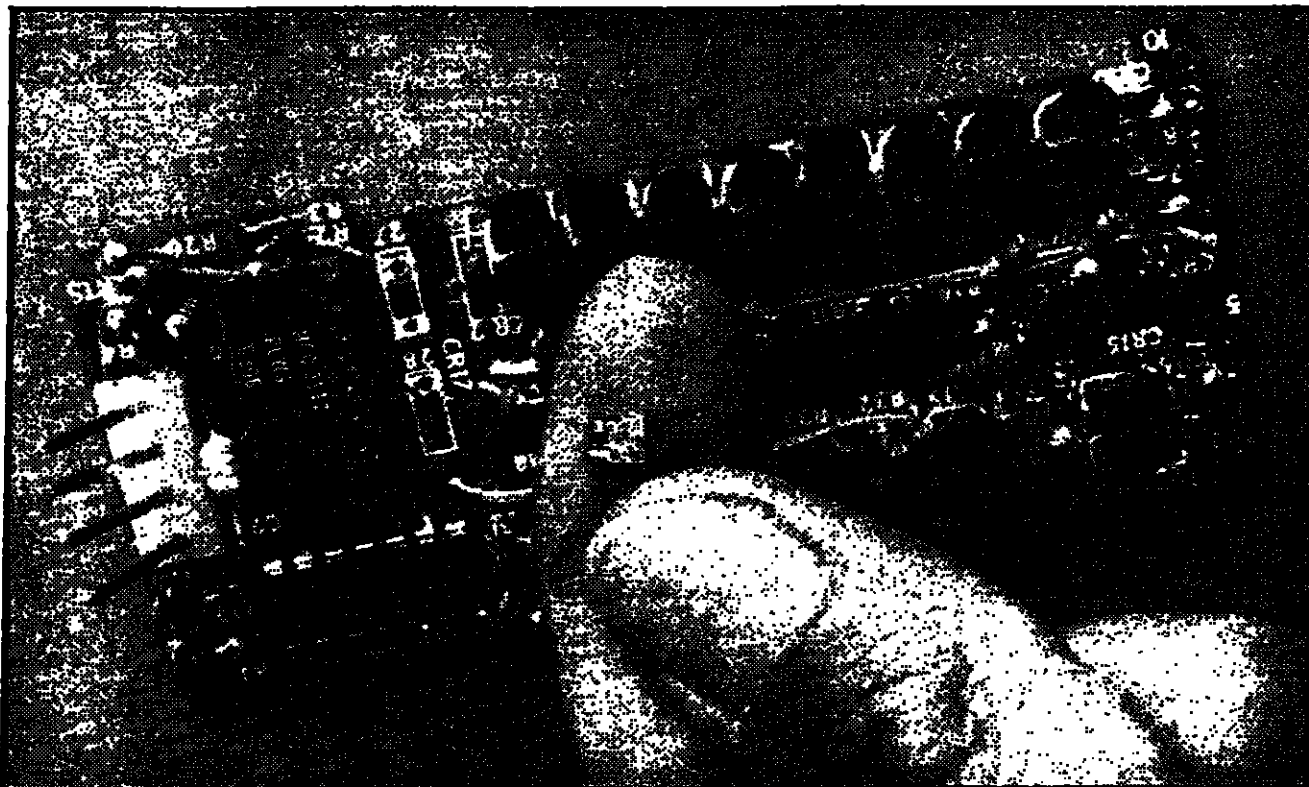
However, all chip makers need a new market boost. That could come from the digitalisation of the telephone network. According to industry estimates, the total available market for semi-conductors in the telecommunications field was approximately \$1bn in 1984.

Once standards are established for the integrated ser-

back on track, which will deliver voice, data, text and image to subscribers, chip-makers stand to gain a high-growth market.

Other possible booms for chip-makers lie in consumer electronics. Just as video games and home computers have boosted the chip-makers out of slumps, so compact disk players or perhaps solid state filmless cameras could help them to regain momentum soon.

Long term, the semiconductor market is expected to continue to grow at a healthy 21 per cent annual rate through the rest of the decade. Through 1985, however, it has been hard to believe that the chip-makers could ever get

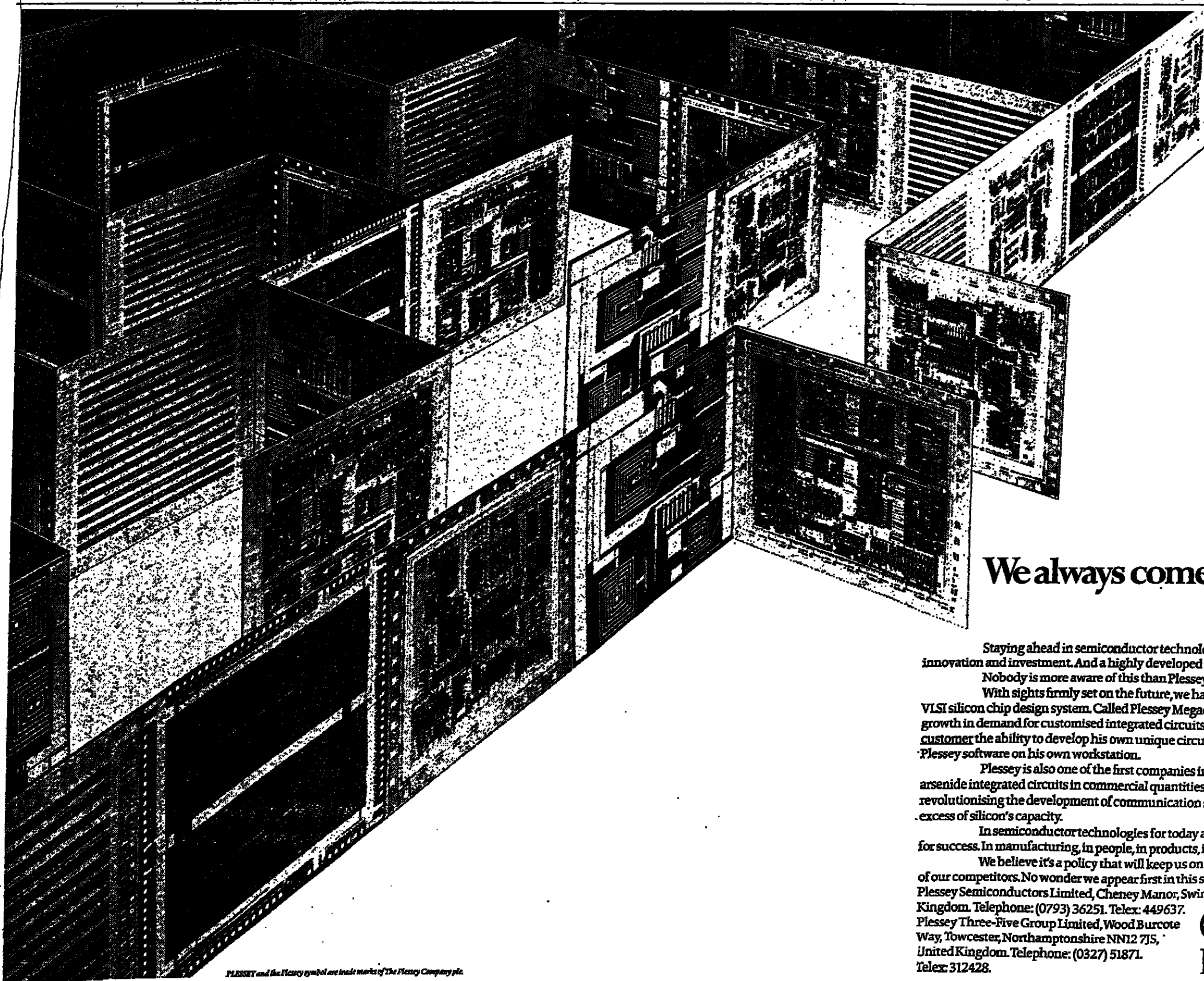


## Top 10 Semi-conductor Sales

Ranking	1984	1985	Sales \$m
1	1	NEC	1,950
2	2	Toshiba	1,815
3	3	Hitachi	1,750
4	4	Motorola	1,650
5	5	Toshiba	1,370
6	6	Fujitsu	950
7	7	Intel	900
8	8	National	890
9	9	Matsushita	870
10	10	Philips	850

\* Includes Signetics  
† Forecast for 1985  
Source: Integrated Circuit Engineering

● SEMICONDUCTORS are becoming smaller but ever more powerful. Pictured, left, perched on a finger tip is a high-voltage integrated circuit from General Electric, New York. The chip measures just a tenth of an inch across, yet it equals the capabilities of the 1½ and 3½ inch circuit below it. This miniaturisation brings about significant reductions in cost, along with improved reliability.



## We always come through first.

Staying ahead in semiconductor technology needs the right combination of innovation and investment. And a highly developed sense of direction. Nobody is more aware of this than Plessey.

With sights firmly set on the future, we have introduced an advanced new VLSI silicon chip design system. Called Plessey Megacell™, it fully exploits the dramatic growth in demand for customised integrated circuits by putting into the hands of the customer the ability to develop his own unique circuit designs. All he needs to do is run Plessey software on his own workstation.

Plessey is also one of the first companies in the world to produce gallium arsenide integrated circuits in commercial quantities. This breakthrough is revolutionising the development of communication systems with operating speeds far in excess of silicon's capacity.

In semiconductor technologies for today and tomorrow, Plessey is investing for success. In manufacturing, in people, in products, in software.

We believe it's a policy that will keep us on the right track and one step ahead of our competitors. No wonder we appear first in this survey. Plessey Semiconductors Limited, Cheney Manor, Swindon, Wiltshire SN2 2QW, United Kingdom. Telephone: (0793) 36251. Telex: 449637. Plessey Three-Five Group Limited, Wood Burcote Way, Towcester, Northamptonshire NN12 7JS, United Kingdom. Telephone: (0327) 51871. Telex: 312428.

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In a word, success

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## Semiconductor Industry 2

## US chipmakers fear extinction in Japan trade war

## Trade

LOUISE KEOHE

THERE is a growing impatience among U.S. chip makers concerning their trade imbalance with Japan.

"Protectionism beats extinction any day," said Mr Charles E. Spork, president of National Semiconductor, one of the largest U.S. semiconductor chip manufacturers.

"In the long run protectionism is a very bad form of trade practice. In the short term it is useful to guarantee survival and I want to stay in this game."

His remarks, made to an audience of about 800 semiconductor industry representatives in Silicon Valley last month, echo the current mood in the industry, now enduring its worst-ever recession.

Feelings are running high. Even the strongest proponents of "free trade" are looking for government intervention to solve the industry's problems. They remain fearful, however, of the long-term implications of tariffs, quotas and other protectionist measures.

"We've been working on this problem since 1977," Dr Robert Noyce, vice-chairman and co-founder of Intel, points out. "We have spent a disproportionate amount of time and treasure trying to figure out how to ward off a trade war with Japan while preserving our viability."

Dr Noyce, the inventor of the integrated circuit chip, was among the industry leaders who formed the Semiconductor

Industry Association trade group in 1977 primarily to tackle Japanese trade issues. Since then the group has won several victories; in 1981 a bilateral agreement to reduce import tariffs; in 1983 a commitment on the part of the Japanese to increase semiconductor imports; in 1984, the elimination of tariffs and the creation of a trade monitoring system.

Even so, the worries continue. "I really feel that we have made no progress in addressing the problem," says Mr Spork. "This country must decide whether it wants to have an agricultural economy or an industrial economy. What we are seeing is the deterioration of our industrial base."

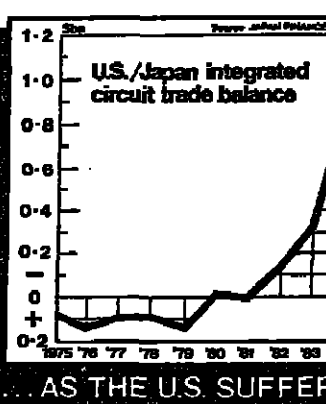
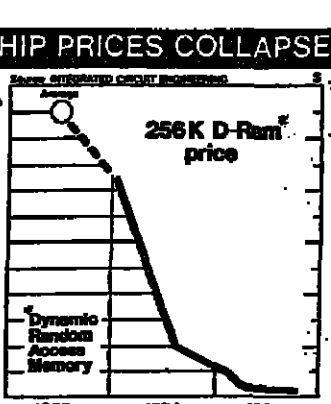
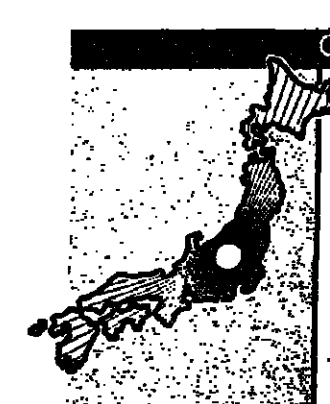
The US semiconductor industry leaders have long complained about Japanese "unfair trade practices." Recently, however, their tone has become more strident.

## Access

As they see it, this is a do-or-die situation. Either they or the US Government finds some remedy to the Japanese trade problem or the companies that created the world semiconductor industry will be relegated to the role of chip designers—no longer playing a principal part in the manufacture of semiconductor devices.

Concurrently, the chip makers point out, the U.S. will become reliant upon foreign suppliers for its most strategic technology and U.S. computer and electronics systems companies would be the first to suffer.

There is no way the U.S. semiconductor industry can compete with Japan on its "unfair" terms, says Mr



Spork. "In the long term U.S. industry will be wiped out. We, in the semiconductor industry, may get wiped out earlier because we are more severely targeted. There is no salvation unless the formula changes."

Specifically, U.S. chip makers seek greater access to the \$8bn Japanese market. They claim that their 11 per cent share in Japan has not grown significantly over the past decade and argue that if the Japanese market were opened to them they could expect to achieve a penetration closer to that which they enjoy in Europe—about 55 per cent.

The problem, say the U.S. firms, lies in non-tariff trade barriers. In a "301" trade complaint filed last June, they claim that Japanese electronics companies buy primarily from each other, relegating U.S. manufacturers to the position of residual suppliers, allowing them to provide parts during periods of scarcity or those parts not yet produced by the Japanese.

"A small number of major

Japanese companies dominate their country's market for semiconductors, such as those used in consumer electronics, telecommunications, and industrial products. These major Japanese producer-consumers are procuring semiconductors primarily from each other rather than on the basis of competitive merit," says Mr Gary Tooker, executive vice president of Motorola.

The industry is asking President Reagan to adopt as policy objectives a dramatic improvement in U.S. semiconductor exports to Japan and the prevention of Japanese dumping of semiconductors in the U.S. market.

The complaint has "received widespread support in the Administration and in Congress," the trade association claims. But it is not getting enough attention. Industry leaders fear, "I am not optimistic that it will solve anything," says Dr Noyce of Intel.

In October 1985 of the leading U.S. chip makers tried to fight it out in the commodity market, filing an anti-dumping complaint against

Japanese competitors. This action is motivated by the industry's greatest fear—a cascade of Japanese chips descending on the U.S.

Already Japanese suppliers have gained a controlling share in the \$5bn dynamic random access memory chip market. Now, say the U.S. producers, they are "targeting" another product sector—erasable programmable read-only memories. The Americans accuse the Japanese of driving down prices to gain market share.

## Investing

This second bid for the attention of Washington lawmakers demonstrates the underlying protectionist sentiment now rising within the industry. It has grown out of the fear that Japanese companies are building up their production capacity to mount a powerful attack on the U.S. market.

"Dumping results when foreign producers engage in excessive capacity expansion," says the SIA president, Mr Thomas Hinkelman. "The major

check against such expansion is market risk, but Japan has reduced that risk substantially by protecting its domestic base," he says.

"The Japanese industry has been investing far in excess of the historic semiconductor demand growth rate," Mr Hinkelman claims. In 1982-83, a massive Japanese build-up of capacity coincided with a recession in demand, he recalls.

The result was an extraordinary surge of Japanese exports, the collapse of prices and heavy operating losses for U.S. companies.

"A new Japanese expansion effort is now under way which is much larger," the SIA petition claims. "Japanese concerns are increasing their investments in the U.S. market, mounting fears of over-capacity and indications that a price collapse may be imminent."

The predicament of the U.S. semiconductor industry is made more critical by the current severe downturn in sales. All

US chip makers have been forced to lay off workers, operate short working weeks or cut salaries. Industry losses are mounting and prices have been decimated by slack demand.

Forced to cut back on their own capacity expansion plans, the US companies will be more vulnerable than ever to Japanese competition when demand turns up.

## Suffer

Japanese semiconductor makers, as expected, deny any intention of "dumping," targeting or "buying market share" in the US market. They also say that US chip makers would do better in the Japanese market if only they "sold better products, offered a better service, delivered their products on time."

Mr Daikichiro Morishima, recently appointed general manager of Hitachi's semiconductor sales company in the US, said recently: "My policy is to coexist with US manufacturers. We think the semiconductor industry will grow very

fast in the future and we are going to participate in that growth."

"Today, the market is very difficult, but when Intel suffers we suffer. We are not immune to the industry's problems. Hitachi's semiconductor sales in the US are well below target. Our profits are like those of US manufacturers."

But the issues in this long-running trade dispute are not really as simple as either side would suggest and deeply-felt distrust on both sides aggravates the situation.

The Americans believe that the Japanese have cheated, copied their products and stolen their technology. The Japanese claim that their trade rules are as valid as any others, that they are better manufacturers and that they simply try harder.

Taking a broader view of the issues, Dr Noyce suggests that the chip makers' problems have more to do with the state of the U.S. economy than with silicon chips. "I don't believe that (Japanese) unfair practices have escalated enough in the past five years to account for the mounting trade deficit, although the incidents of complaints under our trade laws has been increasing," he says.

Instead, Dr Noyce puts the blame for the trade deficit on the high value of the dollar and the low U.S. savings rate. He says: "The trade deficit has caused a massive loss of jobs from the US to those nations willing to save and lend our dollars back to U.S. In effect, we are trading our capital for VCRs and Toyotas. We are transferring our wealth from our own people to those who are willing to save by buying their goods and then borrowing back the money we have spent."

## Deep recession brings industry to its knees

## The US

LOUISE KEOHE

THE CRUDE oil of the '80s—or the steel of the '90s.

The U.S. semiconductor industry has often claimed the role of the "oil producer"—the supplier of the fundamental "fuel" that drives the economy. Today, however, it is more akin to a depressed smoke stack industry, bullied by foreign competition and starved by a barren marketplace.

Factory closures, layoffs, pay cuts and short work weeks are the news of the day among U.S. chip-makers. This is a recession like no other the industry has ever seen—nor could imagine.

Texas Instruments, the largest US semiconductor manufacturer, has been brought to its knees by heavy losses in its semiconductor group. The company reported losses of \$33m for the third quarter compared to net profits of \$126m in the same quarter last year.

Revenues for the first nine months of 1985 were down 12 per cent. With another 2,300 layoffs announced this month, TI has reduced its workforce by over 7,000 people this year—most of them associated with semiconductor production. Capital spending was also trimmed. TI has, however, recently completed two new wafer fabrication plants.

Although Texas Instruments claims "major progress" in concentrating its semiconductor product lines upon the faster growing product areas, the company is still heavily involved in the commodity memory business where prices have been destroyed by over-capacity and intense competition. Although demand for memory devices continues to grow, profitability

is very difficult for U.S. manufacturers to achieve.

On the brighter side, Texas Instruments has a major new opportunity with its announcement of the chip set that implements IBM's new local area network. The company has also begun to offer samples of its one megabit dynamic random access memory chip. In the laboratory, Texas Instruments fabricated the first four megabit chips in the industry.

Motorola, the second kingpin in U.S. semiconductor leadership, is in even worse shape. The company has reported losses of \$39m for the third quarter compared to net profits of \$126m in the same quarter last year.

Motorola provided a ray of hope for the future by saying that its order rates were improving in some product areas, but that was little comfort for the current poor performance.

Intel's operating losses of \$23m in the third quarter shocked industry analysts. Although the company was able to mitigate some of the losses with interest and other income it still reported its worst ever loss of \$4m. Sales were down by 25 per cent. In all, Intel has laid off 1,850 workers this year. It has also had shut downs and frozen salary increases.

The company announced this month that it will drop out of the dynamic random access memory business, thus avoiding future losses in that area. Intel's strongly proprietary product lines, which generally carry higher profit margins should have given the company some protection from price declines.

Recently, however, Intel has begun an effort to increase its participation in high volume commodity product markets, moving against the trend set by other U.S. manufacturers.

Intel has suffered more than most from the declining growth

of the personal computer market. As the supplier of the microprocessors and peripheral chips used in IBM and IBM-compatible personal computers, Intel benefited most from the PC explosion and is now suffering most from its end.

Intel's announcement last month of a new 32-bit microprocessor will give the company a much-needed boost in morale. It is not, however, expected to show any short term benefits on the bottom line since it takes some time for new microprocessors to be designed into equipment.

Longer term, however, the new 386 microprocessor should be a major source of income for Intel.

National Semiconductor took a beating in the third quarter with losses of over \$33m. Sales were flat at \$1.3bn.

National cancelled plans for a new wafer fabrication plant in Oregon and has continued capital expenditures at its own CMOS wafer fab plant in Texas and Utah. The company laid off 1,700 people and has shut down several days each quarter.

National's strategy is to decrease its dependence upon commodity chips by developing its own proprietary products. Although the company now claims that 60 per cent of its revenues come from its own designs, clearly it has not been enough to fend off the recession.

National's 32,000 32-bit microprocessors is being chosen by three out of every four new equipment designers, the company claims. National has a clear lead in this developing market, but it faces increased competition with the recent entry of Intel.

Advanced Micro Devices was the fastest growing company in the industry last year. With the report of its third quarter results it has now become one

of the fastest shrinking companies.



National Semiconductor's sales fell by 20 per cent last year. Above: chips being checked at the company's plant in Santa Clara, California.

of the fastest shrinking companies.

Sales were almost halved from \$257m in the third quarter of last year to only \$128m in the same period this year. A \$22m operating loss was reduced to \$15m by tax credits accumulated on AMD's huge research budget which now measures over 30 per cent of revenues.

AMD attributed much of its losses to the falling prices of erasable programmable read-only memories. The company has joined Intel and National Semiconductor in filing an anti-dumping suit against Japanese erasable memory manufacturers charging them with driving down erasable prices to gain market share and selling the chips in the U.S. below cost.

The problems of the "big five" have been shared by most other companies in the U.S. semiconductor industry. Some specialist semiconductor manufacturers have, however, been spared less than the broad-based merchant suppliers. Following the niche market strategy is the best defence against the dramatic cycles of the U.S. semiconductor market, says Jon Cornell, senior executive of Harris Semiconductor.

Harris Semiconductor, the tenth largest U.S. semiconductor manufacturer, is a "sector"

of the defence electronics company representing about 12 per cent of the company's revenues with sales last year of \$234m and anticipated semiconductor sales this year of \$273m. Although Harris has laid off 125 workers at its Florida semiconductor fabrication facility, the operation seems to be weathering the recessionary storm relatively unscathed.

Harris' performance has been greatly helped by its strong sales to the military which have not been affected by the commercial market recession. The company also has the advantage of spinning off technology developed for military chips into devices for the commercial market, thus lowering its research and development costs.

Harris follows a niche market strategy, based upon supplying leading edge technology to government segments of the market—communications, industrial, and computer markets. The company has been a leader in CMOS and gallium arsenide technologies. Three quarters of Harris' business is concentrated in proprietary products or products that have no more than two competitors. This provides the company with considerable shelter from most of the industry's short-term problems.

## PROFILE: INTEL

BY WILLIAM ARNOLD

## Nimble performer keeps out of the trenches

AS AN innovator of memory chips and microprocessors, Intel Corporation developed many of the product types that the U.S. and the world's semiconductor industries grew up on.

Intel has built up its business by developing market for new chips and then nimbly jumping on to higher-performance devices, leaving competitors to fight it out in the commodity market trenches.

But as the industry and technology have matured it has become increasingly difficult for Intel to jump ahead with ever-improved circuit designs. Its weaknesses began to show.

Although a strong leader in product design, it had not built up competitive manufacturing prowess. Now it is determined to become a "world class" manufacturer and enter the commodity market fray. Its new attitude is simply expressed. "You are either 'cost competitive' or you go out of the manufacturing business," says the senior vice president, Mr Jack Carsten.

## Efficient

To be a \$100m to \$1bn size broad-based manufacturer running general-purpose wafer fabrication lines no longer makes sense, Intel believes. The return on investment in a \$100m or more wafer fabrication plant cannot be justified by moderate volumes of low-price products.

A chipmaker must avoid making product lines of moderate capacity and concentrate either on low-volume, high-margin "niche" markets or produce high-volume commodity parts highly efficient plants, says Mr Carsten. Intel plans to do both.

On the "niche" side of its two-pronged market attack, the company has announced its

entry into the "application specific integrated circuit" (ASIC) market for devices designed to customers' needs. But it is the high-volume commodity side of the strategy that will test Intel's mettle and determine whether it will achieve manufacturing success.

Here it will collide head-on with Japanese and Korean competitors. To be a low-cost producer, it must increase its manufacturing efficiency enough to determine whether it will achieve a substantial labour cost disadvantage.

Several changes are under way. Intel has set up optimised production lines for its two main high-volume products—erasable, programmable read-only memories (eproms) or program storage chips) and microcontrollers.

"We have fine-tuned a state of the art process that is best suited to erasable and erasable microcontrollers, the most elastic and fastest-growing segments of our business," says Mr Craig R. Barrett, vice president in charge of the company's newest factory at Albuquerque, New Mexico.

"Fab 7" Intel's Albuquerque plant, is the key to the company's new objectives. Completed last year, it has been a serious problem, draining resources at the rate of \$1m a week during the first half of 1984.

By the end of this year, however, "Fab 7" will be Intel's largest factory in terms of output, with a capacity to produce more than \$200m in products annually. The company spent \$100m on plant and equipment at Albuquerque to create what it now claims is "the best batch process known today" in the world semiconductor industry.

The problems encountered in getting the plant into operation have taught the company some expensive lessons, however. It was the first U.S. semiconductor plant to use 6-inch diameter silicon wafers, replacing the 4-inch size used in all previous plants, and this created many problems, largely because all the production equipment was newly designed to fit the 6-inch wafers.

"It was not surprising that we had several difficulties with new plant, new equipment, a new process and new manufacturing team," says Mr Barrett.

## Delayed

With the benefit of experience, Intel is now transferring the technology developed at Albuquerque to a smaller "Fab 8" in Israel that is to step up production in the quarter. U.S. fabs will also be converted to 6-inch wafers. So that more than half of Intel's fabrication capacity will be on the larger wafers by next year.

Now the company is beginning the construction of "Fab 9," a \$200m plant twice the size of the present Albuquerque factory on the same site. The building will be completed this year but production will be delayed until 1987 because of the current semiconductor market slump.

"Fab 9" will have twice the production capacity of the Albuquerque plant. Each module will make one product, though its useful life-cycle will be part of Intel's new strategy to stay with products longer than hitherto and not abandon them when prices fall. When the product's market life is finished the module will be turned off and another put in for a new product.

## String of poor results from big companies

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THINGS do not look too rosy for the Japanese chipmakers, with one big company after another announcing poor financial results.

The drop in semiconductor prices pushed Hitachi, Japan's largest electronics company, into its first half-year profit decline for nearly a decade with pre-tax profits down 18.9 per cent in the six months to September to ¥100.8bn (\$467.2m) though sales were up 3 per cent to ¥1,559bn.

Sales were down 4 per cent in the half year for the whole division covering semiconductors, systems and electronic devices, which accounts for 35 per cent of Hitachi's total sales. The company refused to disclose the profits and sales of its semiconductor business.

It did say that semiconductors have been its biggest money earner last year and that this year, semiconductor profits had been "marginal." Prices of chips had fallen by 40 per cent on average in six months.

Toshiba blamed the downturn in the worldwide semiconductor business as the main reason for its 9 per cent decrease in pre-tax profits for the same period.

Toshiba said the main trouble

in semiconductor was in the erosion of prices for memory devices. These devices account for 17 per cent of Toshiba's total semiconductor sales, which declined 10 per cent overall to ¥185bn from ¥205bn last year.

However, the company said it would continue to invest heavily in its memory device business, both in developing new products such as the one megabit chip, and for plant improvement.

NEC, Fujitsu, Mitsubishi Electric and Oki Electric have also announced profit falls in the half-year to September, citing the slide in world semiconductor prices and the yen's sharp appreciation against the dollar as the main causes.

Pre-tax profits for Mitsubishi declined by 19.4 per cent. Sales by the information and communications systems and electronic devices sector fell by 15.1 per cent to account for 28.6 per cent of the total.

Oki suffered a fall of 44 per cent in pre-tax profits to ¥421bn. Sales by the electronic devices division fell by 18 per cent, due chiefly to a 20 per cent drop in semiconductor exports to the U.S.

NEC was far less troubled by the prolonged semiconductor

## Japan

BORIS SEDACCA

recession with pre-tax profits for the six months in line with its initial projection at ¥60.08bn (\$279.7m), some 13.3 per cent ahead. However, electronic devices fell by 20.5 per cent in sales to account for 21 per cent of the total. NEC has trimmed its capital investment allocation for semiconductors by ¥20bn to ¥120bn for this year.

Fujitsu suffered severely as its sales have a higher proportion of memory chips. Fujitsu saw its half-year pre-tax profits fall ¥5bn short of the initial projection to reach ¥34.48bn, down by 36.3 per cent from the previous year.

The company attributed the earnings decline to ¥15.68 a share against ¥21.06—partly to lower margins on semiconductor sales.

The Pacific miracle is clearly wearing off. Now the Americans have the chance to test the popular Western assertion that the Japanese do not innovate—only copy.

IBM has run rings around them in the personal computer

market, and the first IBM PC Japan.

was non-innovative—the type of product Japanese manufacturers could make at bargain basement prices if they got in quick enough. But they did not.

Two of the most advanced semiconductor products in the world have been introduced by US chip-makers. Texas Instruments announced chips to link computers on an IBM local area network, and Intel became the third US company to offer 32-bit microprocessors.

The Japanese now have to catch up again, but the more experience they get in catching up, the less time they take to do so each time.

In the meantime a battle of words is raging between the US and Japanese chip producers. In mid-November, the US Semiconductor Industry Association (SIA) told the senate labour and human resources committee that the US industry lost 54,000 jobs worldwide this year.

Mr Michael Mailbach, government affairs manager for Intel, said that employment had fallen from 280,000 jobs in December 1984 to 226,000 last month, a 19 per cent decline, compared with a fall of 5 per cent in related employment in

Japanese shipments of "erasable programmable read-only memory" (eprom) chips, which has fanned the flames of protectionism in the US.

Eproms and Drams represent a quarter of the \$20bn semiconductor chip market. Japanese suppliers hold an 80 per cent share of the US Dram market, while US chip-makers lead in the Eprom sector.

In the past year most of the main US chip-makers—with the exception of Texas Instruments—have dropped out of the Dram market as prices fell. The US chip-makers claim that eprom prices—which have fallen from about \$17 per chip in January to about \$3 per chip today—have also been hit by Japanese dumping.

The preliminary ITC ruling on the eprom dumping suit filed jointly by Intel, National Semiconductor and Advanced Micro Devices, means that this case will now be investigated by the US Commerce Department.

Japanese companies argue that because US chip-makers assemble and test products abroad—primarily in Singapore and Malaysia—they are not US producers and cannot claim injury under anti-dumping laws.



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ps

## Semiconductor Industry 4

## Underlying prospects uncertain in spite of short-term growth

COMPARED WITH the bloodbath which US semiconductor manufacturers have suffered as a result of collapsing demand in their own home market in the past year, Western Europe has escaped so far with relatively light flesh wounds.

Dataquest, the American market research firm, estimates that total semiconductor consumption in Europe will fall by only 2 per cent this year to \$4.7bn, against an expected 31 per cent drop in the U.S. to \$9.1bn.

Furthermore, Dataquest expects Europe to outperform other major world markets next year, when a rebound from the recent deep slump is predicted. Growth in European consumption is forecast at 16 per cent, against 9.8 per cent in the U.S. and 12 per cent in Japan.

These statistics might, at first glance, seem reassuring for European semiconductor manufacturers, many of which are involved in ambitious expansion programmes in an effort to reverse their declining share of world markets. However, the industry's underlying position and medium-term prospects are far from certain.

The relative resilience of the European market this year has been partly due to the fact that the computing industry accounts for only 25 per cent of total semiconductor demand, compared with 45 per cent in the U.S. Europe has therefore been cushioned from the full impact of the recent shakeout in personal computers and the slowdown in the market for larger machines.

However, the weakness of its indigenous computer sector also denies Europe's semiconductor suppliers an important volume market which can help provide the economies of scale needed for profitable production of "commodity" chips. Europe's only real mass-production equipment industry is consumer electronics, which is fighting an uphill battle against Far Eastern competition.

### Revolution

The shortage of volume applications able to provide buoyant growth in good years partly explains why the European market for semiconductors dwindled steadily to 18 per cent of the world total last year from almost 30 per cent in the mid-1970s. European suppliers, moreover, accounted for a paltry 6.7 per cent of the world microchip market.

In the past few years, its governments and industry have belatedly recognised that unless

### Europe

GUY DE JONQUIERES

Europe makes a much more energetic effort to win back lost ground in semiconductors, it is in danger of being left behind the rest of the industrialised world in the information technology revolution.

Since 1983, more than 30 investment programmes to build new semiconductor plants or expand existing ones have been announced by European companies. Several eye-catching projects have been launched: the boldest is the \$500m Megaproject, a joint research scheme by Philips of the Netherlands and Siemens of West Germany which is intended to catch up with Japanese memory chip technology by the late 1980s.

Many of these investments are funded by European governments, which increasingly view the possession of advanced microelectronic technology and production capacity as vital to the industrial future of their countries.

The French Government is financing a FFr 1bn annual investment programme by Thomson, the state-owned electronics group, while SGS-Ates of Italy, also state-owned, is getting sizeable public support. The West German and Dutch governments are shouldering part of the cost of Megaproject.

Public support is justified on the grounds that European companies could not hope to get back into the microelectronics race without it. Yet even with such munificent aid

from the taxpayer, commercial success looks far from guaranteed.

Europe's dash for growth coincides with a massive excess of semiconductor capacity worldwide. Furthermore, the proliferation of European "national champion" companies, often accompanied by handsome government incentives for inward investment by U.S. and Japanese semiconductor manufacturers, is creating a fragmented industry structure in which it is difficult for any suppliers to achieve economies of scale.

Increasingly fierce competition is causing a number of European companies to revise their expansion strategies. Siemens, for instance, has dropped plans to develop its own 1 megabit DRAM, part of the original Megaproject programme. It will buy in technology from Japan's Toshiba instead.

Thomson, which had previously hoped to capture a sizeable share of the world "commodity" memory market, has shifted its focus to emphasize semi-custom chips, particularly for military applications and other niche markets.

### Pioneered

Thomson's medium-term goal remains a 3 per cent share of the world market. It recently took a bold gamble to expand its international manufacturing and marketing by acquiring most of the assets of Mostek, the US microchip maker which was closed by its previous owner, United Technologies, after heavy losses.

Several other European companies, including Britain's Plessey and Ferranti, have already captured profitable niches in the semi-custom business. Ferranti can claim to have pioneered the technology, but it lost overall market leadership last year. Some critics blame its refusal to adopt the CMOS process used by most of its competitors.

The semi-custom market, however, is looking increasingly crowded. More than 100 different companies are now involved in it, and price competition is so severe that some are offering to develop chip designs free of charge for any customer who will place pro-

duction orders. Until recently, development fees accounted for the bulk of most suppliers' revenues.

Furthermore, success in the semi-custom market demands at least as much international marketing and distribution muscle as do "commodity" chips. This is one of the European industry's weakest points. Only Philips and SGS-Ates possess significant production facilities and marketing networks in the U.S.

Gaining the volume needed to compete profitably therefore seems likely to remain a major challenge for many European suppliers, unless they are prepared to make substantial investments in building up marketing and support facilities in other parts of the world.

A novel approach to this problem has emerged recently, however, in the shape of European Silicon Structures (ES2), a start-up company whose founders include Mr Robb Wilnot, chairman of Britain's ICL computer company, and Dr Robert Heikes, former head of European operations of National Semiconductor of the U.S.

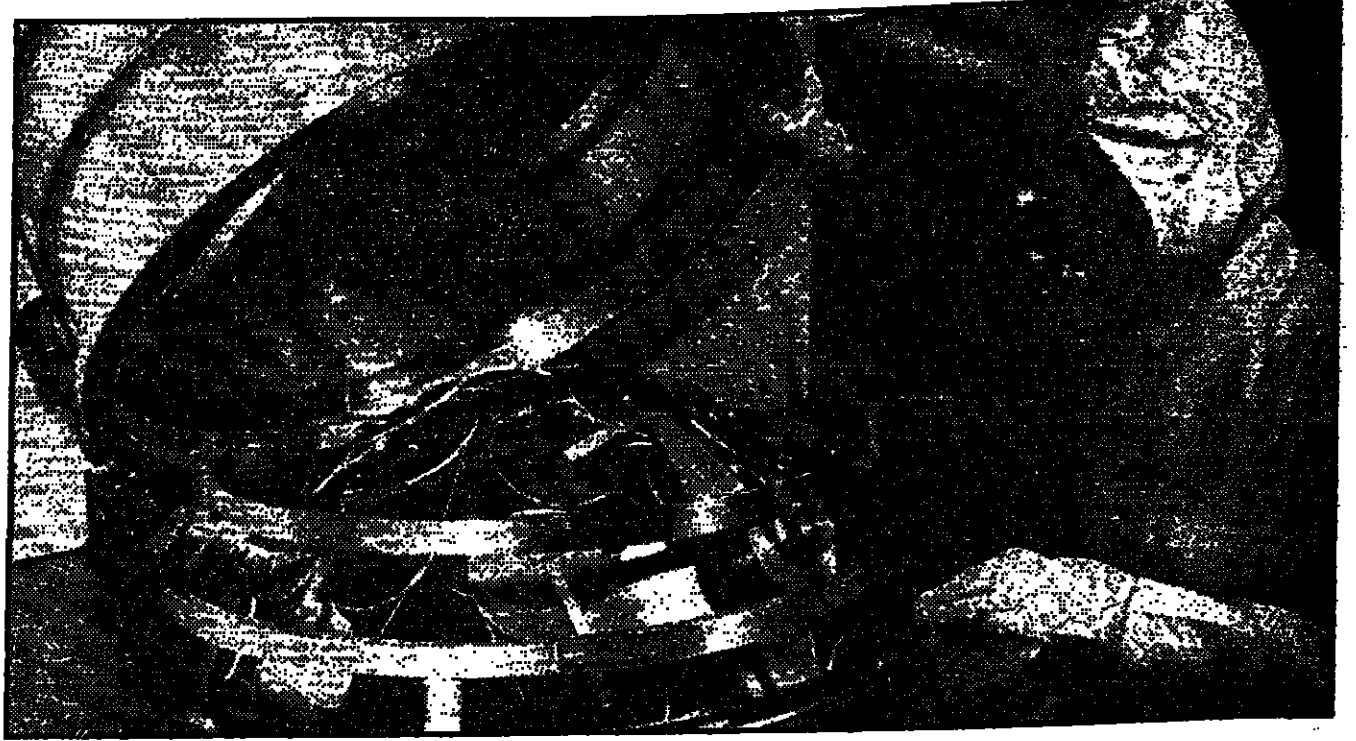
ES2 aims to make a virtue out of the peculiar characteristics of the European market by making full-custom chips in very low volumes. It claims that this can be done economically by using the latest advances in semiconductor production techniques.

### Handicap

The company is also being organised on a pan-European basis. It plans to raise finance and set up operations in several different countries. This is to avoid the national ties which, Mr Wilnot believes, handicap many existing European microchip companies.

ES2 is seeking to raise \$60m in financial backing. As yet, it is too early to judge its chances of success. But it faces two obvious challenges.

One is that it aims to use technology which has not yet been commercially proven, even in the U.S. The other is opposition by some established European electronics companies which are already committed to their own and fear that ES2 may grab part of their markets.



Europe's largest semiconductor manufacturing centre is the Motorola plant at East Kilbride, Scotland. Above, where the company has just completed a \$60m expansion programme. Motorola, the second kingpin

in the US semiconductor leadership after Texas Instruments, reported losses of \$39m in the US for the third quarter, but order rates are now improving.

## Aggressive drive into mass markets

### Korea

BORIS SEDACCA

SOUTH KOREA is making a determined bid to capture more of the international semiconductor market. Furthermore, it is no longer content merely to supply cheap labour to foreign chip-makers, or even to settle for yesterday's technology in the semiconductor sector.

This aggressive advance in the semiconductor field reflects South Korea's bid to enter mass markets in which the Japanese are already world leaders.

"The Japanese are now as worried about the Koreans as the Americans used to be worried about the Japanese," comments Mr Richard Harwood of stockbrokers Goff Layton.

Some Korean companies, such as Tatung and Samsung, are also beginning to have an impact in the world semiconductor market.

"The South Koreans are catching up on modern technology. Traditionally companies dip their toe in the water and then gradually develop, but the Koreans are developing pretty rapidly," says Mr Harwood.

In particular, the Daewoo group of South Korea is reported to be making a serious push into the semiconductors field.

Meanwhile, US chipmakers who set up manufacturing bases in the Far East to take

advantage of low labour costs are under pressure.

Mostek's Kota Baru plant has reduced its staff from 3,000 to 700, and National Semiconductor phased out its Seremban plant with the loss of 1,000 jobs. Malaysia's industry is faced with rising wage costs and increasing automation, with companies such as Fairchild assembling and manufacturing in the same place.

Malaysia is also threatened by competition from Singapore, Taiwan, Hong Kong and notably South Korea whose electronics exports have doubled from \$2.2bn to \$4.25bn between 1981 and 1984.

The South Korean Government unveiled plans in April 1983 to foster the domestic semiconductor industry and to boost exports from \$600m in 1982 to \$1.5bn in 1986 and \$3bn in 1990.

The Government also plans to double the number of chip manufacturers to six and to establish an integrated circuit and software design centre. In short, it is trying to achieve in

five years what Japan has taken 20 years to accomplish.

Samsung, a \$9bn conglomerate, producing a tenth of Korea's GNP, built a very large scale integrated circuit plant in a Seoul suburb in May 1984. Sinclair has reportedly used chips manufactured by Samsung since August last year.

Samsung took only five months from first production in August 1984 to reach an output of 6m piece parts a month by January this year.

The Hyundai group, meanwhile, plans to start mass production of 256K dynamic random access memory (RAM) chips.

Korean companies, led by Hyundai, have been trying to break into the semiconductor memory market, particularly over the past 18 months, says Mr Graham Meek of stockbrokers Wood Mackenzie.

There have been very sizeable Korean purchases of production equipment from US companies such as Applied Materials and Perkin Elmer—the Koreans have obviously been building up the infrastructure," says Mr Meek.

Hyundai has also taken out a licence on 64K and 256K dynamic RAM designs from Immos, the UK chipmaker originally set up under a

Labour government by the National Enterprise Board.

He suggests that Hyundai is "adopting the classic strategy of firstly hitting the memory commodity market and, secondly, piggy-backing off other people's design efforts, in quite a legitimate way. This is precisely the sort of arrangement with which the Japanese came into the market a few generations back with 1K and 4K memories."

The early Korean chip producers could not claim to be at the leading edge of developments in the semiconductor areas, says Mr Meek—"they have certainly not got to the prominent position that the Japanese have achieved, but they are moving up with alarming speed."

"The US position in semiconductor memory has been cut to ribbons in the last four or five years," he observes—"if you look back to 1977-78, American companies totally dominated the world market for dynamic RAM memories. Now with the current 256K generation being produced, it has been estimated the Japanese industry probably accounts for between 80 per cent and 85 per cent of world production. That is a dramatic turnaround in the space of seven or eight years."

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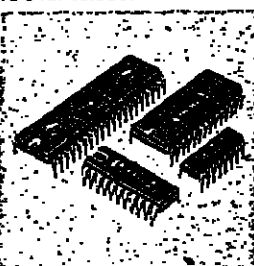
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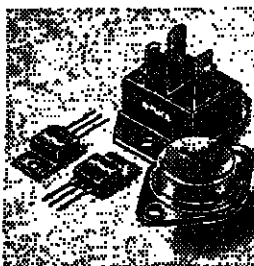
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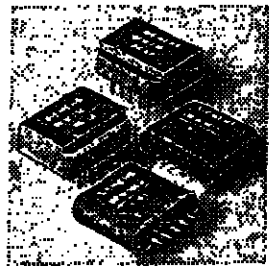
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## FT COMMERCIAL LAW REPORTS

## Government scheme to reimburse chemists contravenes EEC Treaty

**REGINA v SECRETARY OF STATE FOR SOCIAL SERVICES, EX PARTE BOMORE MEDICAL SUPPLIES LTD**  
Court of Appeal (Sir John Donaldson, Master of the Rolls, Lord Justice May and Lord Justice Glidewell): November 29 1985

A GOVERNMENT scheme for reimbursing chemists under the National Health Service is unlawful if its object or effect is to reduce or exclude competition from imported drugs which have the same therapeutic value as UK drugs but have been manufactured more cheaply in other EEC countries.

The Court of Appeal so held when dismissing an appeal by the Secretary of State for Health and Social Security from a decision of Mr Justice Taylor on a motion for judicial review by Bomore Medical Supplies Ltd and Eurochem Ltd. The judge held that a decision made by the Secretary of State to alter the basis of reimbursement to chemists for dispensations under the National Health Service was unlawful in that it constituted a measure of equivalent effect to a quantitative restriction on imports, prohibited by Article 30 of the Treaty of the European Economic Community (EEC).

Article 30 of the EEC Treaty provides: "Quantitative restrictions on imports and all measures having equivalent effect shall be prohibited between member states."

LORD JUSTICE MAY said that in 1980 to 1981 the cost to the National Health Service of prescribed drugs was nearly £800m. From about 1981 an import trade began to develop from other EEC countries. Several traders, known as parallel importers, were able to purchase pharmaceutical products at low cost and supply them to wholesalers and retail chemists in the UK at attractive discounts.

UK manufacturers supplied wholesalers on the basis of a "drug tariff" agreed by the Department of Health and Social Security. Wholesalers paid the tariff price less a margin of 12 per cent from which they covered their costs and profits, and any discount they might allow to retail chemists.

Until the 1970s the chemist

was reimbursed the full drug tariff price.

Because it emerged that chemists were making a profit out of discounts the scheme was varied.

By the Drug Tariff 1984 the chemist received reimbursement of the tariff price less a discount calculated on a sliding scale starting at 0.46 per cent and rising to 7.96 per cent, depending on the value of prescriptions dispensed by him in a particular month.

Even then, he was usually able to make a profit out of discounts. The average discount allowed by wholesalers on products originating in the UK was about 7 per cent. Parallel importers, such as Bomore, were able to buy the same product elsewhere in the EEC at low prices and to offer much more substantial discounts to the chemist than the domestic wholesaler.

The parallel importers claimed they were able to offer favourable terms to overcome the purchaser's natural tendency to prefer UK products. They suggested that the chemist required approximately 10 per cent higher discount on an imported product if it was to be preferred to the domestic equivalent.

The average discount on products offered to chemists by Bomore was 25 per cent. The chemist who could buy imported products at such large discounts was able to retain a very considerable profit when reimbursed by the NHS on the basis of the sliding scale.

Since the cost of such reimbursement fell on the taxpayer, the Secretary of State was concerned to amend the scheme.

The amendments introduced were (1) where medicines were obtained by the chemist at a discount of less than 12 per cent of the drug tariff or less reimbursement would continue on the sliding scale, 0.46 per cent to 7.96 per cent; (2) where he obtained medicines at a discount of more than 12 per cent then (a) the chemist must endorse the prescription form "HD" for high discount, and (b) reimbursement would be at a discount of 20 per cent.

Since domestic drugs were offered at less than 12 per cent discount and imported drugs at more, the change hit imported products. If a chemist bought at a discount in the "no-go" area between 12 and 20 per cent, he would inevitably do so at a loss.

Importers therefore had to raise their prices by offering a discount of less than

12 per cent or reduce them by offering 20 per cent. They contended that if they adopted the former course they would be unable to compete with UK products. If they adopted the latter it would be impossible or very difficult to trade other than at a loss.

Bomore contended that the Secretary of State's decision to introduce the new system was in breach of article 30 of the EEC Treaty. Mr Justice Taylor held that it was in breach and was accordingly unlawful and in breach of statutory duty.

On the present appeal the Secretary of State contended that the decision and the new system created a measure having at least an equivalent effect to a quantitative restriction on imports. It discriminated against imported drugs in general, even outside the "no-go" area, as in truth it was intended to do, albeit with the laudable intention of obtaining for the taxpayer rather than the individual chemist as much as was practicable of the benefit of the lower prices of imported drugs.

The Secretary of State could not draw comfort from Duphar. It might be that the criteria by which the excluded or disadvantaged drugs were determined were objective and verifiable. Nevertheless, it was clear on the facts that they involved patent discrimination regarding the origin of the products.

Any scheme whose object, let alone effect, was to reduce the competitiveness of cheaper imported drugs in the UK must be in breach of Article 30, and was assisted by Duphar.

There was a vital distinction between the scheme in Duphar, and the present scheme. The former sought to exclude more expensive drugs where cheaper ones, having the same therapeutic value and effect, were available. The latter sought to prevent chemists, and thus the taxpayer, from taking advantage of cheaper imported drugs.

The appeal should be dismissed.

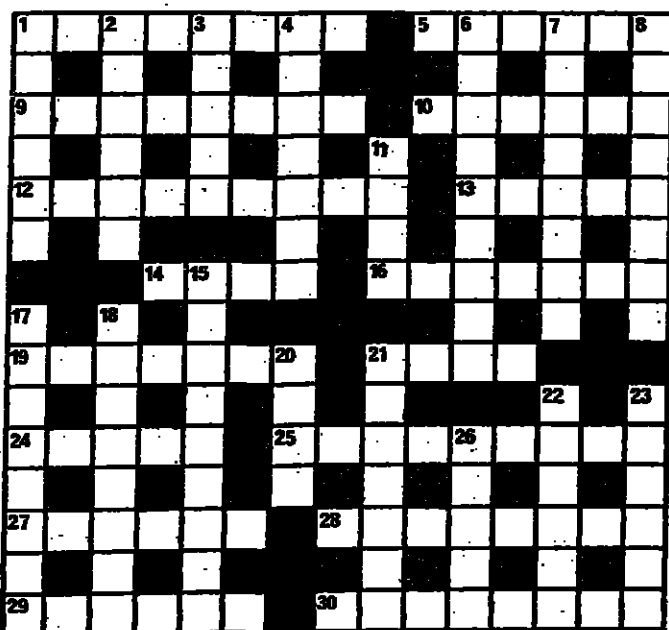
Sir John Donaldson and Lord Justice Glidewell agreed.

For Bomore and Eurochem: David Vaughan QC and Gerald Barling (S. J. Barling and Co.). For the Government: Robert Carnworth QC and Nicholas Paines (Treasury Solicitor).

By Rachel Davies, Barrister.

In *Inland Revenue v Mobil*, FT December 3 counsel for the Revenue were Christopher Clarke QC and Robert Carnworth QC.

## FT CROSSWORD PUZZLE No 5,892



Each across solution is one of two which are identical except for the first letter: their clues, which are of the definition type, are to both of these. The down solutions will decide which of the two is the correct one, in all but five cases: the first letters of these five could form the word SCAMP.

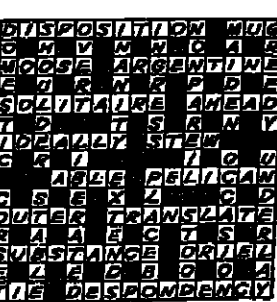
## ACROSS

- 1 Peals issue (8)
- 2 Runs after stages (6)
- 3 Pieces of drapery they go with checks (8)
- 4 Land in the environment (6)
- 5 Slogan (9)
- 6 Cast tamed in play (5)
- 7 Rough sound of engine (4)
- 8 Like the time of roses—Masquerade (7)
- 9 American bird, the runner (7)
- 10 Get through crowd (4)
- 11 Head pincher (5)
- 12 Finish sprout (9)
- 13 Immature fat (6)
- 14 Threatening member of government (8)
- 15 Part of county to be shunted into? (6)
- 16 Inflict pain on lady (8)

## DOWN

- 1 Gadget used to unfreeze, about a volt (6)
- 2 Push river, unlike the Lark (2, 4)
- 3 Initiation to back? (5)
- 4 O for a general upheaval in the near future! (3, 4)
- 5 Austerity for Dickens was rough paper (4, 5)
- 6 Country gentleman, entering right and left, becomes a boarder (8)

Solution to Puzzle No. 5,891



## When Christmas only brings more loneliness...

...when the dawn of Christmas Day brings once more the realisation that 'company' is something that at best may only last an hour or two.

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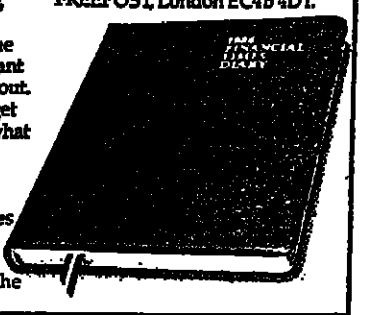
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## FT UNIT TRUST INFORMATION SERVICE

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Abbey Fund Managers Ltd 100 Bank Street, London EC2N 2AY 01-400-7000	Abbey Growth Unit Trust 100 Bank Street, London EC2N 2AY 01-400-7000	Abbey Income Unit Trust 100 Bank Street, London EC2N 2AY 01-400-7000	Abbey International Unit Trust 100 Bank Street, London EC2N 2AY 01-400-7000	Abbey Overseas Unit Trust 100 Bank Street, London EC2N 2AY 01-400-7000	Abbey Diversified Unit Trust 100 Bank Street, London EC2N 2AY 01-400-7000	Abbey Conservative Unit Trust 100 Bank Street, London EC2N 2AY 01-400-7000	Abbey Aggressive Unit Trust 100 Bank Street, London EC2N 2AY 01-400-7000	Abbey Special Unit Trust 100 Bank Street, London EC2N 2AY 01-400-7000	Abbey Flexible Unit Trust 100 Bank Street, London EC2N 2AY 01-400-7000	Abbey Multi-Asset Unit Trust 100 Bank Street, London EC2N 2AY 01-400-7000	Abbey Global Unit Trust 100 Bank Street, London EC2N 2AY 01-400-7000	Abbey Emerging Markets Unit Trust 100 Bank Street, London EC2N 2AY 01-400-7000	Abbey Natural Resources Unit Trust 100 Bank Street, London 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Financial Times Friday December 11 1986

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## COMMODITIES AND AGRICULTURE

## China faces fall in grain output

BY ROBERT THOMSON IN PEKING

CHINA'S grain production has fallen significantly this year, despite confident Government predictions that crop size would be unaffected by adverse weather and changes in agricultural policies, and would be the second largest on record.

The Government has this year revised its projections and expects output to be about the fourth largest, falling from last year's record of 407m tonnes to what US observers expect will be a total haul of 380m tonnes, well down on the target figure of 405m tonnes.

Grain is a sensitive political issue in China, with the great helmsman, Mao Tse-tung, firmly believing that his country would be able to withstand disaster and invasion as long as it was self-sufficient in grain.

Concerns about falling grain output were raised at a special Communist party conference in September, when a senior Politburo member, Chen Yun, noted for his reservations about the economic reform programme, warned that agricultural reform had turned farmers away from growing grain.

Mr Chen said many farmers concentrate on sideline industries—television assembly, brick production, and shoe-making among them—which are more lucrative.

"Some peasants are no longer interested in growing grain. They are not even interested in raising pigs and vegetables because in their opinion there can be no prosperity without engaging in industry."

He warned that high output must be maintained, and suggested that grain shortages will

lead to "social disorder." While the slump this year will not lead to severe shortages, Mr Chen and his conservative fellow travellers see disturbing trends.

The agricultural reforms, which include encouraging peasants to fill industrial gaps, rationalising grain production, and giving individual farmers more autonomy, have made output more unpredictable in a society raised on a rigid quota system.

For the government, achieving a balance is a delicate process, as too large a grain harvest will result in much spoiling, as happened last year, due

to insufficient storage facilities and a strained transport system incapable of taking a further load.

The government has reduced the amount of pre-harvest contracted grain from 117m tonnes last year to 75m tonnes this year, with state and private purchases taking up the bulk of production.

As a back-up, the government set a floor price for about 25m metric tons.

If prices are too high, unwanted over production will result, and the government will be faced with additional subsidy expenses to keep costs low for

the consumer. If prices are too low, more farmers will turn industrialist. In most Chinese cities food price subsidies have been removed on many items, forcing prices to reflect more accurately the cost of production, but subsidies on grain have stayed in place.

The agricultural reforms have led to less land being sown with grain, and a fall in the number of people working on the land. The government estimates that of the country's 400m rural labourers, 100m are not needed on the land. The surplus labour will be directed into industrial or service jobs.

This year, according to the Ministry of Agriculture, animal husbandry and fishery, grain sown area fell by 2.5m hectares on 1984, with cash crops such as tobacco and watermelon taking up much of the extra space.

Weather has been adverse, floods affected China's "bread basket" in the north east, where three provinces, Jilin, Heilongjiang and Liaoning, reported crop output falls of 20 to 30 per cent on last year.

Drought and typhoons hit other areas.

Before the admission that production had fallen, Chinese authorities boasted that the country would be a net grain exporter this year for the first time. Whether that prediction still stands is yet to be seen.

China has found a market for its grain in Japan, where it has eaten into US exports and Japanese officials say, could eventually pick up 20 per cent of the market.

China is also exporting grain to South Korea, with which it does not have diplomatic relations.

However, China, which is expected to have wheat crop this year of between 80m and 90m tonnes after last year's 87.6m tonnes, still imported 10m tonnes of wheat last year, and diplomats estimate the amount this year will slightly more than half that.

Australia has secured guarantees of sales this year of 1.8m tonnes, while the US, which has had a long term export contract unfulfilled in recent years, sold about 3m tonnes in the 12 months to July this year.

During a recent visit here, Mr John Dawkins, the Australian Trade Minister, said he received a "clear statement" from Chinese officials that Australia will continue to be a major supplier of wheat in coming years.

The rationalisation of rural production by China rise in coming years, diplomats say, as the taste for wheat products is growing in traditionally rice-oriented southern China, while excess production in the north will be aimed at export markets in northern Asia.

Nevertheless, Mr Chen Yun and like-minded members of the senior ranks of the Communist party continue to see worrying signs in the present developments. A few weeks ago, an article in the "Wun Daily," posted near Shanghai, said the Chinese have "suffered enough grain shortages in the past" and "on no account should they suffer one more."

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## LONDON MARKETS

## COPPER and aluminium

trading on the London Metal Exchange sprang into life yesterday, after a period in the doldrums caused largely by the international tin crisis.

Cash higher-grade copper rose by £19 a tonne on the day in active dealings, involving a mixture of covering against options business, stop-loss and chart buying.

Cash aluminium rose by £7 a tonne, against a background of expectations of rising physical demand.

Nickel and zinc were also firmer, with zinc propped up by positive chart patterns and tightening LME supplies.

While lead eased slightly, in soft commodities, the action was once again focused on coffee, where fears have been growing over the last few days about severe damage caused by drought to the all-important Brazilian crop.

Robusta futures for March delivery shot up by \$46.50 a tonne on the back of another wave of buying following Wednesday's profit-taking. The sugar and cocoa markets, by contrast, were quiet.

LME prices supplied by Amalgamated Metal Trading.

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## INDICES

## FINANCIAL TIMES

Dec. 5 Dec. 4 1985 Year Ago  
(Base: July 1 1982=100)

Dec. 5 Dec. 4 1985 Year Ago  
(Base: September 18 1981=100)

Dec. 5 Dec. 4 1985 Year Ago  
(Base: December 21 1974=100)

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(Base: December 21 1974=100)

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(Base: December 21 1974=100)

## US MARKETS

## PRECIOUS METALS

remained steady but continued to be restrained on the upside as profit-taking

pressed platinum values, reports of a delivery of copper

remained light, prompting concern over the availability



## CURRENCIES, MONEY and CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar trades in narrow range

The dollar showed little change after a day of see-saw movements within a narrow trading range. The foreign exchange market lacked direction and the dollar moved outside the range established in recent days of DM 2.50 to DM 2.54. Trading has been a bit winding but down ahead of the year end, and unless an important new factor emerges there seems little reason for the US currency to show any strong movement in the next few weeks. Central banks are expected to prevent any marked recovery, but there are also doubts about how the downward US economy is, and whether the Federal Reserve will cut its discount rate to stimulate growth. The Bush administration's quarter Gross National Product growth later this month is expected to be below 2 per cent, and the market also views with some scepticism the Administration's forecast of 4 per cent growth for 1986.

Until a clearer picture emerges of how the economy is performing, the dollar appears set to remain close to its present levels, although dealers seem to generally believe the downward trend will continue, but at a much slower pace than in the last month or so.

The dollar closed unchanged at DM 2.5190, and improved

## £ IN NEW YORK

	Dec 5	Prev. close
Spot	1.4798-1.4800	1.4798-1.4800
1 month	1.4798-1.4800	1.4798-1.4800
3 months	1.4798-1.4800	1.4798-1.4800
6 months	1.4798-1.4800	1.4798-1.4800
12 months	1.4798-1.4800	1.4798-1.4800

Forward premiums and discounts apply to the U.S. dollar.

slightly to FF 7.6850 from FF 7.6825; SF 2.0955 from SF 2.0950; and Y203 from Y202.60.

On Bank of England figures the dollar's index rose to 127.1 from 126.9.

STERLING - Trading range against the dollar in 1985 is 3.4510 to 2.5110. November average 2.5925. Exchange rate index 123.6 against 121.9 six months ago.

The D-mark lost a little ground to the dollar in dull Frankfurt trading. There were no new factors. It was suggested the dollar gained some support from expectations of a large rise in weekly US M1 money supply, in spite of the fact that a computer failure in New York had distorted the figure. In the absence of any incentive to take out new positions, the market was kept ticking over by small commercial orders. Non-price bank did not intervene when the dollar was fixed at DM 2.5286, compared with DM 2.5224 previously.

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## FUTURES AND OPTIONS

## Weaker trend

Prices were weaker in the London International Financial Futures Exchange yesterday. US bond futures were marked up initially, following a late rally in Chicago on Wednesday but there appeared to be a lack of follow through buying with the market very unsure of the outcome to current efforts to resolve the US budget deficit and to raise the debt ceiling.

With so much speculation and so many rumours circulating, bond prices tended to retreat in fairly tight trading as the market preferred to wait for today's US employment figures. After a slender opening, non-price drifted until brief interest was shown at the start of Chicago trading. This was very short-lived however and the downward trend continued. There was little comfort from a slightly higher opening on Wednesday, the March contract fell to a close of 79.29, slightly up from 79.24 on Wednesday but well down from the day's high of 80.07.

Sterling based contracts reflected further disappointment over the rapidly vanishing prospect of a short medium term rate in UK clearing bank base rates. Comments made on Wednesday by Mr Nigel Lawson, Chancellor of the Exchequer, suggesting that lower interest rates could be encouraged by smaller wage rises did nothing to raise hopes of an early cut in rates.

With a slightly firmer tone in the cash market and sterling's value held steady, values were marked down in both futures and three-month sterling deposits.

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## LONDON

	Close	High	Low	Prev
20-YEAR 12% NOTIONAL GILT	111.24	111.20	111.20	111.20
250,000 32nds of 100%	111.24	111.20	111.20	111.20
Dec 11-24	111.24	111.20	111.20	111.20
June 11-24	111.24	111.20	111.20	111.20

Estimated volume 3,056 (2,265)  
Previous day's open int 5,609 (4,301)  
Estimated volume 134 (274)  
Treasury 2004-08 less equivalent price of near future contract -8 to +4 (2004)

	Close	High	Low	Prev
10% NOTIONAL SHORT GILT	87.14	87.17	87.10	87.23
250,000 64ths of 100%	87.14	87.17	87.10	87.23
Dec 11-24	87.14	87.17	87.10	87.23
June 11-24	87.14	87.17	87.10	87.23

Estimated volume 2,186 (1,097)  
Previous day's open int 2,124 (7,888)  
Treasury 2004-08 less equivalent price of near future contract -8 to +4 (2004)

Dec	89.44	89.44	89.44	89.51
Estimated volume 2,186 (1,057)				
Previous day's open int 8,124 (7,989)				
<hr/>				
FT-SE 100 INDEX				
225 per full index point				
	Close	High	Low	Prev
Dec	140.20	140.75	138.85	140.50







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Financial Times Friday December 6 1985

INDUSTRIALS—Continued

High	Low	Stock	Price	Net	Div	Yield	PE
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1

LEISURE—Continued

High	Low	Stock	Price	Net	Div	Yield	PE
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1

PROPERTY—Continued

High	Low	Stock	Price	Net	Div	Yield	PE
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1

INVESTMENT TRUSTS—Cont.

High	Low	Stock	Price	Net	Div	Yield	PE
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1

FINANCE, LAND—Cont.

High	Low	Stock	Price	Net	Div	Yield	PE
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
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120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1

MINES—Continued

High	Low	Stock	Price	Net	Div	Yield	PE
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1

OIL AND GAS

High	Low	Stock	Price	Net	Div	Yield	PE
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1

Central African

High	Low	Stock	Price	Net	Div	Yield	PE
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1

Australians

High	Low	Stock	Price	Net	Div	Yield	PE
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1
120	118	BP	237	8.20	1.00	12.1	12.1



## LONDON STOCK EXCHANGE

## MARKET REPORT

## Share prices continue to fall but leaders stage good rally in late trade

## Account Dealing Dates

\*First Declared Last Account  
Dealing Date  
Nov 11 Nov 21 Nov 22 Dec 2  
Nov 25 Dec 5 Dec 6 Dec 16  
Dec 9 Dec 19 Dec 20 Jan 6

"New-time" dealings may take place from 9.30 am two business days earlier.

It seemed midway through the trading session yesterday that an early continuation of the recent slide in share values had tipped investors' confidence. The FT-SE 100 share index was showing a loss of over 17 points, for a four-day fall of 57 points, and gave every indication at that time of falling further. Worries over the pending offer-for-sale of the Government's remaining holding in Cable and Wireless and concern ahead of the weekend OPEC meeting were dragging the market down.

Shortly after 2.00 pm, however, an institutional buyer decided to commit funds. Several sizeable orders for top quality stocks were placed and the effects were immediate. The prevailing air of uncertainty cleared and professional operators were hurried into clearing short book positions. Short-term traders who had earlier showed little inclination to deal, began inquiring for "new-time" stock, despite increased premiums, and the market was revitalised.

Interest suddenly focused on Wall Street, although the Dow Jones' surge overnight to record had been largely ignored in opening dealings. Its renewed buoyancy at the opening yesterday gave sentiment a further lift and investors started to view more optimistically the London market's prospects for the next trading session. The FT-SE 100 index finally regained much of the sharp fall to close a net 4.3 lower at 1,395.3. The FT Ordinary Share Index ended 5.4 down at 1,110.4, after a 1.07 p.p. fall.

Laura Ashley returned a handsome profit for successful applicants in the ballot for shares. First-time dealers brought a premium of 53p over the 135p offer-for-sale price after an opening price of 59p premium, or 194p, in line with market expectations, business was extremely active although it faded after an initial burst.

Easier gilt futures quotations, diminishing hopes of a cut in UK base rates before the year end, and lower maturities drifted back after Wednesday's rally to close 4 lower in places. The shorts also gave ground with Exchequer 13 1/2 per cent 1990 closing 1 off at 105.4.

Banks above worst  
A combination of Wednesday's late selling prompted a severe mark-down among the major clearing banks. Losses stretched to double figures before the appearance of buyers helped

restore a certain amount of composure. NatWest were the major casualty and dropped to 650p before closing a net 12 down at 658p; the group recently announced a free in-credit facility for customers.

Insurance issues finally regained much of the ground lost earlier in the day with the notable exception of Sun Alliance, 10 lower at 536p, after 532p. Falls among Lloyds brokers ranged into double figures at the close, Sedgwick ending 10 down at 345p. Among Life issues, Abbey Life were 7 cheaper at 203p, after 210p.

The other major market newcomer, advertising agency Abbott Meade Vickers, also staged a highly successful debut, the shares heavily oversubscribed at the offer-for-sale price of 180p, opened at 195p and touched 215p prior to closing at 203p. In the United Securities Market, Technical Component Industries made a bright start, opening at 167p and advancing to 180p compared with the placing price of 165p, but Crusts closed at 72p against the placing price of 73p.

Leading Breweries rallied well from lower levels. Bass, down to 645p earlier on consideration of the slightly bearish statement of the slightly bearish statement of the slightly bearish statement, recovered to 653p—a net gain of 3p. Allied-Lyons, sold down to 270p amid persisting fears that Elders' bid will incur a Monopolies Commission reference, reverted to the overnight level of 274p.

Scottish and Newcastle eased 3 to 180p, after 177p, as takeover target Matthew Brown, 7 cheaper at 543p, failed to impress with the profits forecast included in its latest defence document.

Among Buildings, Tarmac, sold down to 355p at one stage, recovered strongly to close 4 dearer on balance at 372p, after 370p. Other leading issues managed to edge away from the day's lowest levels. RMC finished 6 off at 478p, after 474p, while British and Continental 4 cheaper at 343p, after 347p.

In the Chemical sector, potential share situation British International process, however, and 56p before profit-taking left the shares just 1 1/2 better on balance at 51p.

A share firmer at the outset, leading issues soon reacted to nervous offerings and displayed some sizeable losses by midday; a useful rally developed during the afternoon, however, and most falls were usually reduced to a few pence. Burton performed particularly well and recovered from a 1 1/2 low at 132p to 140p to settle 10 to the good on 540p to settle 10 to the good on

## FINANCIAL TIMES STOCK INDICES

	Dec. 5	Dec. 6	Dec. 7	Dec. 8	Nov. 29	Nov. 30	year avg
Government Secs.	82.43	83.79	83.56	83.96	83.51	83.95	83.54
Fixed Interest	106.18	109.25	80.13	98.38	99.38	69.46	86.38
Ordinary	1110.4	1115.6	1128.5	1134.4	1142.5	1123.3	908.4
Gold Mines	277.5	276.3	270.6	272.7	286.5	288.0	247.3
Oil, Div. Yield	4.44	4.41	4.27	4.38	4.30	4.33	4.68
Earnings, Yld. % (full)	11.02	10.95	10.85	10.94	10.68	10.74	12.01
P/E Ratio (net)	11.20	11.25	11.35	11.38	11.55	11.44	9.59
Total gains (est.)	28,535	24,210	31,295	36,864	26,100	25,900	34,639
Equity turnover 2m	—	745.74	669.54	477.53	480.17	638.59	568.12
Equity bargains	—	23,955	24,763	24,856	23,505	25,257	27,675
Shares traded (mil.)	—	548.9	574.5	470.7	540.6	297.3	351.5

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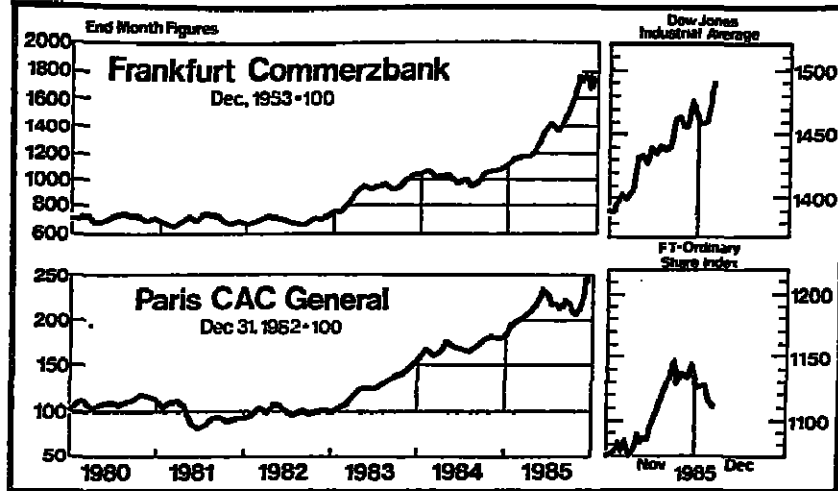
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# FINANCIAL TIMES

## WORLD STOCK MARKETS

### KEY MARKET MONITORS



STOCK MARKET INDICES	Dec 5	Previous	Year ago
NEW YORK			
DJ Industrials	1,495.76	1,484.4	1,171.6
DJ Transport	709.74	709.62	520.37
DJ Utilities	166.03	165.82	144.80
S&P Composite	205.30	204.23	162.10
LONDON			
FT Ord	1,110.4	1,115.8	908.4
FT-SE 100	1,395.3	1,398.6	1,175.8
FT-A All-share	675.97	679.76	564.55
FT-A 500	742.96	746.86	618.58
FT Gold mines	277.6	276.3	547.3
FT-A Long gilt	10.35	10.30	10.04

TOKYO	Dec 5	Previous	Year ago
Nikkei	12,864.11	12,811.2	11,543.2
Tokyo SE	1,013.3	1,007.76	882.40

AUSTRALIA	Dec 5	Previous	Year ago
All Ord.	986.2	987.6	737.5
Metals & Mins.	482.8	484.7	432.7

AUSTRIA	Dec 5	Previous	Year ago
Credit Aktien	115.91	116.49	58.53

BELGIUM	Dec 5	Previous	Year ago
Belgen SE	2,946.56	2,950.84	—

CANADA	Dec 5	Previous	Year ago
Toronto	2,006.80	1,997.14	1,861.00
Metals & Mins	2,887.3	2,884.0	2,358.9
Montreal	140.08	139.76	116.73

DENMARK	Dec 5	Previous	Year ago
SE	n/a	228.31	165.87

FRANCE	Dec 5	Previous	Year ago
CAC Gen	249.6	245.4	182.5
Ind. Tendance	144.8	142.2	100.6

WEST GERMANY	Dec 5	Previous	Year ago
FAZ-Aktien	582.15	584.82	377.32
Commerzbank	1,746.8	1,726.2	1,102.8

HONG KONG	Dec 5	Previous	Year ago
Hang Seng	1,593.91	1,700.96	1,136.06

ITALY	Dec 5	Previous	Year ago
Banca Comm.	446.54	446.08	213.7

NETHERLANDS	Dec 5	Previous	Year ago
ANP-CBS Gen	238.9	236.3	178.9
ANP-CBS Ind	218.5	214.5	147.5

NORWAY	Dec 5	Previous	Year ago
Oslo SE	404.6	397.29	279.57

SINGAPORE	Dec 5	Previous	Year ago
Straits Times	609.54	605.43	615.59

SOUTH AFRICA	Dec 5	Previous	Year ago
JSE Golds	—	1,185.5	1,046.0
JSE Industrials	—	1,036.2	963.2

SPAIN	Dec 5	Previous	Year ago
Madrid SE	132.49	132.9	99.34

SWEDEN	Dec 5	Previous	Year ago
J & P	1,605.94	1,603.45	1,362.20

SWITZERLAND	Dec 5	Previous	Year ago
Swiss Bank Ind	539.9	534.0	383.5

WORLD	Dec 5	Previous	Year ago
Capital Int'l	245.7	242.7	184.4

GOLD (per ounce)	Dec 5	Previous	Year ago
London	\$322.75	\$320.50	\$320.50
Zurich	\$322.75	\$320.45	\$320.45
Paris (fixing)	\$327.01	\$325.92	\$325.92
Luxembourg	\$323.00	\$324.25	\$324.25
New York (Feb)	\$326.50	\$325.70	\$325.70

CURRENCIES	Dec 5	Previous	Dec 5	Previous
(London)				
\$	2.519	2.519	1.48	1.4865
DM	2.030	2.028	3.005	3.0125
Yen	7.685	7.725	11.375	11.42
FFr	2.0855	2.088	3.1025	3.115
Sfr	2.2385	2.236	4.2	4.215
Lira	171.85	171.60	2,543.5	2,550.75
Bfr	51.25	51.15	76.85	76.05
CS	1.39345	1.38905	2.0615	2.065

COMMODITIES	Dec 5	Previous	Year ago
(London)			
Silver (spot fixing)	410.00p	409.15p	409.15p
Copper (cash)	\$941.50	\$922.50	\$922.50
Coffee (Jan)	\$1,970.00	\$1,917.50	\$1,917.50
Oil (spot Arabian Light)	\$27.90	\$27.90	\$27.90

INTEREST RATES	Dec 5	Previous	Year ago
(3-month offered rate)			
\$	11 1/8	11 1/8	11 1/8
DM	4 1/4	4 1/4	4 1/4
FFr	10	10	10

U.S. BONDS	Dec 5	Previous	Year ago
Treasury			
8% 1987	100 1/8	100 1/8	98 3/8
9% 1992	101 1/8	101 1/8	99 1/8
9% 1995	99 1/8	99 1/8	98 1/8
9% 2015	100	98 3/4	99 1/8

Treasury Index	Dec 5	Previous	Year ago
Maturity (years)			
1-30	133.96	133.96	133.96
1-10	131.56	131.56	131.56
1-3	127.54	127.54	127.54
3-5	133.31	133.31	133.31
15-30	142.51	142.51	142.51

Corporate	Dec 5	Previous	Year ago
AT & T	101 1/8	101 1/8	99 1/8
10% June 1990	101 1/8	101 1/8	99 1/8
3% July 1990	85	85	83 1/8
8% May 2000	87 1/2	87 1/2	85 1/8

Xerox	Dec 5	Previous	Year ago
10% Mar 1993	101 1/8	101 1/8	101 1/8
Diamond Shamrock	100	100	99 1/8
10% May 1993	100	100	99 1/8

Federated Dept Stores	Dec 5	Previous	Year ago
10% May 2013	95 1/8	95 1/8	94 1/8
Abbot Lab	11.80	11.80	11.80
11.80 Feb 2013	104 1/8	104 1/8	103 1/8

Aloca	Dec 5	Previous	Year ago
12% Dec 2012	103 1/8	103 1/8	103 1/8

Source: Salomon Bros	Dec 5	Previous	Year ago
11-24	112-00	111-20	112-07

FINANCIAL FUTURES	Dec 5	Previous	Year ago
CHICAGO			
U.S. Treasury Bonds (CBT)			
8% 32nds of 100%	81-12	81-16	81-03
U.S. Treasury Bills (IMM)			
\$1m points of 100%	92.88	92.92	92.88
Certificates of Deposit (IMM)			
\$1m points of 100%	92.12	92.12	92.10

LONDON	Dec 5	Previous	Year ago
Three-month Eurodollar	91.83	91.86	91.82
\$1m points of 100%	91.83	91.86	91.82
20-year National Govt	111-24	112-00	111-20

Source: Salomon Bros	Dec 5	Previous	Year ago
11-24	112-00	111-20	112-07

U.S. DOLLAR	Dec 5	Previous	Year ago
(London)			
\$	2.519	2.519	1.48
DM	2.030	2.028	3.005
Yen	7.685	7.725	11.375
FFr	2.0855	2.088	3.1025
Sfr	2.2385	2.236	4.2
Lira	171.85	171.60	2,543.5
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